

FINANCIAL TIMES

Revitalised British
Steel tempered for
privatisation, Page 14

EUROPE'S BUSINESS NEWSPAPER

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World News

Mexico poll marked by accusations of fraud

Mexicans went to the polls to elect a new president, congress and senate. Mr Carlos Salinas de Gortari, candidate of the ruling Institutional Revolutionary Party (PRI), was expected to win the presidential contest easily after a campaign overshadowed by opposition charges that the PRI planned to rig the ballot and the weekend murder of two senior aides to opposition leader Mr Cuauhtémoc Cárdenas. Page 5

Yugoslav strikers march
Demonstrators briefly occupied Yugoslavia's Federal Parliament building during a protest against economic austerity measures introduced in May. Page 2

China/Brazil space deal
An agreement on joint development of two satellites was one of eight accords signed by China and Brazil during President Jose Sarney's visit to Peking. Page 4

Estonian flag flies again
Soviet authorities have recognised the national flag of Estonia for the first time since its incorporation in the USSR in 1940.

Palestinian camp battle
Syrian-backed Palestinian fighters under Abu Musa launched their second attack this week on the Bourj al-Barajneh refugee camp, the last stronghold of Yasser Arafat loyalists in Beirut.

Portuguese envoy
Rui Medina was named Portugal's first ambassador to Israel. He will combine the job with his existing duties as ambassador to Rome. Israel setback. Page 2

Ethiopia kidnap fears
Families of Italian workers on a \$200m resettlement programme in Gofjam, western Ethiopia, are being evacuated after Eritrean rebels kidnaped 100 technicians last week.

Kabul bomb kills 7
Seven people were killed and 25 injured as a 700kg car bomb exploded in the Afghan capital. UN mediator criticised. Page 3

Hijackers sentenced
Five Palestinians found guilty of hijacking a Pan Am Boeing 747 at Karachi Airport in September 1985 were sentenced to death by a Pakistani court.

More air delays likely
Karl-Heinz Neumeister, secretary-general of the Association of European Airlines, warned that air traffic congestion over Western Europe would continue to worsen.

Colombian cocaine haul
The Colombian authorities confiscated 11,500kg of cocaine and destroyed 635 drug processing laboratories in the first four months of 1988. Caribbean protest. Page 5

Conventional arms talks
Manfred Wörner, Nato's new secretary-general, said he hoped the 16 members of the alliance would soon be ready to start talks on conventional weapons with the Soviet bloc.

Marcos 'can return'
President Corason Aquino said he would not prevent ex-President Ferdinand Marcos returning to the Philippines to face corruption charges.

Plane crash in Karachi
At least 12 people were killed when a Pakistani Mirage 2000 jet fighter, on a routine training flight, crashed into a factory in Karachi.

Rabbit population boom
Increasing resistance to the myxomatosis virus introduced in 1950 means Australia's rabbit population has passed 200m and is still climbing fast.

Business Summary

UK to lift ban on Japanese gilts dealers

BRITAIN is about to lift its ban on Japanese securities firms acting as dealers in the gilt-edged market. Page 16

Diamonds
De Beers central organisation uncut diamond sales (US\$bn)



LONDON: International blue chips were encouraged by Wall Street's strength, although the firmness of the pound restricted gains. Index 100 led closed at 2,157.25, up 15.25 at 1,970. Page 38

TOYO: Stabilisation of the yen-dollar exchange rate and the overnight advance on Wall Street spurred heavy demand for Japanese shares. Nikkei average jumped 198.45 to 27,765.60 in trading of 2.62bn shares. Page 40

WALL STREET: At 2 pm, the Dow Jones Industrial Average was down 1.25 at 2,157.25. Page 40

STERLING: closed in London at \$1.7125. (\$1.7065). DM3.1215 (DM3.1125). ¥222.75 (¥222.00). SF2.5625 (SF2.5575). FF110.4575 (FF110.4575). Page 29

DOLLAR: closed in London at DM4.8220 (DM4.8235). ¥193.60 (¥194.20). SF1.5125 (SF1.5165). FF130 (FF130.425). Page 29

SANTA FE Southern Pacific, railroad and natural resource group, plans to enter the gold mining business by spending \$75m to develop a new mine in Nevada. Page 17

MGM/UA Communications, Hollywood studio which is being offered for sale by a majority-owned by Kirk Kerkorian, recorded a sharp improvement in results for its third quarter, as it gears up to full production of feature films. Page 17

ROSS PEROT: Competitors of Ross Perot, Texas corporate maverick, are trying to block a potentially hugely profitable contract he won without a bidding contest to bring cost savings and entrepreneurial efficiency to the US Postal Service. Page 17

KO MORITA, president of Nihon Keizai Shimbun, Japan's leading business newspaper, has resigned over a share scandal, according to a company official. Page 17

CARICOM, Caribbean Economic Community, has failed to agree dismantling all barriers to trade among its members by the end of the year, and accepted a compromise to protect some industries until 1991. Page 4

CHINA has unveiled a package of incentives to increase investment links with Taiwan and has promised that profits on the mainland will equal those anywhere in Asia. Page 4

DEUTSCHE BANK, West Germany's biggest bank, is negotiating to buy 29 branches from Bank of America in region of Argentina. Page 19

SHISEIDO, leading Japanese cosmetics group, saw pre-tax profits tumble 32 per cent to ¥11.7bn (\$87.2m) in the six months to May 31. Page 18

Iran takes to moral high ground in debate over Airbus tragedy

BY ANDREW GOWERS IN TEHRAN

IRAN is concentrating its energies into an international campaign to cause the US maximum diplomatic embarrassment over the Airbus tragedy. Ironically, it is modelled on the US campaign against Moscow after the Soviet shooting down of a South Korean airliner in 1983. The aim is to boost Iran's prestige. According to diplomats in Tehran, any hasty act of retribution could only flatten the moral ground on which the Iranians believe the Airbus incident has planted them.

The authorities do not rule out completely the threat of "freelance" retaliation by pro-Iranian groups in Lebanon or elsewhere. But the Tehran leadership appears once again to be demonstrating its ability to distinguish between rhetorical bark and practical bite. Beneath the accusations of mass murder and the promises of revenge which have been flowing from the Iranian capital in recent days, Western diplomats in Tehran detect an important undercurrent of pragmatism and restraint which leads many of them to conclude that threats of retaliation will remain unfulfilled.

This certainly seemed to be the gist of the most interesting Iranian comment on the disaster so far, uttered by Hojatoleslam Ali Akbar Hashemi Rafsanjani, the acting commander-in-chief, on Tuesday. While clinging to the claim that the US action was premeditated, he said merely that the incident should be "studied and discussed" with a view to confirming US guilt. He said "We'll respond when we see fit," which is roughly what he said when US and Iranian forces clashed in the Gulf last year and probably means Iran will do nothing.

The same motive lies behind Iran's call for a meeting of the United Nations Security Council to condemn the US attack. This is remarkably given that Iran has boycotted the Security Council for the past 6 1/2 years because of its perceived bias towards Iraq in the Gulf war. Diplomats point out that Iran has good reason for caution, quite apart from wanting to squeeze the last drop of sympathy from the international community. It has in the past shown itself to be well aware of the US navy's vastly superior firepower in the Gulf and has on all but a couple of occasions shied away from direct confrontation. Iran's leaders are shrewd enough to know that Washington's current embarrassment would not inhibit it from responding to any Iranian counter-strike.

Soviet troops clash with Armenian rioters

BY OUR FOREIGN STAFF

SOVIET troops clashed with protesters in Yerevan, capital of Soviet Armenia, in the latest flare-up of ethnic violence in Transcaucasia.

Armenian activists claimed yesterday that Soviet troops carrying machine guns and backed by tanks opened fire on Tuesday on hundreds of stones and bottles thrown by protesters trying to shut down Yerevan airport. They claimed that up to five people were killed and at least 36 hurt in the clashes.

One eyewitness, Mr Kiryryn G. Nagaryan, an artist, was quoted by western news agencies last night as telling an evening rally outside Moscow's red-brick Armenian church: "All of a sudden, they started shooting. They were carrying clubs, like policemen in the West, and they beat people right and left."

An Armenian foreign ministry official, confirming that troops had been used to clear the airport, said he had heard reports that one person had been killed in the violence, but this was denied in Moscow. A Soviet official denied there had been any clashes or deaths. "The rumors that an Armenian was killed are groundless," Mr Vadim Perilyev, a Soviet Foreign Ministry spokesman, told a news conference.

But Mr Perilyev and Armenian officials agreed that about 2,000 people had tried to shut down Yerevan's Zvartnots Airport following a large rally in the city's main square. The airport protest formed part of widespread demonstrations over the disputed Nagorno-Karabakh enclave of neighbouring Azerbaijan.

Mr Perilyev, in remarks quoted by the official Tass news agency, said more than 400 people swarmed into the airport's terminal following the rally, while another 1,500 gathered outside. He said the demonstrators impeded the sale of tickets and the collection of luggage, venturing on to the landing strip, prevented passengers from entering the terminal and paralysed the work of the airport dispatcher. For an hour, internal security troops using loud-speakers ordered the protesters to leave, then intervened to evict them. They were forced out, but there were no clashes or fights," the Soviet official said.

Protesters then began hurling rocks and bottles, Mr Perilyev said. As a result, he said, "36 people had to seek medical assistance." His comments echoed reports of the airport clash in both Yerevan, the government daily, and Pravda, the Communist Party newspaper.

Izvestia reported that the demonstrators demanded that the airport staff shut down operations. "An intervention by the forces of order became necessary," the paper said. "Unfortunately, in the clashes that ensued, some violators of law and order suffered, as well as several policemen." It gave no further details.

It was the first outbreak of violence in the Armenian capital since unrest flared nearly five months ago over control of the predominantly Christian Armenian-populated Nagorno-Karabakh area of moslem Azerbaijan. Yerevan has been the scene of mass demonstrations since February although until now the protests have reportedly been peaceful. In contrast, rioting erupted in the Azerbaijani city of Sumgait in February resulting in at least 32 deaths.

Yerevan's factories and public transport have been paralysed by the general strike called two days ago in the wake of the Communist special party conference in Moscow last week.

Izvestia said yesterday that the city's public transport system was still shut down and that the situation was worse than the previous day.

Texas Air agrees peace moves with Eastern unions

BY RODERICK OBAM IN NEW YORK

TEXAS AIR, the biggest US airline group, and unions at its Eastern Airline subsidiary have agreed on a series of actions aimed at defusing one of the most poisonous labor-management disputes seen in the US in the past decade. The pact, initiated by Mr Jim Burnley, the US Transportation Secretary, because of concern about the airline's future, establishes a new framework for management and union co-operation on safety.

The unions have been using safety issues as their main tactic for fighting management's efforts to sharply cut wage costs and change working practices, since Texas Air, headed by Mr Frank Lorenzo, took over Eastern in 1986. The agreement is further evidence of an abrupt change to more conciliatory tactics by Mr Lorenzo, who had earlier won an anti-labor reputation by breaking the unions at Continental Airlines, the carrier Texas Air acquired in 1983. His actions set new low-cost standards for the whole US airline industry.

Through the past year it looked as though he would either sell to Texas Air Eastern's most profitable assets, such as its Boston-New York-Washington shuttle or put the carrier under the protection of the bankruptcy courts if the unions refused to meet his demands. Pilots retaliated by "tying by the book", refusing, for example, to take off in aircraft which had even the smallest defects. In May, Texas Air sued Eastern's pilots and machinists' union for \$1.5m for allegedly trying to destroy the airline by spreading false rumours about his safety record. The turmoil triggered an unprecedented government inquiry into the safety, financial and managerial competence of Texas Air, Eastern and Continental. Although the inquiry cleared the companies a month ago, it warned that Eastern's deep divisions posed a grave threat. "In a company so divided, the risk is increased that the labour-management discord will, at some time, either through inattention or design, have an adverse impact on public safety". Consequently, Mr Burnley appointed Mr William Brock, a former Labour Secretary, as a special mediator between unions and management. Mr Brock said yesterday that the trouble started well before Eastern was taken over but had accelerated rapidly under Texas Air.

World Bank warns of threat to developing nations' economies

BY PETER MONTAGNON, WORLD TRADE EDITOR, IN LONDON

THE FAILURE of industrial countries to come to grips with their fiscal and trade imbalances has left the world economy facing serious risks which could provoke a recession and hamper the recovery of developing nations, the World Bank warns today in its annual World Development Report. "The risk of a severe setback for the world economy is real," the Bank warns. Unless governments take further action to reduce fiscal and trade imbalances, opportunities for sustaining and increasing world economic growth, which is essential to improving the growth prospects of the developing economies, will be lost, the report says. Without changed policies, the situation for developing countries, particularly those with acute debt problems, remains worrying. "These countries face the risk of prolonged stagnation in real per capita income, greater poverty and social unrest," the report says.

Under broadly unchanged policies average growth rates in the industrial world would fall to 2.3 per cent between now and 1995 compared with 2.5 per cent since the start of this decade. Growth in developing countries would rise slightly to 4.2 per cent from 3.9 per cent. Concerted adjustment policies would produce growth rates in the industrial world of 3 per cent up to 1995, with 5.6 per cent in developing countries, which would allow living standards to recover from their depressed levels earlier in this decade. Even under this more optimistic scenario, living standards in sub-Saharan Africa would recover only marginally, the Bank warns, adding that developing countries should pursue their own adjustment efforts regardless of what happens in the broader world economy. Reform of public finance is a key ingredient to such adjustment, the bank says, adding that the growth of public sector deficits in developing countries was a root cause of the debt crisis under which many have been labouring since 1982. Details, Page 4



Dr Mahathir Mohamad: sharp escalation

Malaysian Premier suspends 5 judges

By Wong Sulong in Kuala Lumpur

FIVE JUDGES of the Malaysian Supreme Court, the highest court of appeal, were suspended yesterday for alleged "gross misconduct" in a sharp escalation in the confrontation between Dr Mahathir Mohamad, Prime Minister, and the country's fiercely independent judiciary. The action against them was taken because last Saturday they ordered a tribunal investigating charges of misconduct against Tun Salleh Abas, the country's top judge, not to submit its recommendations to the King. The move means there are now only four out of 10 Supreme Court judges sitting. Dr Mahathir was angered by the intervention and saw it as a judicial conspiracy.

The suspension has shocked Malaysians. Stock prices fell across the board on the Kuala Lumpur stock exchange at a time when the country is recovering from an economic recession and making a strong bid for private investments. Mr Lee Lam Thye, acting chief of the Democratic Action Party, the largest opposition party, continued on Page 16

BSN moves into British market with £199m deal

BY GEORGE GRAHAM IN PARIS

BSN, the leading French foods group and the world's largest producer of fresh dairy products, has agreed to buy HP Foods and Lea and Perrins from UK-based Hanson Trust for a total of £199m (\$339m). The acquisition is BSN's first major venture into the UK, the only European country where it did not have a strong presence. Besides three strong brands - HP, Daddies and Lea and Perrins - BSN hopes to gain access to its existing products through HP's distribution network. "Everywhere else in Europe, except for Great Britain, we compete on an equal footing with our rivals. It was a gap which had to be filled," said Mr Antoine Riboud, chairman of BSN. The French group, which is already leader in the French sauce market with its Amora ketchup and Maille mustard brands, has until now concentrated its expansion efforts on southern Europe, with a series of acquisitions in the Spanish and Italian biscuit, pasta and mineral water markets. The acquisition of HP and Lea and Perrins will not only implant it in the UK, but also strengthen its position in the US and give it access to other English-speaking markets such as Australia. HP Sauce is the leader in the UK brown sauce market, while Lea and Perrins dominates the

Continued on Page 16

Gourmets find sauce hard to palate and pronounce

BY GEORGE GRAHAM IN PARIS

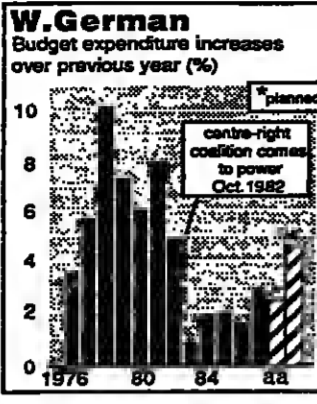
ASK A French gastronome what he thinks about HP Sauce and he will politely change the subject. Even Mr Antoine Riboud, whose BSN group is the proud new owner of HP, cannot bring himself to say he actually likes the stuff. Luckily, his purchase yesterday from Hanson includes Lea and Perrins, makers of the celebrated Worcestershire sauce, which he does like. Mostly used in tomato juice and Bloody Mary cocktails, Worcestershire sauce has nevertheless made headway in Parisian kitchens, despite a name which is virtually unpronounceable in French. "We use Worcestershire sauce a lot, especially in cocktail sauces, dressings for lobster and things like that. It is a very good product," comments Mr Manuel Martinez, chef at the luxurious Tour d'Argent restaurant on the left bank of the river Seine. But the real brown sauce, a spiced vinegary concoction usually added at the table, does have its devotees. 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EUROPEAN NEWS

Bonn coalition dispute over defence spending

BY DAVID MARSH IN BONN

FRESH differences over defence spending surfaced in the Bonn coalition Government yesterday...



A cut in the budget deficit is expected to show a far larger than expected increase of 4.6 per cent in federal spending to DM288.2bn (292.6bn) next year.

Leading deputies from the Liberal Free Democratic Party, junior partners with the conservatives in the centre-right Government, have registered a protest against a planned increase in next year's defence spending to DM53.3bn...

The extra unemployment spending was inserted to eliminate the need for a large 1989 increase in benefit contributions...

The budget shows clearly the impact of the sluggish West German economy in inflating both subsidies and social security expenditures.

The regional aid was added to appease federal states which had otherwise threatened to vote against the 1990 tax bill...

German unions in shift towards Saturday work

BY OUR BONN STAFF

WEST GERMAN trade unions, facing growing criticism for the high cost and inflexibility of labour, appear to be giving in to pressure to restart Saturday working...

where in Europe. Recent agreements in other countries have helped to increase the pressure in Germany.

At the General Motors plant at Zaragoza in Spain, where unemployment is more than 20 per cent, the unions have just agreed to a night shift.

BMW probably leads German car manufacturers on Saturday working. At the new Regensburg plant a six-day, one shift, system (including Saturday as a normal day) began in May.

Monopolies agency hits at Daimler stake in MBB

BY OUR BONN STAFF

THE WEST German Monopolies Commission yesterday criticised the proposed partial takeover by Daimler-Benz of Messerschmitt-Bölkow-Blohm (MBB) West German aerospace group...

Daimler will control a huge chunk of the West German defence industry if those two conditions are met.

Austria's jobs carve-up keeps bank post vacant

THE AUSTRIAN Government is expected to announce the new president of the national bank soon, ending a bizarre tale of in-fighting, compromises and trade-offs over the past six months.

The bank has been without a president largely because the Socialist Party, or "reds", and the conservative People's Party, or "blacks", each wanted their own man in the post.

The system worked smoothly for the first 30 or so years. But, inevitably, it evolved into a tightly organised patronage system.

European Diary



Austria

Low flying restrictions proposed

BY DAVID MARSH IN BONN

GROWING discontent in West Germany about low-flying practice by Nato aircraft has come to a head with a call yesterday by the Rhineland Palatinate state parliament for all flying below 300 metres to be stopped.

The unanimous vote by deputies from both right and left was the first parliamentary move of this kind in West Germany.

The US Air Force has lost five F16 jets and a helicopter, the West German and British forces have had three crashes each and the French one.

Yesterday's move in Mainz, supported by deputies from the state's dominant Christian Democratic party as well as by the other three parliamentary parties, called for a general ban on practice flights over inhabited areas as well as an overall limit of 300 metres.

Steel subsidy suit against Brussels

BY DAVID GOODHART IN BONN

THE West German Iron and Steel Federation has decided to carry out its threat to take the European Commission to the European Court of Justice over the Commission's failure to act against allegedly illegal subsidies to the European steel group Finisider and BSC in March.

Comecon at odds over need for economic reform

BY LESLIE COLTIT IN BERLIN

A DEEP gulf has emerged between economic reformers and conservatives in Eastern Europe at Comecon's summit meeting in Prague.

Josef Marjál, Hungary's Deputy Prime Minister, warned that, without reforming itself, Comecon would become a barrier to domestic economic reforms in Eastern Europe.

Mr Delors was briefing the European Parliament on the results of last week's Hanover summit, at which EC heads of government set up a committee to study monetary union, and called for more stress on social policy in the EC's currently fast-growing internal market programme.

Setback for Israel's EC links

BY DAVID BUCHAN

ISRAEL SUFFERED a setback yesterday in its relations with the European Community when the European Parliament again delayed a vote on the controversial EC-Israel economic protocol.

THE Turkish-Cypriot leader Mr Rauf Denktaş left Ankara yesterday armed with an open-ended formula for proposed talks under the UN's aegis with Mr George Vassiliou, president of Cyprus.

Delors sees need for a form of European government in 1990s

BY DAVID BUCHAN IN STRASBOURG

SOME FORM of European government will be needed by the mid-1990s if the European Community is to resolve the issues facing it by then, Mr Jacques Delors, the newly reappointed Commission president, predicted yesterday.

Mr Delors said that one day some of these national parliaments will wake up horrified, and will constitute another brake on the march towards European union.

Denktash offers new formula for talks

BY JIM BODGENER IN ANKARA

THE Turkish-Cypriot leader Mr Rauf Denktaş offered a new formula for proposed talks under the UN's aegis with Mr George Vassiliou, president of Cyprus.

However, since his election in February, Mr Vassiliou, like his predecessor Mr Spyros Kyprianos, has disavowed the initiative.

Retail prices soar by 21% in Yugoslavia

BY ALEKSANDAR LEBL IN BELGRADE

RETAIL PRICES in Yugoslavia increased 21.1 per cent last month, boosting the annual inflation rate to 175.5 per cent and confirming fears of a price explosion after many controls were lifted at the end of May.

High inflation has also speeded depreciation of the dinar. After the 23.9 devaluation at the end of May, the currency floated down another 20 per cent against the dollar in June and slightly less against other hard currencies.

Thousands protest over falling living standards

BY JUDY DEMPSEY IN VIENNA

MORE THAN 5,000 Yugoslav leather workers yesterday demonstrated outside Parliament in Belgrade in protest against falling living standards, low wages and mismanagement in their company.

Italy needs to boost productivity, contain wage rises and expand advanced technology, the Bank of Italy's Director-General, Mr Lamberto Dini, said, Reuters reports.

David Goodhart in Bonn examines the political problems of West Germany's Socialist opposition

Divisions in SPD undermine party's prospects of power

WEST GERMANY'S Social Democratic Party celebrated its 125th birthday weekend with a party for 100,000 in Frankfurt. Although out of government for six years, the SPD has more reason to celebrate than many of its sister parties on the European left.

which neither the old left nor the new right in Europe have solved: stable prices with full employment, market dynamism with social justice, and restructuring the welfare state for an ageing population.

It is not dependent on the West German trade unions, whose leaders are social well-funded and well-served by the SPD's long accepted capitalist ground rules, suffering only a limited shift leftward in the late 1970s.

rowed most of its foreign policy clothes in West Germany's present and election-winning vision in the international arena, as it did with Willy Brandt's Ostpolitik in the 1960s.

Combining vision and problem-solving competence for an intricate, post-ideological, society is, of course, easier said than done. And the SPD cannot just sell itself as the pragmatic alternative to the excesses of the new right, like the Democrats in the US,

because the new right has so little influence in West German politics. It would also be unfair to overlook the fact that some re-thinking is going on. Next year the party will adopt a new programme, the first since 1969, and the distillation of five years' debate. But the first draft, the Irssee report, is generally considered long on rhetoric and short on good, crisp, ideas.

The second group makes a virtue of those defensive assumptions and sees

the current competitiveness debate as unfairly concentrating blame on organised labour, already weakened by 9 per cent unemployment. This group also fears, with some justification, that the 1992 open market will speed the export of capital to lower wage European economies and threaten West Germany's high standards of welfare and working-conditions.

Next year in Bremen the SPD will not repeat Bad Godesberg 1959, where a programme was drafted as the cul-

mination of a long and heated debate between old and new, and was a clear victory for the new. But perhaps a bit of muddiness is in tune with the times.

Some mud is certainly required by the electoral system. The SPD cannot win power on its own so has to appeal to one or both of the two small parties - the Liberal Free Democrats and the Greens (if they can pull themselves together) - as well as the electorate.

Italy needs to boost productivity, contain wage rises and expand advanced technology, the Bank of Italy's Director-General, Mr Lamberto Dini, said, Reuters reports.

He told a parliamentary committee Italy needed to do this to ensure it could fully exploit opportunities from European markets integration in 1992.

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OVERSEAS NEWS

UN policing for Kampuchea sought at Asean

BY PETER UNGPHAKORN IN BANGKOK

THAI officials say they are pressing ahead with a plan for United Nations policing of a settlement in the Kampuchean conflict...



Webb: questions ship's role

US waits for Gulf air missile attack inquiry

BY STEWART FLEMING IN WASHINGTON

CONFLICTING evidence about the circumstances which led the captain of the USS Vincennes to shoot down the Iran Air airliner...

death of Ayatollah Ruhollah Khomeini, its ailing leader. It has also raised doubts about the capabilities of the high technology weaponry...

On Tuesday for example, Mr Dan Howard, the Pentagon spokesman told reporters that the Airbus was sending out two sets of electronic signals...

Tokyo cuts the support price of rice by 4.6%

By Ian Rodger in Tokyo

THE Japanese Government and the ruling Liberal Democratic Party agreed yesterday after surprisingly little fuss to cut the support price for rice by 4.6 per cent this year.

This is the second year in a row that the support price, which makes Japanese rice several times more expensive than that available in open markets, has been reduced.

Officials say the farmers, who argued for no reduction, were in a poor negotiating position this year because of the emergence of large rice surpluses.

Roh signals softer policy towards North Korea

By Maggie Ford in Seoul

IN A gesture of reconciliation before the Seoul Olympic Games, President Roh Tae Woo of South Korea is to change the country's policy towards the Communist North.

In a speech he plans to deliver today, President Roh says that after public demands in the South for progress towards reunification of the divided country...



Roh: six-point plan

concrete proposals, they said. Public opinion has focused on reunification since student demonstrations last month.

A South Korean retired general, who is now a member of the National Assembly in an opposition party, yesterday accused former General Chung Ho Yong, also in the parliament, of being responsible for the 1980 killings in the provincial city of Kwangju.

More than 200 people died after the 1979 military coup. The ruling party has accused the opposition general, who was fired from his post as Kwangju commander during the incident, of also carrying responsibility.

Swapo blamed for bomb blast in Namibia

By Anthony Robinson in Johannesburg

A BOMB ripped through a crowded butcher's shop in suburban Windhoek yesterday killing one black man and injuring 18 others.

It was the worst bomb attack in Namibia since February when 19 people died and over 30 were injured in a blast in a bank at Oshakati, close to the Angolan border.

Tension was also high in the Botswana capital of Gaborone yesterday. Police said four hotels and schools received bomb threats from callers demanding the release of the two alleged South African commandos captured last month.

Meanwhile in Johannesburg, the Mandela-76 committee announced plans for a monster birthday party and "concert for peace" in Soweto and other townships around the country on Sunday, July 17.

Afghan guerrillas to call on UN mediator to resign

By Robin Pauley, Asia Editor, recently in Peshawar

THE Afghan mujahideen leaders and the Afghan interim Government based in Peshawar, Pakistan, are to ask Mr Javier Perez de Cuellar, UN Secretary General, to resign.

The problem centres around the future role of Afghan Communists following the withdrawal of 115,000 Soviet troops from Afghanistan after an occupation lasting more than eight years.

Mr Cordovez, who spent six years negotiating the Geneva accords covering the timetable and mechanics of the Soviet withdrawal, has proposed that a transitional government representing all groups in Afghan society should be formed.

The mujahideen resistance has lost more than 100,000 lives in the 10-year battle against the Afghan Communist regime and the Soviet Army. Its leaders insist that the next government should be a Moslem-dominated body excluding all members of the present Kabul regime and all members of the Communist party.

Last month Mr Abdul Haq, an important mujahideen commander for the Kabul area, was formally invited to the United Nations headquarters in New York. After lengthy discussions with Mr Giandomenico Picco, a

senior aide to Mr Perez de Cuellar, Mr Haq secured agreement that the UN would stop actively promoting the inclusion of Communists in the coalition.

Mr Haq had made a condition of his visit to the UN that he should not meet formally or informally with Mr Cordovez, who alienated mujahideen commanders by negotiating the Geneva accords without their participation.

However, Mr Cordovez arrived in Pakistan from Iran at the end of last week and immediately angered the mujahideen commanders further by contradicting the agreement between Mr Haq and Mr Perez de Cuellar's office, remarking that the goal was a government "which represents all segments of Afghan society, not leaving out any segment".

The mujahideen leaders refused to meet Mr Cordovez, who returns to Islamabad from Kabul today. The alliance argues that an Afghan interim government is already in place, making Mr Cordovez's mission irrelevant.

On the other hand the interim government is widely regarded as unrepresentative and some moderate mujahideen leaders still feel that if Mr Cordovez were replaced a fresh start could be made by the UN which might ultimately produce a workable political transition.

India may seek Sri Lanka negotiated settlement

By Mervyn De Silva in Colombo

THE DRAWN-OUT struggle between Sri Lanka's Tamil Tigers, the Tamil separatist guerrillas, and the Indian Army's peacekeeping force on the island may finally be moving to some form of agreement born of stalemate.

Disarming the Tamils and policing their areas has proved impossible for the Indians.

The Tigers can make their way through the thick jungles of Sri Lanka on their way to the Jaffna Peninsula, the heartland of the Tamil separatists. Somewhere there is the hide-out of Mr Velupillai Prabhakaran, leader of the Tigers who have defied India's army for a year since Mr

Rajiv Gandhi and President Jayawardene signed a peace accord to end the island's ethnic conflict last July.

With 452 dead and nearly 1,500 injured, the Indian army has suffered larger casualties than in its last year against Pakistan. It is now seeking victory and does not like to be cheated of it.

"Each time we give them a good beating, the Tigers start crying for talks," says a senior Indian officer, adding "another chattering is what they need".

Mr Gandhi is believed to see a military solution as flimsy and dangerous, a slippery road to India's Afghanistan.

Hawke welcomes Japanese investment

Mr Bob Hawke said Australia welcomed Japanese investment and wanted more in spite of mounting Australian criticism.

AP writes from Sydney, Mr Paul Keating, the Treasurer, told the Japanese this week that complaints about Japanese purchases of Australian land and property were "an aberration".

DAEWOO advertisement featuring a line graph showing growth and a man on a ladder holding a long pole. Text includes: WHO'S REACHED WORLDWIDE SUCCESS IN ONLY TWENTY YEARS? DAEWOO THAT'S WHO. In 1967 the Daewoo Group opened for business with \$9,000, five employees, and an order for a small shipment of inexpensive shirts. Twenty years later, Daewoo is one of the world's most diversified and dependable suppliers with 1987 sales of about \$5 billion. From shipbuilding to construction, from heavy machinery to microtechnology, from aerospace to telecommunications, from compact cars to compact disc players, there is no manufacturing challenge too big or sophisticated for Daewoo to meet.

WORLD TRADE NEWS

Peking seeks to boost investment ties with Taiwan

BY ROBERT THOMSON IN PEKING

CHINA has unveiled a package of incentives in an attempt to increase investment links with Taiwan and, for doubling Taiwanese, has promised that profits on the mainland will equal those elsewhere in Asia.

China and Brazil sign satellite agreement

CHINA and Brazil yesterday signed an agreement on joint development of two satellites, Reuter reports from Peking.

Sales boom for vehicle imports in Japan

By Ian Rodger in Tokyo

SALES of domestic and imported vehicles in Japan are booming, because of the country's strong economic growth.

Japan-France chip link-up

OKI Electric Industry of Japan has agreed with SGS-Thomson Microelectronics of France to cooperate in producing semiconductor products.

US groups unveil trade in services blueprint

BY PETER MONTAGNON, WORLD TRADE EDITOR

LEADING US services sector companies yesterday unveiled a blueprint for a three-part international agreement to liberalise world trade in services that they would like to see adopted in the Uruguay Round of multilateral trade liberalisation talks.

Japan's surplus 'may stay at \$70bn'

BY NANCY DUNNE IN WASHINGTON

JAPAN'S current account surplus may still be as high as \$70bn (\$41bn in 1987) unless it institutes fundamental reforms to encourage imports, raises its contribution to allied defence efforts and provides more aid to the developing nations.

Canadians in Ethiopian oil deal

BY WILLIAM DULLFORCE IN GENEVA

INTERNATIONAL Petroleum Corporation of Vancouver, Canada, has secured from Ethiopia the first oil exploration contract to be awarded a Western concern since the revolution of 1974.

inside the territory of another signatory, but should not be obliged to do so to benefit from liberalisation.

Caricom fails to agree on ending carbs

By Carolee James in St John's, Antigua

THE Caribbean Economic Community (Caricom) has failed to agree on the dismantling of all quantitative trade restrictions before the end of this year, and has accepted a compromise which will give protection to some industries until 1991.

At their annual summit in Antigua this week, community leaders agreed a list of 23 exempted products, which has not been made public. The list will be reviewed periodically, with some sectors being opened to competition when it is felt they are strong enough.

Seoul in foreign property move

SOUTH Korea is to allow greater investment in foreign property to help check its growing current account surplus and avoid trade frictions, Reuter reports from Seoul.

Businesses will now be allowed to buy unimproved foreign property on approval from the central bank.

WORLD BANK DEVELOPMENT REPORT

Developing nations can succeed in blunting economic shocks

THE OUTLOOK for the world economy remains fragile despite its resilience in the wake of last October's stock market shock but developing countries can make a significant contribution to minimising their own economic vulnerability through appropriate domestic policies.

Newly industrialising economies with large surpluses, such as Taiwan and South Korea, should also accelerate efforts to refocus their economies towards domestic demand.

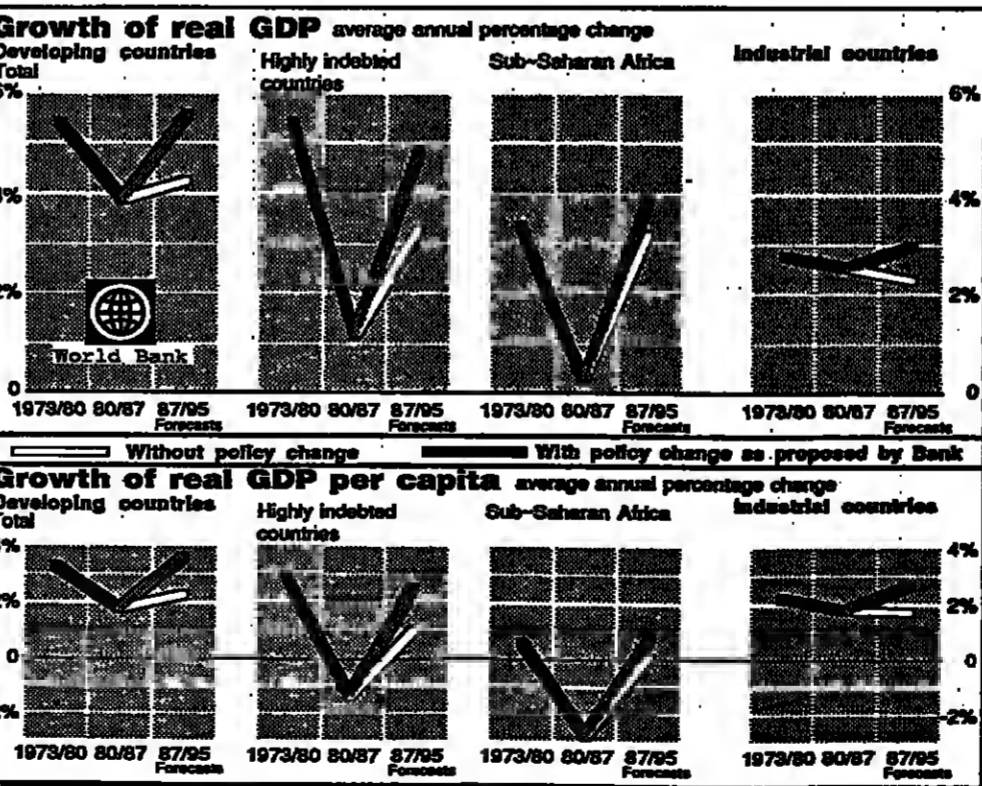
options that would allow debtor countries to take advantage of the discounts at which their debt trades in secondary markets.

23 per cent in industrial nations and 10 per cent in developing countries. Tensions in financial markets would remain, with the attendant risk of rapid deterioration of the world economy into recession.

Public sector growth highlights necessity for fiscal reform

THE RAPID growth of the public sector in developing countries has led to a radical reappraisal of fiscal policy if the stage is to be set for a resumption of sustained economic growth, the World Bank argues.

cutta's 2,800 privately-owned buses have been able to survive financially without subsidy and with high fleet availability.



Co-ordination of aid-backed projects needs to improve

DEVELOPING COUNTRY governments should improve their own efforts to co-ordinate investment spending being financed by their foreign donors in the industrial world, the World Bank says in its Development Report.

Cost of road repairs estimated at \$45bn

DEVELOPING countries need to spend as much as \$45bn to rebuild roads fallen into disrepair through lack of maintenance, the World Bank says.

World Bank Peter Montagnon examines the principal conclusions of the World Development Report, which is published today by the World Bank

'The willingness of donors should not be the decisive factor in allocating resources'

AMERICAN NEWS

Mexico poll marked by accusations of fraud

By David Gardner in Mexico City

MEXICANS went to the polls yesterday to elect a new president, Congress and Senate, in the most fiercely contested election in half a century.

The poll has been overshadowed by ballot fraud accusations against the ruling Institutional Revolutionary Party (PRI) and the weekend murder of two senior aides to opposition leader Mr Cuahutlan Cardenas.

Though the regime's 71-year monopoly of power and its resort to recent years to ballot-rigging have led to huge abstentions, the unprecedented vigour of the opposition's challenge is expected to draw a high turnout from 38m eligible voters at a record 55,000 polling stations.

As unusually long queues formed outside voting booths in Mexico City yesterday morning, accusations of irregularities rained in from opposition strongholds across the country.

In Michoacan, where Mr Cardenas is expected to win heavily, the ruling national leader, attending the funeral of his murdered assistant, Mr Xavier Ovando - showed reporters 84 ballot slips already circulating on Tuesday, and said his coalition would seek to annul the elections if such manoeuvres proved widespread.

In another Cardenas stronghold, the northern La Laguna area of collective farms set up in the 1930s by his father, the revered President Lázaro Cárdenas, the centre-left PRI-La Jornada reports that PRI-controlled electoral authorities switched 80 polling station officials and 80 scrutineers at the last minute.

The same newspaper reported that 3,000 ballot papers for elections in Guanajuato state - where the right-wing National Action Party is expected to win - were found in an Education Ministry printing company yesterday five days after they should have been handed over in the election authorities.

The Government and PRI candidate Mr Carlos Salinas de Gortari have promised clean elections with clear preliminary results by early today. But assuming the regime intends to fulfil this pledge, there is ample scope for chicanery outside central government control.

Regional PRI chieftains, who have traditionally manufactured near unanimous votes to demonstrate control and loyalty to central government, operate under a different logic to Mr Salinas's need for a credible outcome.

Dukakis in final stage of choosing a running mate

By Stewart Fleming in Washington

GOVERNOR Michael Dukakis, the certain Democratic Party nominee for president, appears to be moving into the final phase of selecting his vice-presidential running mate.

After meeting in Boston on Tuesday with Representative Richard Gephardt of Missouri and Senator Albert Gore of Tennessee - two rivals for the presidential nomination - who had harsh things to say about the Governor during the primary election campaign early this year - Mr Dukakis was yesterday scheduled to talk again with Representative Lee Hamilton of Indiana.

On Monday he dined with Reverend Jesse Jackson, who said after the meeting his impression was that the Governor had not made a decision on a running mate and that he himself was still under consideration.

Most political analysts believe that Mr Dukakis will not select Mr Jackson. A poll of delegates to the Democratic convention published by the New York Times yesterday shows that many of them believe Mr Dukakis will leave the election if Mr Jackson is on the ticket.

Mr Dukakis is scheduled to make a trip to the south and west this week, where he is expected to meet another potential vice-presidential candidate, Senator Lloyd Bentsen of Texas.

The choice of a running mate will have an important impact on Mr Dukakis's strategy. Many Democrats are advising him to select an individual who will help him compete strongly in the south - such as Senators Bentsen or Gore.

Mr Gephardt, who said after his meeting with the Governor that he would accept the vice-presidential nomination if it were offered, is also seen as a candidate with an appeal to southern blue-collar workers. Supporters of Senator John Glenn of Ohio also maintain that the former astronaut's status as a national hero with a reputation for being a strong defender of the military will make him an acceptable candidate in key southern states.

Vice-President George Bush, in an interview in the Washington Post yesterday, said that he was looking for a running mate who would be supportive and not be out there shooting at the President's agenda.

Mr Bush, in another shift designed to differentiate himself from Mr Reagan, joined Mr Dukakis in giving a high priority to US-Soviet relations to conventional arms control.

Mr Bush said that he was pessimistic about a quick resolution in the strategic arms talks with Moscow adding that he would "goose up the attention" to negotiations aimed at reducing conventional forces.

Shultz aims to ease Far East trade tensions

By Lionel Barber in Washington

THE US Secretary of State, Mr George Shultz, opened a 14-day tour of the Far East yesterday intended to smooth over trade tensions which have created a burst of anti-Americanism in several of the Pacific region countries with fast-growing economies.

Mr Shultz is also preparing a speech rebutting reports of US economic decline and stressing that Washington intends to be an "integral part" of the region's development well into the next century, which he is expected to label "the Pacific century".

While trade disputes are expected to figure high on the agenda of his hosts in South Korea, the Philippines, Hong Kong and Japan, Mr Shultz will also visit China where he is expected to press Peking to scale back missile and other arms sales to the Middle East.

The Administration is united on the need to reduce the more than \$80bn trade imbalance with Japan and other Pacific rim countries, but one official said



Shultz visit includes China

that the State Department was unenthusiastic about the abrasive approach by the Commerce Department and the US Treasury to cajole the Four Tigers - South Korea, Taiwan, Singapore, and Hong Kong - into opening up its markets.

Another official said that Mr Shultz disagreed with the Treasury's emphasis on pushing for a re-evaluation of exchange rates and with the "lumping together" of the free trading countries of Hong Kong and Singapore with South Korea and Taiwan.

This year, the US removed the four countries from a list of developing countries whose exports receive preferential tariff treatment. The move takes effect next January and would revoke the right to export some \$10bn of products a year duty-free.

In a speech on the eve of the Toronto economic summit, Mr Noboru Takeshita, the Japanese

Prime Minister, warned the US not to push too hard on trade disputes because it could generate a backlash of "misguided nationalism" in Japan.

During his trip, Mr Shultz will discuss the dispute over arrangements for the Clarke Air and Subic Bay Navy bases in the Philippines. The host country wants Washington to pay between \$20n and \$30n for using the bases, which the US does not believe is realistic.

More serious is the domestic political pressure in the Philippines for the US to declare whether its ships are carrying nuclear weapons. Denmark made a similar request but subsequently retreated. "This is a very serious matter," said a US official, "because it had grave implications for our global policy".

However, the official predicted that the issue would not be resolved during Mr Shultz's tour.

US drugs line upsets Caribbean

By Canute James in St John's, Antigua

THE HEADS of government of the Caribbean Economic Community (Caricom) are to protest to the US Government over attempts to take legal action on drug charges against regional leaders and politicians.

At their summit in Antigua, the community's leaders said they were uncomfortable with the implications of the US Government's attitude to "extra-territorial jurisdiction" in dealing with allegations of involvement in drugs.

The heads condemned trafficking in drugs, but they determined that the matter of the US Justice Department wishing to have its writ to run in sovereign countries outside of its territory is a matter of deep concern to Caribbean governments, said Mr Lester Bird, deputy Prime Minister of Antigua and summit spokesman.

The 13 community leaders are to send a letter to President Ronald Reagan expressing concern over what they regard as attempts by the US Justice Department to interfere in the legal processes of some community members.

The summit had started discussing recent developments in Central America - particularly Panama, Mr Bird said, and this led the leaders to raise the question of territorial jurisdiction.

Gen Antonio Noriega, chief of Panama's military forces, has been indicted by a US jury over allegations of involvement in drugs.

Within the Caribbean Community, the heads were reported to be more than a little concerned about what they saw as increasing attempts by the US Justice Department and US politicians to bring charges against regional leaders.

Attempts are being made to indict Sir Lynden Pindling, Prime Minister of the Bahamas, one of the members of the community.

Mr Bird said Sir Lynden's case was discussed extensively by the summit. Col Jean-Claude Fauriol, a controversial military figure in Haiti, which has observer status in the Caribbean Community, has also been indicted for alleged involvement in drugs.

A convicted American drug smuggler told a US Senate subcommittee earlier this year that Mr Edward Seaga, the Prime Minister of Jamaica, was a beneficiary of money from drug smuggling. All three have denied the charges. Mr Bird said the letter to be sent to President Reagan will "express what we see as a derogation from the rule of law within our own territories."

The community opposes a breach of the rule of law by its members, and the situation in which the United States Government may not adhere to the domestic considerations of sovereign governments.

Nader launches attack on Lloyd's insurance market

By Stewart Fleming

MR RALPH NADER, the US consumer advocate, yesterday launched a savage attack on Lloyd's of London, the British insurance market, and called for legislation to force it to disclose how about the way it conducts its extensive US business.

Mr Nader's influence in Washington is not what it was when he made his reputation in the 1960s and 1970s. There is, however, a strong vein of resentment in the US towards foreign concerns which are perceived to be taking advantage of the openness of the US market.

On the other hand, the insurance industry itself is not under the severe public pressure it faced earlier in the decade as premium rates were raised sharply.

Mr Nader's criticisms follow moves by several state Attorneys

Generals to bring anti-trust suits against Lloyd's, alleging that it and other insurers and reinsurers used their market power to create severe restrictions in the availability and affordability of insurance coverage in the US.

Releasing a report on Lloyd's by the Centre for Study of Responsive Law in Washington, Mr Nader accused Lloyd's of participating in a conspiracy to limit insurance coverage and raise premiums in the American market.

Describing Lloyd's as a "foreign, unregulated, secretive, powerful lever on who gets insurance and at what price in the US," Mr Nader accused Lloyd's of forcing up premiums in the US partly in order to cover losses it suffered because of scandals that hit the concern from the late 1970s.

That his campaign soon foundered was largely his own fault; he became so enmeshed in investigations of his own conduct that his political effectiveness was reduced to a minimum.

Last year, he was heavily censured for his initial inquiry into the Iran-Contra scandal. After his initial discovery of the illicit diversion of funds from US arms sales to Iran to the Nicaraguan rebels, he stopped taking notes and failed to take steps to prevent the "shredding party" presided over by Lt Col Oliver North. Later, he suffered further embarrassment when the Senate rejected a conservative appointee to the Supreme Court, Judge Robert Bork.

More than anyone else, Mr Meese represented the old guard from California, the men like Michael Deaver and Lyn Nofziger who swept into town in 1980 and ended up being swept out by scandal.

It was appropriate that Ed Meese chose Sacramento - where he had just supervised a raid on a nearby marijuana plantation - to announce his resignation. It was there that he first served Ronald Reagan and throughout his difficulties he remained a close friend of Ronald and Nancy Reagan.

Speaking to reporters on the White House lawn, the President described him as "a good friend and a darned good attorney general".

In the end, the question comes down to Mr Meese's confusion of the personal and public good. It was significant that last month, when he sacked his widely respected chief spokesman Mr Terry Eastland from the Justice Department for not defending him properly, even the conservatives turned against him. From that point on, it was only a question of when he was prepared to take the fall.

Lionel Barber on the US Attorney General's exit Meese, last of the Reagan old guard, bows out

IT WAS always going to be difficult for Mr Ed Meese to make a dignified exit.

For 13 months, the US Attorney General has been involved in a wide-ranging criminal inquiry into his personal monetary dealings, his conduct in office, even his wife Ursula's financial affairs.

And so when Mr James McKay, the court-appointed special prosecutor leading the investigation, finally filed a report on Tuesday saying there were no grounds for legal action against him, Mr Meese said he had been completely vindicated and could now leave the Administration with a clear name.

This has traces of the sunny optimism so characteristic of Mr Meese's old friend, President Ronald Reagan, who he served as legal adviser and chief of staff when Mr Reagan was governor of California in 1967. The Attorney General has not even read Mr McKay's still-secret report which runs to some 800 pages, more than enough to chronicle a history of bad judgment, misplaced loyalty, and an insensitivity to ethical propriety.

His resignation, to take effect at the beginning of August, forestalls an internal Justice Department inquiry into his conduct, but it is by no means the end of the affair. The Senate Judiciary Committee plans to hear testimony later this month from two senior US Justice Department officials - one of whom was in charge of the criminal division, the other Mr Meese's deputy - about why they, along with six aides, resigned their posts late last May. The first official, Mr William Weld, will be asked why he told Mr Meese that he reckoned there was a case for indictment against the Attorney General.

More positively for the Republican party, Mr Meese's departure removes an embarrassing public figure from the political stage before the national convention in mid-August which will officially anoint Vice-President George Bush as the party's candidate for President. While Mr Bush has refused to criticise Mr Meese in public, his statement on Tuesday night said it all: "Ed did the right thing and I wish him well."

The general criticism of Mr Meese is that he stood as a sym-



Meese: 'Doing the right thing'

bol of the ethical improprieties of the Reagan Administration which has seen dozens of officials leave office under a cloud, the so-called "leaze factor".

More specifically, it is alleged that he lobbied on behalf of several private ventures in which his lawyer and close friend Mr E. Robert Wallace had a personal financial stake. These included an Iraqi film pipeline project and a New York City defence contractor, the Weditch Corporation, which has been accused of bribing public officials in exchange for their assistance.

Other questionable activities included Mr Meese's meetings with Regional Bell Telephone Company and his favourable decision on their behalf at a time when he owned \$14,000 of phone industry shares. His wife also came under scrutiny when it was revealed that a Washington real estate arranged a \$40,000 a year salary for her before the company was awarded a \$5m lease on Justice Department offices.

Mr Meese says the stream of revelations about his connection with Mr Wallace and his personal financial affairs were part of a liberal witchhunt to bound him out of office. This argument has some merit. He was, after all, a much easier target than the ever-popular Mr Reagan. His campaigns against pornography, drugs and abortion enjoy wide support among Americans - but less so in Washington where most of his critics gathered.

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UK NEWS

Productivity growth faster than any time since war

BY TERRY DOODSWORTH, INDUSTRIAL EDITOR

Productivity increases in UK manufacturing companies has been sufficient over the last two years to allow them to absorb earnings increases of between 8 and 9 per cent with no loss of international competitiveness. This turnaround in the competitiveness of UK industry was emphasised yesterday in a National Economic Development Council paper which concentrated in particular on the relative position of West Germany and British industry. If the present trend continued, it said, "devaluations of sterling against the D-Mark to keep the UK's industry competitive will cease to be necessary. As with Japan in the past, our manufacturing exports can remain competitive without a continual need to devalue if our productivity also advances more rapidly."

According to the NEDC study, the growth in productivity, which has averaged 4.6 per cent a year since 1979, has been faster in the current upswing than at any time since the Second World War. In the late 1960s and early 1970s, productivity grew by 4 per cent a year, but this fell back to 1 per cent between 1978 and 1979.

Representatives of Government, the employers and the trades unions broadly welcomed the conclusions at yesterday's council meeting as evidence of a significant change in the UK economic environment. But the unions expressed reservations about job losses that had

contributed to the productivity upswing, while employers and the Government questioned the high rate of earnings increases. The importance of productivity growth was also underscored by a Department of Trade and Industry paper on inward investment presented to the council yesterday. Investors were attracted most effectively, it said, by a successful economy, and this has been demonstrated by "a record of productivity growth better than that of any major competitor."

The DTI report showed that in 1985 foreign-owned companies in Britain accounted for 14 per cent of the country's jobs, 19 per cent of net output and 22 per cent of fixed capital expenditure.

Cause of markets crash 'still not known'

By Richard Waters

NINE MONTHS and much soul-searching after October's stock market crash, there is still no agreement on what caused the near catastrophe in financial markets or how it can be prevented from occurring again. This was the message from speakers yesterday at a Financial Times conference in London entitled Black Monday - Nine Months After.

"It is clear that in the future there will be other crashes, but these will not be another one like this century," said Mr John Hennessy, chairman and chief executive of Credit Suisse First Boston and conference chairman. "This was because a new generation of investors had 'learned the hard way.' Also, big institutions discovered that hedging techniques, such as portfolio insurance, exaggerated the crash, rather than protecting them from market volatility. Despite this, regulatory changes were needed. Mr Hennessy attacked a proposal from the US Presidential Task Force, set up to investigate the crash, that markets should be closed when prices fall below a certain level. This proposal comes "from people who haven't been too close in recent weeks or years to a trading floor," he said. By encouraging traders to sell before the market closed, such "circuit-breakers" would be self-fulfilling.

The crash had highlighted a range of problems for regulators, said Sir George Blunden, deputy governor of the Bank of England. It had demonstrated the close connections between banks and securities firms, pointing out the need for regulators to agree their areas of responsibility and to cooperate more fully. It had also given added impetus to the international harmonisation of securities regulation.

Privatised electricity grid wins struggle for independence

BY MAX WILKINSON AND MAURICE SAMUELSON

MR DAVID JEFFERIES, who is to be chairman of the privatised national electricity grid company has won his battle for independence from the 12 area electricity boards. Under the Government's privatisation plans for the industry, the grid company will be jointly owned by the 12 area boards, which will be sold separately. However, the area board chairmen have been arguing that they must also have detailed control over the grid company through a management committee. Mr Jefferies, the present deputy chairman of the Electricity Council, who was chosen by the Government last month to be chairman of the grid company, has argued strongly against this view. He has told the government that he must be left to run the

company as he sees fit, and that the area boards should have only the normal rights of shareholders to attend annual or special meetings. The Government has decided to back Mr Jefferies, on the grounds that the new grid company must be seen to be independent of regional pressures. The grid company is widely seen as the most important part of the privatised structure, which will include two large generating companies and perhaps several small independent power suppliers as well as the 12 area distribution companies. The grid company will be obliged by law to give access to the transmission lines to any independent company at reasonable prices. These will be supervised by a regulatory body. The company will also have responsibility for ensuring that power stations are operated in the most economic order of priority throughout the country, irrespective of who owns them. The decision in principle to back Mr Jefferies now opens the way for the Government to confirm officially the detailed split of power station assets between the two new private generating companies to be created. The Government will also announce that Birmingham has been chosen as the national headquarters for the smaller of the generating companies to be carved from the Central Electricity Generating Board. The larger company, whose chairman will be Lord Marshall, the present CGBB chairman, will be based in London.

June new car sales rise by 9%

BY KEVIN DONE, MOTOR INDUSTRY CORRESPONDENT

THE prolonged boom in UK new car sales was sustained last month with a jump in new car registrations of 9.19 per cent, the highest June total since 1979. New car sales are set to climb to a record level for the third successive year in 1988. In the first six months, new car registrations rose by 10.18 per cent to 1,104,854 units from 1,002,742 a year ago. In June alone new car registrations reached 168,731, compared with 154,526 in June last year. Ford, the UK market leader, is still failing to make up much of the ground it lost in the early months of the year after the two-week strike in February, which closed all its UK plants. Its sales volume in the first half of the year rose by only 2.85 per cent compared with the jump of more than 10 per cent in the total market, while its share of the market dropped to 26.94 per cent from 29 per cent in the first half of 1987. Ford's performance in June was good, better with a slide in its market share to 24.99 per cent compared with 28.76 per cent in the same month last year, and a drop of 5 per cent in its sales volume. For the first time since last August, Ford also failed in June to take the first three places in

	UK CAR REGISTRATIONS					
	1988	%	June 1987	%	1988	Year to date 1987
Total market	168,731	106.09	154,526	100.00	1,104,854	100.00
UK produced	73,183	43.37	73,678	47.68	497,849	45.06
Imports	95,548	56.62	80,848	52.32	607,005	54.94
Ford	42,172	24.99	44,435	28.76	297,678	26.94
Other Group	26,812	15.92	23,454	15.18	166,668	15.09
Vauxhall/Opel	24,417	14.47	17,580	11.38	159,524	14.44
Peugeot/Citroen	14,358	8.50	10,121	6.55	91,944	8.33
Audi/VW/Sat	9,879	5.86	9,269	5.99	62,103	5.62
Nissan	12,889	7.64	12,183	7.88	63,598	5.76
Renault	8,395	4.98	7,230	4.68	45,473	4.12
Yugo	4,764	2.82	4,789	3.10	48,579	4.41
Fiat/Alfa/Lancia	7,877	4.67	6,524	4.22	42,899	3.81

Source: Society of Motor Manufacturers and Traders

the league of top 10 best sellers with the Austin Rover Metro edging the Ford Fiesta out of third place. For the first six months, however, the Ford Escort, Sierra and Fiesta were still the clear market leaders. Austin Rover has continued to lose ground in the first six months with a fall in its market share to 14.84 per cent from 15.48 a year ago. The state-owned car-maker's future ownership still hangs in the balance, as uncertainty grows over the prospects of the terms of the British Aerospace bid being approved in an acceptable way by the European Commission.

Rover has increased the volume of its sales, however, by 5.53 per cent, albeit at only half the general rate of increase in the car market, and in June alone its position strengthened a little with an increase in its market share to 15.2 per cent from 14.97 per cent a year ago. Vauxhall, the General Motors subsidiary, has enjoyed a strong first half with sales outpacing the market with a jump of 15.7 per cent to 159,524 units. At the end of the six months its market share was only marginally behind the second-placed Austin Rover at 14.44 per cent. The big winners in the first

half of the year have been Nissan of Japan and France's Peugeot group which includes Citroen. Nissan, supported by growing production from its Sunderland assembly plant in north east England, achieved a 26.4 per cent jump in its sales volume and succeeded in overtaking the Volkswagen group of West Germany to capture the fifth place in the UK new car sales league. Citroen is the fastest growing marque in the UK market and enjoyed a 59.9 per cent increase in its sales volume in the first half, selling almost as many cars in six months as it did in the whole of 1986.



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FT A FINANCIAL TIMES INTERNATIONAL CONFERENCE

Pirate radio operators face crackdown

By Raymond Snoddy

The Government is planning a crackdown on pirate radio with investment in new detection equipment and more staff for the Radio Investigation Service.

Mr Douglas Hurd, Home Secretary, told a Radio Academy Conference in London yesterday that he was also considering the possibility that those convicted of unauthorised broadcasting should be automatically disqualified for a period, from getting a new community radio licence.

This year up to the end of May the RIS mounted 181 raids and on Monday fines totalling nearly £14,000 were imposed on those accused of aiding and abetting the unauthorised broadcasts of London Greek Radio.

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UK NEWS

France 'sets example for UK housing policies'

By Andrew Taylor

BRITAIN should follow the example of France and create independent housing agencies which would be publicly financed but free from political controls and provide low cost rented housing for the poor says a report by the Policy Studies Institute.

The report warned that Britain was splitting into two nations with the majority owning decent homes and poorer people in deteriorating council housing.

It said the French system of *Habitations à Loyer Modéré* (housing at moderate rents) permitted housing agencies to operate free from local political and bureaucratic controls while keeping close relationships with councils and other local interests.

Housing associations provided the nearest British equivalent of *Habitations à Loyer Modéré* in that they were independent and had until now received almost all their funds from public sector grants.

Under the Housing Bill, which recently completed its report stage in the House of Commons, housing associations are expected to play an increasingly prominent role in providing rented housing. They will be expected, however, to raise an increasing proportion of their funds from private investors.

The institute's report by Mr Peter Wilmet, a senior fellow at the Policy Studies Institute and Mr Alan Miles senior lecturer at Bristol University's school of advanced urban studies said Government proposals were unlikely to overcome the distrust of potential private landlords and would not create a larger, healthier and more balanced social housing sector.

It welcomed the move away from big council estates towards a more diverse rented housing sector, but said the Government should investigate the French idea of publicly funded housing agencies which would act at arms length and be responsive to local demands.

"Everyone agrees that the present arrangements are unfair. They encourage people to buy their own home, pushing up house prices and hitting less well-off people who are forced into renting without the benefits of mortgage tax relief," Mr Wilmet said yesterday.

US visitors rise by 13% despite dollar worries

BY DAVID CHURCHILL

NORTH AMERICANS are still coming to the UK in strength in spite of fears that fewer tourists would come this year because of the weak dollar and the traditional reluctance to travel abroad during an election year.

Figures from the Department of Employment published yesterday show that the number of visitors from North America in April was some 20 per cent higher at 230,000, than in the same month last year.

Over the first four months of the year the number of North American visitors increased by 13 per cent over the first third of 1987.

The strength of tourism from North America has come as a surprise to the UK's tourism industry because recent reports from hoteliers and restaurateurs in London and other tourist centres had suggested that the

numbers were falling. Central London luxury hotels in particular are understood to be experiencing a shortfall in US visitors by as much as 15 per cent in comparison with the same period last year.

The tourist trade also fears that the brightening of tourism in the Gulf may deter others from coming to the UK and continental Europe.

One reason for buoyancy in the number of tourists from North America, according to tourism officials yesterday, was that these visitors were "trading down" because of the weak dollar. This meant that they were staying in budget hotel accommodation and were less likely to eat at expensive restaurants and visit top London shows.

Confirmation of the strong growth in North American tourists came yesterday from British

Always' Leisure Division, which is the largest inbound tour operator to the UK.

In June it was responsible for bringing some 33 per cent more US tourists to the UK than in the same month last year. Over the April to June quarter it also brought 51 per cent more visitors than in the same quarter last year.

Mr Mike Beaumont, managing director of the BA Leisure division, said yesterday that "this disproved the belief that a weak dollar would deter tourists."

He suggested that Americans were becoming more sophisticated about travel to the UK and were moving away from traditional tourist locations and expensive hotels towards exploring other parts of the UK.

UK residents in April made some 4 per cent more trips abroad.

Credit industry urged to face problems of consumer debt

BY DAVID CHURCHILL

SIR GORDON BORRIS, director-general of fair trading, yesterday strongly urged banks, finance companies, and other providers of credit to tackle the growing problems faced by consumers who take on too many debt commitments.

He said yesterday, in the Office of Fair Trading's annual report: "I am looking for a dramatic increase in the commitment of the finance industry."

"The finance industry has a heavy responsibility, backed up by self-interest, to seek ways of educating consumers in the basics of credit and to provide financing for the necessary services."

Sir Gordon's comments follow an unpublished OFT sample survey which found that more than 2m adults felt they were over-committed in their borrowing.

About 3m adults said they had experienced difficulties in keeping up debt repayments during the past five years.

Consumers last year increased their outstanding debt by 15 per cent, collectively owing £36.4bn to building societies, finance companies and credit card operators.

Sir Gordon said that part of the problem was the speed at which society had moved from viewing credit as shameful to seeing credit as useful and acceptable.

"The plain fact is that the habit acquired in the days of rampant inflation of borrowing almost without any self-imposed limit has taken hold of the community at a time when the costs and risks are much greater."

"The unexpected - for example in the form of unemployment, sickness or even a large fuel bill - can quickly knock a stretched budget completely off balance and lead into the downward spiral of multiple debt," he said.

Sir Gordon suggested several measures that could be taken to help control the problem. "I am looking for a greater participation by banks and others in the work of credit reference agencies," he said.

He said it was only right that, before offering credit facilities, a lender should be satisfied about the borrower's present and future ability to repay.

Sir Gordon made it clear that he wants major credit lenders to provide financial and other help

to money advice centres and Citizens Advice Bureau.

"What appears to be needed is a massive general effort to bring home to potential borrowers a better understanding of the best ways to choose and use credit while remaining alert to its dangers," he said.

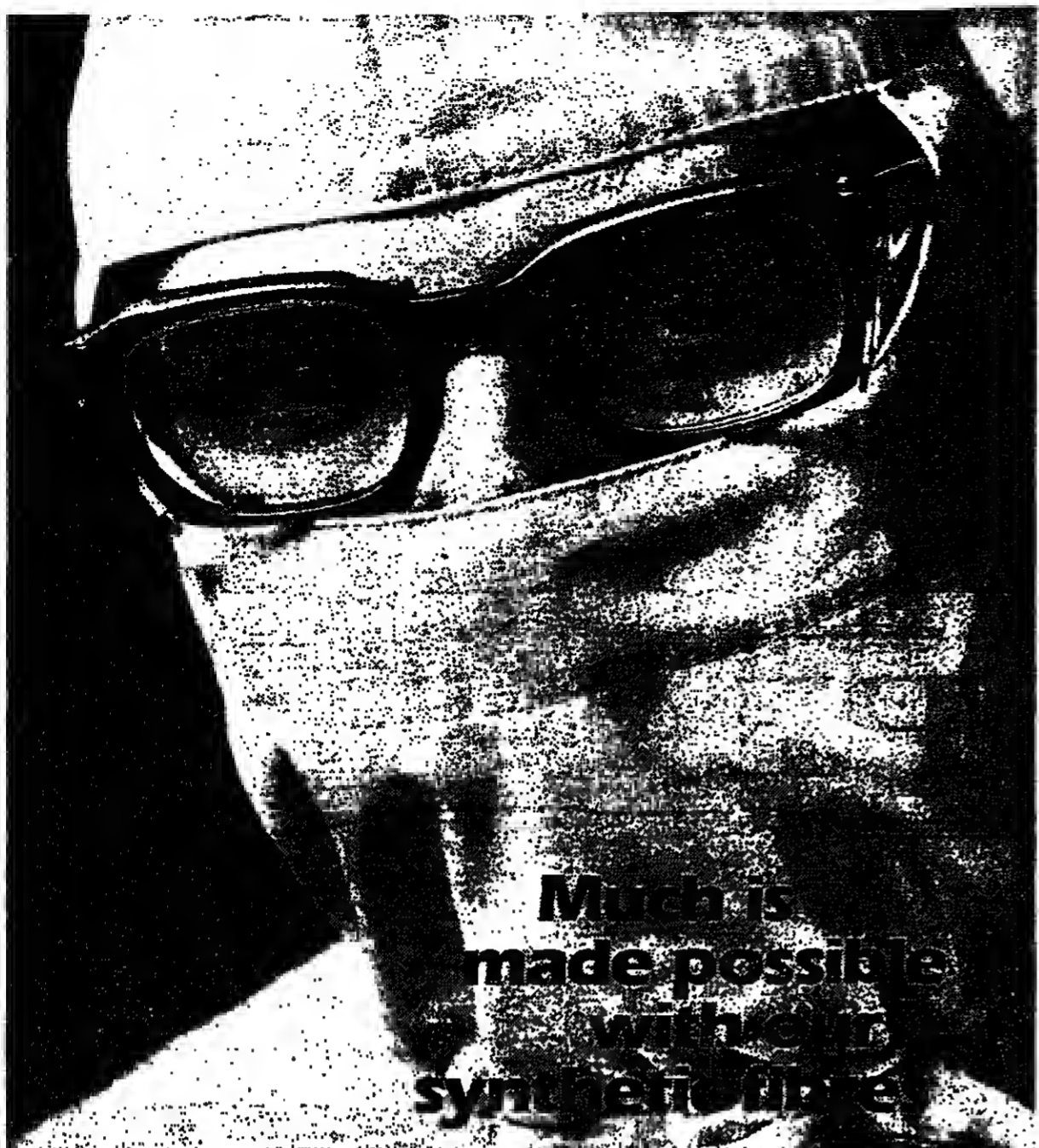
He quoted the recent case of a Glasgow money-lender charging an interest rate of 30 per cent a week, equivalent to an annual rate of about 12m per cent.

"It is in all our interests to see that credit is used wisely and prudently," he concluded. "Otherwise our credit society could easily go sour on us, with repercussions for the country's industry and commerce which would not be to our benefit."

The OFT annual report also reveals that Sir Gordon advised the Trade and Industry Secretary about a record number of 321 mergers last year.

In the same period six of these were referred to the Monopolies and Mergers Commission on Sir Gordon's recommendation, fewer than in 1986.

Annual Report of the Director General of Fair Trading 1987; HMSO; £7.10.



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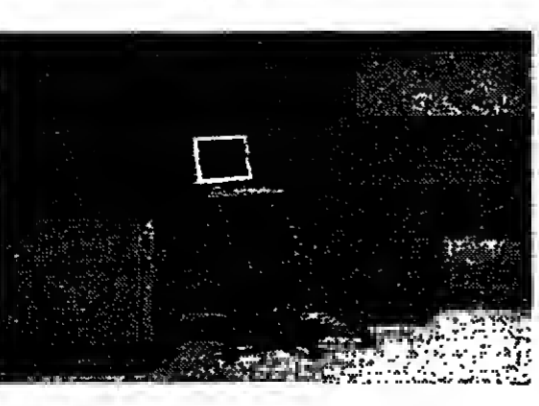
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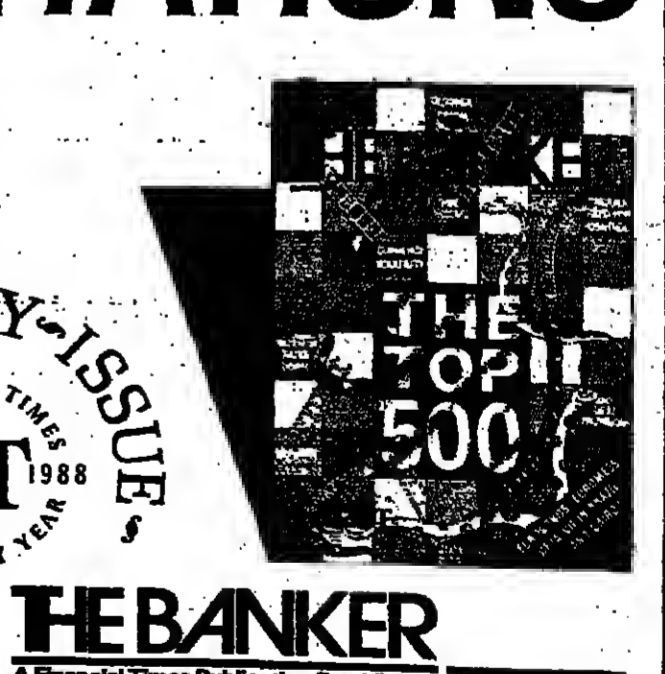
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UK NEWS

Two state industries are in much better financial shape: Philip Coggan and Lynton McLain look at the improved prospects for steel and rail

'Sunset' sector must warm investors

SIR ROBERT SCHOLEY, British Steel's chairman, fended off any questions yesterday about privatising the group but, barring stock market accidents, flotation looks set for November.

With last year's profits announced, it is possible for market analysts to start making some guesstimates about the likely size and structure of the issue.

The one thing upon which all seem to agree is that the Government will not try to push its luck too far on the price. British Steel will be the first privatisation since the October stock market crash and the accompanying debacle of the BT issue. Another failure could jeopardise the rest of the Government's still lengthy privatisation programme.

Small private investors immortalised as 'Sib' in the advertising campaign for the British Gas issue are not expected to be the primary target for British Steel's marketing effort.

The crash and the BT issue failure seem to have been a timely reminder for small investors that equity investment is not money for nothing, and British Steel does not have the kind of solid qualities which characterised the British Gas or British Telecom issues.

There has been plenty of advertising and publicity about British Steel's recovery from the massive losses in the early years of the



Sir Robert Scholey, chairman, and Mr Martin Llewarch, chief executive, after announcing British Steel's results yesterday

Thatcher Government, but it is far from certain that investors have absorbed the message. There will still be plenty who will perceive steel as a highly cyclical, sunset industry.

That may not be a fair assessment, but it is one which the team of advisers - Barclays de Zoete Wedd and Phillips & Drew for the company, Samuel Montagu and Warburg Securities for the Government - will have to

take into account. That implies a prospective rating at a discount to the market. Some analysts expect a price of around 7 times earnings.

To attract the institutions, the issue is also expected to offer a higher than average yield, perhaps between 6 and 7 per cent.

May's flotation of ASW Holdings, the former Allied Steel and Wire, may prove to have been a good guide. It was priced on an his-

toric p/e of just 9 and had a yield of 6.5 per cent.

Valuing the entire company depends significantly on how the Government treats British Steel's accumulated tax losses, currently of the order of £1.87bn. Last year, British Steel paid virtually no tax; had it been on a normal 35 per cent tax charge, profits would have been £272m.

There is also the question of the balance sheet. British Gas was saddled with a substantial amount of debt on flotation; British Steel, which has been through several capital reconstructions and still has vast accumulated losses, could in theory be given the same.

Of course, the more debt and the more tax British Steel has, the lower the value the market will place upon the company. So, although it is not quite a zero sum game, the Government and advisers will have to do their sums fairly carefully.

Analysts are guessing that the total market capitalisation for the group will be between £2bn and £2.5bn but such calculations could easily be upset in the coming months. By November, British Steel will have a good idea of the effect of the ending of European Community quotas on its market.

But a sum of that size would mean that British Steel might have to be sold in two tranches. And that may tempt the stags.

BRITISH RAIL has had its best financial results since it was formed by the nationalisation of the railways in 1948.

The results reflect the boom in the economy, an upsurge in passenger traffic, a cut in operating costs and higher productivity. Higher Government grants and a record sale of assets also contributed to the good figures.

Passenger traffic was the highest for 27 years at 20.6bn passenger miles, as BR benefited from the booming economy, Sir Robert Reid, the chairman said yesterday.

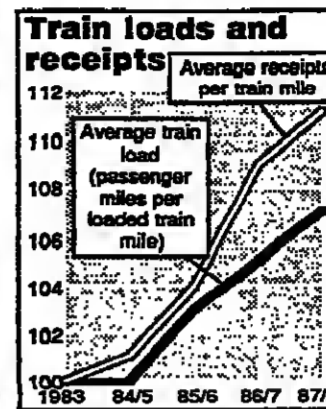
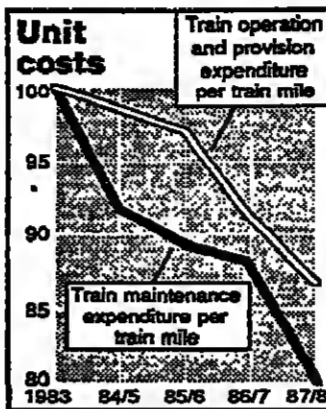
BR now faced the "problems of success with overcrowding on trains and patchy service quality", he said. The railways had to do better and quality criteria are to be applied to all services, as British Airways and Scandinavian Airlines had done, he said.

BR made a surplus of £280.9m after interest and substantial extraordinary items, for the year to the end of March, on total income of £2.28bn. The surplus compared with a loss of £22.6m for the previous financial year.

Extraordinary items accounted for over two thirds of the surplus and came mainly from the record sale of £165m of property and other assets by the board and a Government grant for restructuring. The surplus before the extraordinary items was £47.3m, compared with £2.4m surplus in the previous financial year.

The overall surplus was after receipt of a further £903.8m of Government grants for support of rail passenger services. Without the grant all British Rail passenger services would have made a

Passenger boom polishes rails



total loss of £728.1m.

InterCity, the flagship cross-Britain passenger service, lost £26.2m on income of £732.8m, before a grant of £120m, the last grant BR will get for InterCity. BR expects InterCity to make profits in 1990.

The results were announced yesterday, the day after further talks between BR and the Government about options for future ownership of the railways. These include privatisation, something for which the Government has

said it has no plans, although it is committed to considering all options.

Sir Robert Reid, the chairman of the British Railways Board, has put Mr Derek Fowler, one of the two BR vice-chairmen in charge of its talks with the transport department. The board is wary about predicting the outcome of the talks, amid some evidence of differing enthusiasms among board members for prospective change.

Mr Fowler said it was essential to know what the criteria were behind the notion of changing the future ownership of the railways. He said it could be just Government "theology" which was driving the debate. "But whatever form this takes, regionalisation, or by rail sectors, or by the formation of an infrastructure authority, you still need a prospectus", Mr Fowler said.

Mr Robert said ownership was not the key, but he was glad to be starting to explore the issues without pressure. He said all options were being considered and wanted to know which would give the best result.

Mr Jimmy Knapp, the general secretary of National Union of Railwaymen, said after the results were published that amassing a record surplus from a deteriorating product and sale of property assets was a certain road to disaster.

"The BR surplus has been gained at the expense of the travelling public who are still waiting for BR's modest quality of service objectives to be achieved. "Overcrowding on many services is now at totally unacceptable levels and targets for cleaning and punctuality are still not being reached."

The number of railway workers fell by 6,500, 5 per cent of the workforce in the last financial year. Staff productivity in train miles per member of staff rose by 8 per cent and staff costs rose by 3.4 per cent to £2,034m, compared with the previous year.

BR said 99 per cent of its trains arrived within five minutes of scheduled time.

Computer records manipulated by Clowes, court told

BY RAYMOND HUGHES AND NICK BUNKER

EVIDENCE that Mr Peter Clowes manipulated the computer records of his Cheshire-based investment management company, Barlow Clowes Gilt Managers, has been uncovered by Whitehall inspectors, the High Court heard yesterday.

The court made an order for the compulsory winding-up of BCGM on an unopposed petition presented by the Securities and Investment Board.

Mr Philip Heslop, for the SIB, said: "The board is of the opinion that the company is wholly unfit to continue taking funds from the investing public."

BCGM was the UK arm of the Barlow Clowes financial empire which collapsed last month with liabilities of £290m owing to thousands of investors, many of them elderly people who had invested their life savings with Mr Clowes.

In a separate action in Gibraltar, court-appointed accountants are seeking to wind up Barlow Clowes International, another part of Mr Clowes's group.

Mr Clowes himself is currently remanded on £300,000 bail after being arrested three weeks ago on a criminal charge of perverting the course of justice by destroying documents.

During a hearing lasting only 20 minutes in London yesterday, the High Court heard allegations from the SIB, the City of London's chief watchdog, that the return to BCGM's clients had been artificially run down so that clients received only about half of the real return on their investments.

BCGM's actions "probably amount to a misappropriation of money due to clients," the SIB said.

The SIB's petition, supported by evidence by Mr Jeremy Orme, director of its investment management and protection division, referred to falsification and manipulation of the company's computer records.

The programming of the computer, the SIB said, was "controlled and fully understood only by Mr Clowes and one or two other persons."

The DTI inspectors had found considerable evidence of manipulation of computer information by Mr Clowes, particularly by backdating entries.

The inspectors' view was that "Mr Clowes's ability to do this, and his overriding authority over the system, is highly undesirable," said Mr Orme's evidence.

Between £7m and £15m of clients' funds had been dealt with by a Geneva company controlled by a business associate of Mr Clowes.

Those funds had now been returned to London but accounts were not available. More than 250 of funds had been dealt with by an associated company in Jersey.

The petition also referred to monitoring returns made to the DTI which those controlling the company had known were "seriously inadequate" to an "undesirable ambiguity" in relation to clients' rights; and to an unexplained injection of £38,000 into BCGM in December, 1986, that had enabled the company to make payments to clients who would otherwise have suffered a large loss.

Richard Waters writes: Department of Trade inspectors appointed last year to investigate James Ferguson Holdings - the parent of Barlow Clowes, have been granted powers to extend their investigation into share dealings in the company.

This will enable them to examine a series of purchases of Ferguson shares at around the time of the stock market crash last year which were made by a number of Gibraltar-based trusts. These purchases are already under review by the Stock Exchange and the Barlow Clowes liquidators.

The inspectors have also been given wider powers by Lord Young, Secretary of State for Trade and Industry, to examine Barlow Clowes Gilt Managers, the UK arm of the investment group. These powers will enable them "to investigate under oath, and to publish a report on their investigation if they think fit," said a DTI spokesman yesterday.

Call for BT and Mercury to carry television

BY TERRY DODSWORTH, INDUSTRIAL EDITOR

RULES governing telecommunications in Britain should be changed to allow British Telecom and Mercury to carry television programmes.

The proposal came in a report on the optoelectronics industry in Britain from the Advisory Council on Science and Technology - the top scientific advisory body - which argued that the UK should adopt a number of stimulatory measures to avoid losing its strong world position in the technology.

As an immediate step, ACOST recommended that BT, Mercury and Hill City Council, the UK's three licensed telephone network operators, should be allowed to mount large-scale pilot projects demonstrating how entertainment, conventional telephone traffic and data could be combined on a single, integrated fibre optic cable system.

This experiment should be a precursor, it added, to changes in the regulatory framework that would encourage widespread installation of optical fibres "in

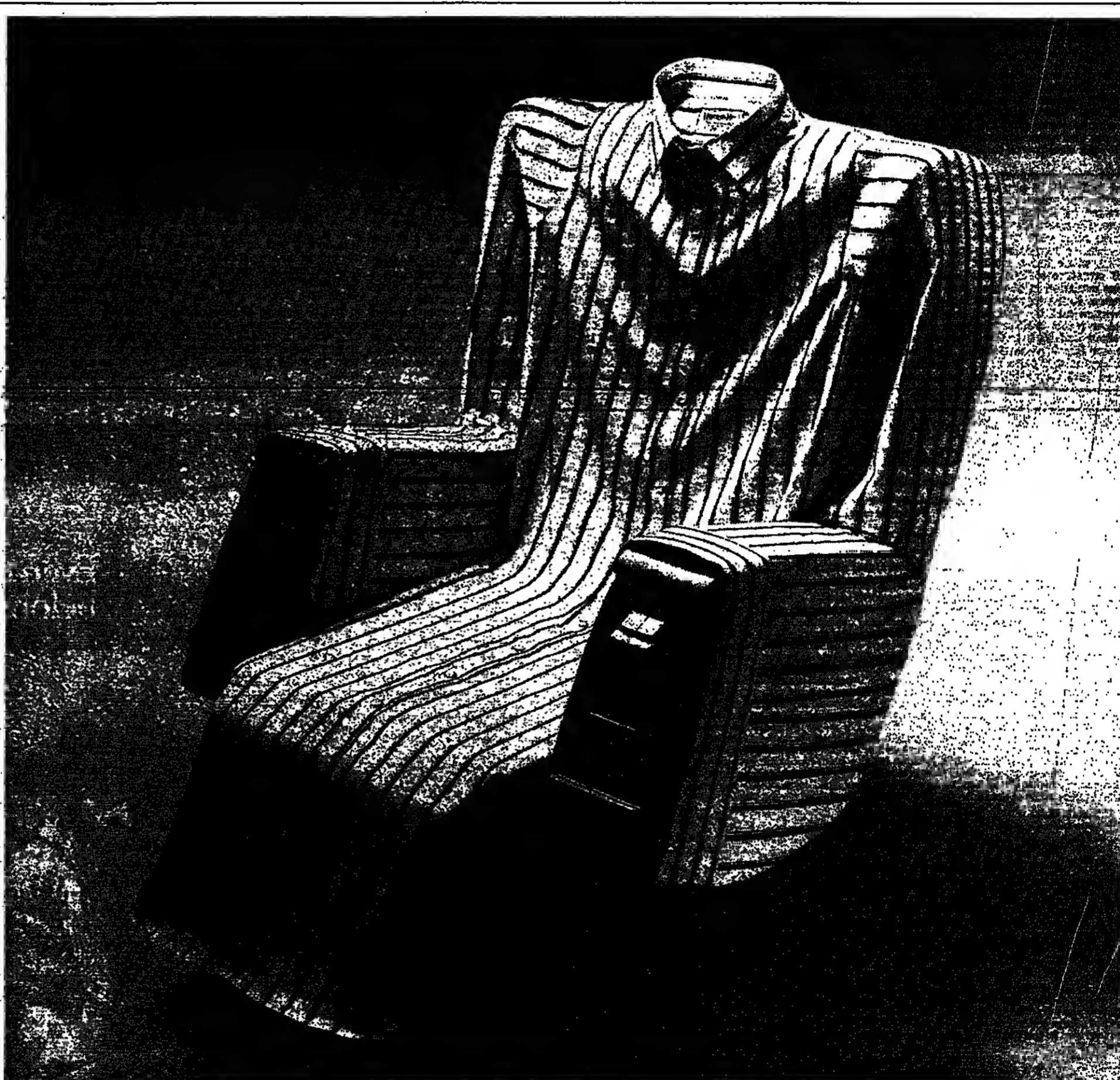
such a way as to stimulate the indigenous optoelectronics industry while maintaining a competitive environment."

Optoelectronics is concerned with the use of light in electronic systems. It is a relatively new industry and has already led to the development of fibre optic cables and lasers.

Scientists see great scope for growth in diverse fields such as computer signalling and high definition television. The use of the telecommunications industry as a stimulus for developments in optoelectronics has been recommended in the past.

The new report, however, will carry particularly strong weight because it has the backing of ACOST, which was established last year to advise the government on all aspects of science and technology.

Sir John Fingleton, the Government's chief scientist, has also thrown his weight behind the recommendations.



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TECHNOLOGY

Two new babies on the way

Clive Cookson examines the launch of quicker and simpler to use pregnancy test kits

THIS FAST growing UK market for home pregnancy tests is likely to be transformed this month by the introduction of two new kits. In these, testing is much quicker and simpler to perform than anything previously available.

Both can be carried out in five minutes and will give a clear result on the first day of a woman's missed period, with an accuracy level claimed to exceed 99 per cent.

Pregnancy tests are the most successful example so far of the highly specific antibodies, known technically as monoclonal antibodies, are being used to produce home diagnostic kits. Each antibody fits into a specific site on its target molecule, the antigen, like a key into a lock.

According to the manufacturers, the UK market for home pregnancy tests will be worth around £7m in 1988, and is growing at about 15 per cent a year. Worldwide sales are close to £100m a year.

The two new tests are: First Response, from Tambrands the US company best known for Tampax tampons; and Clearblue One Step, from Unilever, the giant Anglo-Dutch consumer products group. Both companies have identified home diagnostics as a priority area for future corporate growth and Unilever has set up a subsidiary called Unipath in Bedford, England, to concentrate on this market.

All home pregnancy tests are based on the detection by antibodies of the hormone human chorionic gonadotrophin (HCG) in a urine sample. A pregnant woman starts to produce HCG as soon as the fertilised egg implants in her womb - usually about a week after fertilisation and a week before her next period is due. The amount of HCG then increases rapidly, doubling every two days until it reaches a peak after two or three months.

The first home pregnancy test launched in the UK in 1971 used non-specific "polyclonal" antibodies raised by injecting HCG into sheep. However, these antibodies also react with the hormone known as luteinising hormone (LH), which has a similar chemical structure to HCG and stimulates ovulation in non-pregnant women, so the test was not very sensitive and it could not give a clear result until a pregnant woman had high levels of HCG in her blood, at least two weeks after a missed period.

Then in 1975 César Milstein and Georges Kohler of the Medical Research Council's Molecular Biology Laboratory in Cambridge discovered how to make monoclonal antibodies in cultures of animal cells.

The discovery won Milstein and Kohler scientific glory in the form of a Nobel prize and it has turned out to have immense commercial significance. (Total world sales of products based on monoclonal antibodies run into hundreds of millions of pounds a year, though the inventors receive no royalties because they and the Medical Research Council failed to patent the discovery.)

The production of monoclonal antibodies starts by injecting a mouse with antigen. Antibody-producing cells from the mouse's spleen are then fused with cells from a myeloma (a type of cancer) to make new hybrid cells,

which the antibody to HCG is attached to an enzyme. The presence of HCG triggers a biochemical reaction which becomes visible as the development of a colour when a special chemical is added.

Most pregnancy tests sold today are enzyme-linked and give the result through the presence or absence of a colour. They are easier to use than ring tests and work more quickly - typically in 30 minutes rather than 90 minutes.

The two new tests from Tambrands and Unipath represent a significant further advance in speed and simplicity. First Response gives a result in five minutes and Clearblue One Step in three minutes.

Each test uses two new monoclonal antibodies. But the real technical advance lies not so

much in the antibodies as in the associated chemical processes which the "riggers" have devised to give quick results. The two companies have chosen quite different routes.

First Response requires the user to collect a urine sample and add it by dropper to a test tube containing powder. This includes two antibodies which latch onto different parts of the HCG molecule. The first antibody is attached to a tiny latex bead and the second is attached to a gold compound.

The user then swirls the tube to mix the powder with the urine and leaves it to stand for five minutes. If HCG is present, the antibodies will bind to it, forming a chemical "sandwich" of latex-antibody-HCG-antibody-gold, which is coloured pink.

In the final step the contents of the test tube are poured into a small well covered with a filter paper. If the woman is pregnant, the HCG sandwich remains on the filter and the pink colour is clearly visible. If she is not pregnant, the gold compound does not bind to the latex beads and it passes through the filter; no colour is seen.

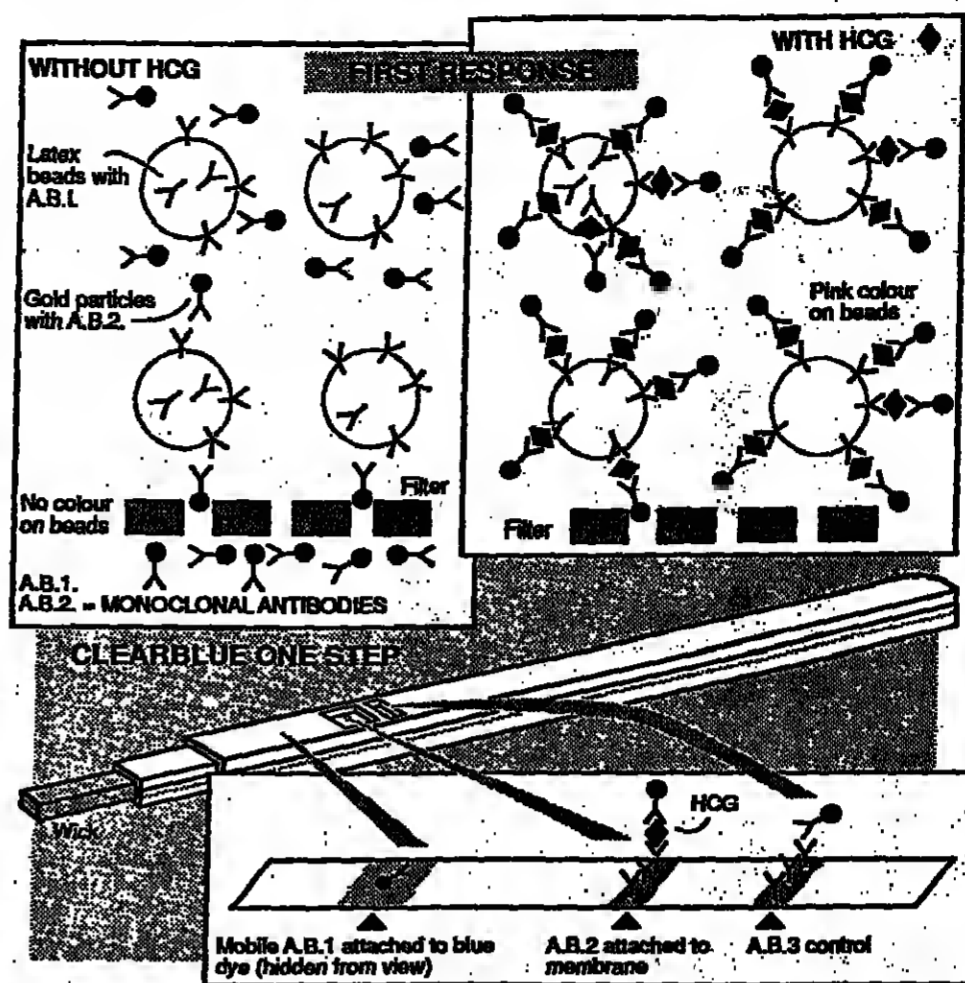
Clearblue One Step is even quicker and simpler to use. It is the first home pregnancy test to dispense altogether with the need to collect a urine sample and

handle chemical reagents. The kit just consists of a plastic stick with an absorbent wick at one end and two "windows" in the middle. The woman holds the wick in her urine stream for five seconds and then waits about three minutes for the result. If she is pregnant a blue line appears in the first window, if not there is no line.

A blue line appears in the second window, whatever the result, to show the test has been completed. Keith May, Unipath's research and development director, says that this unique in-built "control" is intended to reassure nervous users that they have carried out the test correctly.

He believes that regulatory authorities, such as the US Food and Drug Administration, which are now taking more interest in diagnostic kits, will soon require all home pregnancy tests to include some sort of control.

The Clearblue One Step kit contains a porous membrane with three separate zones of antibody. When the sampler wick is saturated with urine this passes first through a mobile zone of monoclonal antibody linked to a blue dye.



Both Tambrands and Unilever have identified home diagnostics as a priority area for future corporate growth

called hybridomas. These continue to make antibodies but also have the cancer cells' ability to grow and divide indefinitely.

Finally the scientists screen the hybridoma cells to pick out the ones that produce exactly the antibody they want. Each hybridoma can be used as the basis for a laboratory culture of identical cells - clones - making the same antibody. Therefore, although animals have to be used in the research and development stages, they are not required to produce selected monoclonal antibodies in large quantities.

Home pregnancy tests incorporating monoclonal antibodies were introduced during the late 1970s and early 1980s. These were more sensitive than the old polyclonal tests but still seemed excessively complicated to many users. They required women to collect a urine sample in a container, measure out drops of urine, reconcoct various chemical reagents and wait an hour or more for the result. They were all "tube agglutination tests", in which the result was shown by the formation or absence of a ring of red blood cells at the bottom of a test tube, and they were therefore very vulnerable to disturbance and vibration.

The next advance was the introduction in 1985 of enzyme-linked home pregnancy tests, in

which the antibody to HCG is attached to an enzyme. The presence of HCG triggers a biochemical reaction which becomes visible as the development of a colour when a special chemical is added.

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The BPAS and most doctors generally welcome the introduction of faster and more accurate home pregnancy tests, though some GPs remain suspicious of the do-it-yourself kits and prefer their patients to be tested through the National Health Service.

However, there is more widespread criticism of the manufacturers for emphasising in their promotional material that the tests are sensitive enough to be used on the first day of a missed period. The BPAS, for example, advises women to wait until they are a week overdue before testing.

"It is very important to know as early as possible that you are pregnant so that you can change your lifestyle - for example stop smoking and drinking," says John Hirt of Unipath.

Jenny Booth, his counterpart at Tambrands UK, says the tests will enable women with an unusual history of successive early miscarriages to realise the problem and seek treatment.

The two companies both have strengths and weaknesses in the forthcoming marketing battle between First Response and Clearblue One Step. Unipath's main advantage is that its test is

simpler and easier to use than First Response.

Unipath will also be helped by the fact that its existing enzyme-linked pregnancy test, launched in 1985 and simply called Clearblue, has about half the UK market.

Tambrands has not previously sold a pregnancy test in the UK, though it dominates the smaller (£2m a year) UK market for ovulation tests. These tell women who are keen to become pregnant when they have reached the right point in their hormonal cycle.

On Tambrands' side is the lower price of First Response - £5.95 for two tests, compared with £8.95 for two Clearblue One Step tests.

In addition, First Response can be used at any time of the day or night, whereas Clearblue must be used with "early morning urine" which contains the highest concentration of HCG.

First Response was developed in the US and is being launched simultaneously on both sides of the Atlantic. Clearblue One Step was developed in the UK. It will be launched in Britain first, though it will later be sold worldwide.

Upjohn to spend \$50m on research in Europe

By Peter Marsh

UPJOHN, the big US drug company, plans by the mid-1990s to spend up to \$50m a year backing research in West European national institutions.

The cash would be spent in a series of about ten projects, two of which are already in operation. A further two or three schemes are likely to be set up by the end of the summer, according to Theodore Cooper, the company's chairman and chief executive.

Upjohn, which spends about 14 per cent of its \$2.5bn annual turnover on research and development, is evaluating between three and five academic centres where it would provide funds to support scientists, says Cooper.

The establishments on the short-list, from which the company hopes to select two or three by September, are in Britain, West Germany, France, the Netherlands and Belgium.

The aim of the research schemes, according to Cooper, is to enable the company to forge links with academic workers in Europe. Out of this liaison could come new ideas to help the company's own research programmes.

Upjohn is already providing funds to two sets of research workers in academic institutions in Europe. One of these schemes - both of which got under way last year - is a joint venture between University College in London and the Centre Paul Broca de l'INSERM in Paris. The other is at the University of Gothenburg in Sweden.

In both cases, the funds going into the institutions will probably rise gradually over the next few years to reach about \$1m a year.

Both existing research projects are "inquiries" into the factors behind brain disorders, an area of medicine in which Upjohn hopes to develop new drug therapies.

The new research schemes, likely to start up later this year, will probably all focus on cardiovascular diseases, says Cooper.

Upjohn does its own research, mainly in Kalamazoo, Michigan, and in Tokushima City, near Tokyo, where it recently opened a new set of laboratories. The company also has a smaller research centre in Crawley, Sussex, which it is considering expanding.

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As part of its Centenary year, the Financial Times is pleased to announce **PERSONAL INVESTMENT 1988**. An Exhibition for those seriously interested in investment, it will provide an opportunity for its readers to discuss their individual personal financial planning requirements and take part in the exciting programme of events that will contribute to this celebratory occasion. Entry to the Exhibition costs £5.00 which includes a ticket for you and a guest, a catalogue and the opportunity to visit the FT Centenary Photographic Display and a special show of paintings by the New English Art Club.

Those attending the Exhibition will also be able to register for any of the associated conferences, workshops and events listed below. At £10.00, the cost of each is attractively low but numbers are restricted and early booking is essential.

Exhibition times of opening: Thursday, 7 July 10.00-20.00
 Friday, 8 July 10.00-20.00
 Saturday, 9 July 10.00-18.00

Programme of Events

THURSDAY, 7 JULY	FRIDAY, 8 JULY	SATURDAY, 9 JULY
<p>10.00-13.15 OPENING CONFERENCE — CAPITAL PROTECTION AND GROWTH <i>Financial planning for men and women in late career and at retirement.</i> Sir Mark Williams, Chairman, Allied Director Assurance Deputy Chairmen, Securities & Investments Board Gordon Pepper, Director & Senior Adviser, Midland Montagu Alan Kelly, Partner, Grant Thornton Patrick Grant Thornton, Author, 'Financial Planning for the Individual' John Patterson, Director, National Savings John West, Senior Manager, The Royal Bank of Scotland Michael Pich, CBE, Former Director, Public Law Former Chairman, NAPP</p> <p>14.00-17.15 PERSONAL FINANCIAL PLANNING AFTER THE 1988 BUDGET <i>An overview of the financial and capital changes in the most recent Lawson Budget and suggestions on the financial and investment decisions that follow.</i> Lord Bruce-Gardyne of Kirkcaldy, Former Economic Secretary to the Treasury David Stewart, Senior Tax Partner, Deloitte Haskins & Sells John Chown, JF Chown & Co Hugh Halkewey Webb, Tax Partner, Deloitte Haskins & Sells Alan Kelly, Partner, Grant Thornton Author, 'Financial Planning for the Individual' Howard Flight, Joint Managing Director, Guinness Flight</p> <p>18.00-20.30 PERSONAL PENSIONS <i>A subject of immediate importance to men and women in employment as the new pensions regime takes effect in July. An authoritative panel looks at the rules and possible reasons of leaving employee-run schemes.</i> Dryden Gilling-Smith, Managing Director, EBS Management Maurice Oldfield, Former President, NAPP Group Pensions Executive, Allied Lyons Robert Ashurst, Partner, R Watson & Sons An insurance Company speaker to be announced</p> <p>18.00-20.30 INVESTING IN GOLD <i>Should gold play a bigger part in the portfolio of British investors? A distinguished panel will answer the question and discuss how to proceed.</i> Robert Guy, Director, N M Rothschild & Sons Julian Baring, Gold Specialist, James Capel Anthony Garrett, Deputy Master & Comptroller, The Royal Mint Tim Reed, Head of Mining Research, Smith New Court</p>	<p>10.00-13.15 CAPITAL PROTECTION AND GROWTH FOR DIRECTORS AND SENIOR EXECUTIVES <i>Personal investment strategies for men and women at the top of companies and with business of their own.</i> The Rt Hon Cecil Parkinson, MP John Forsyth, Director, Morgan Grenfell Barry Riley, Investment Editor, Financial Times Tony Vernon-Harcourt, Author, 'Charterhouse Guide to Top Management Recommendation' Dryden Gilling-Smith, Managing Director, EBS Management</p> <p>10.00-13.15 WORKSHOP FOR EXPATRIATES <i>A special workshop on the requirements of men and women living abroad.</i> Peter Gardland, Editor, The International Peter Duxce, Davis, Managing Director, Abbey National (Overseas) John Critchenden, Manager, Expatriate Services, Lloyds Bank Donald Ekin, Director, Wilfred Fry (PFF) Michael Leaboff, Portfolio Strategist, Cap-Curt Meyers</p> <p>14.00-15.30 THE MACALLAN TASTING <i>An informative and comprehensive evening of The Macallan single malt whisky through its various vintages.</i> Tutor: Robin Lambie, Marketing Manager, The Macallan</p> <p>14.00-17.15 ALTERNATIVE INVESTMENTS <i>An examination of areas of interest to collectors by Sotheby's directors, including furniture, paintings, jewellery, ceramics and works of art. Chaired by one of the principal contributors to the BBC Antiques Road Show.</i> Lecturers: Simon Taylor, Christopher Payne, David Bennett, David Battie</p> <p>18.00-19.30 SOOTHEY'S WINE TASTING <i>This is a fascinating opportunity to join a tutored tasting of investment quality wines. Numbers are limited.</i> Tutor: David Molyneux-Berry MW, Head of Sotheby's Wine Department Introduced by: Edmund Penning-Roswell, FT Wine Correspondent</p> <p>17.00-18.30 REVIEWERS' EVENING <i>Chaired by the FT Literary Editor and offered on a complimentary basis to a limited number of readers. This distinguished panel will consider the nature and function of reviewing.</i> Contributors: Anthony Curtis, Francis King, Rachel Billington</p>	<p>10.00-13.00 CAPITAL PROTECTION AND GROWTH FOR THE YOUNGER INVESTOR <i>Designed for men and women planning an investment strategy for the longer term.</i> Richard Lambert, Deputy Editor, Financial Times David Battie, Director, Sotheby's John Brennan, FT Property Correspondent John Edwards, Managing Director, Bailey Sharkey Deputy Chairman, LIFFE Anthony Mayer, Director, Rothschild Asset Management</p> <p>14.00-17.15 INTRODUCTION TO INVESTMENT <i>The Stock Exchange and its three markets, unit linked investments, high street developments and investor protection are among the subjects to be covered.</i> John Edwards, Personal Finance Editor, Financial Times Daniel O'Shea, Director, M & G Investment Management Author, 'Investing for Beginners' Ian MacLellan, Group Corporate Affairs Director, Midland Bank Colin Chapman, Editor, Financial Adviser Speaker from The Stock Exchange</p> <p>14.30-17.00 "HOW TO SPEND IT" <i>An afternoon with Lucia van der Post (with a lot of help from Harrods) invest in yourself and how you look and feel. A team of experts will be on hand to help you all, men and women alike, make the best of that most important person — yourself.</i></p> <p>11.00-12.30 TASTING OF PINK CHAMPAGNE <i>Two tutored tastings of pink champagne with sparkling examples from leading houses.</i> Tutor: Robert Joseph, Publishing Editor, 'Wine' Magazine</p> <p>Evening Cruise to Greenwich & Symphony Concert FRIDAY 8 JULY A limited number of tickets are available, at £20.00 each, for a boat trip from Westminster to Greenwich for a symphony concert by the NCOs Symphony Orchestra at the Greenwich Borough Hall, with Anna Steiger as soloist and with the German conductor Volker Wangerheim. Return transport is provided. Programme: Wagner, Overture Rienzl R Strauss, Oboe Concerto Soloist: Donovan Rubic Dvořák, Rusalka: Song to the Moon Elgar, Carmen: Suite and Muses Aris Grieg, The Lover and the Nightingale from Goyescas Mussorgsky arr. Ravel, Pictures from an Exhibition The National Centre for Orchestral Studies has been favourably reviewed by the FT and the NCOs is moving into its new home in Greenwich Borough Hall.</p>

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MANAGEMENT: Marketing and Advertising

BRITAIN'S Do-it-Yourself market is now worth around £300 a year. DIY is the country's second most popular leisure activity after watching television, it beats gardening, playing sport, or going to the pub.

The market is growing at the rate of 10 per cent a year. Last year some 100 new DIY superstores were opened at a cost of £250m. And as areas of the market, such as paints and wallpaper, become saturated, manufacturers and retailers are sustaining growth by introducing new products, bringing more traditional tradesmen's tasks within the scope of the DIY enthusiast.

Polycell Products, bought from Reed International last year by Williams Holdings for £285m, and a brand leader in many DIY sectors, has been at the forefront of this marketing drive. It has turned double glazing and repointing into profitable DIY activities.

In 1984, Polycell began a search for major new areas of opportunity as expansion of its core business - DIY products such as adhesives, fillers and sealants - slowed.

It identified home security as a possible DIY market. The existing market was geared to professional tradesmen, and had little direct contact with consumers.

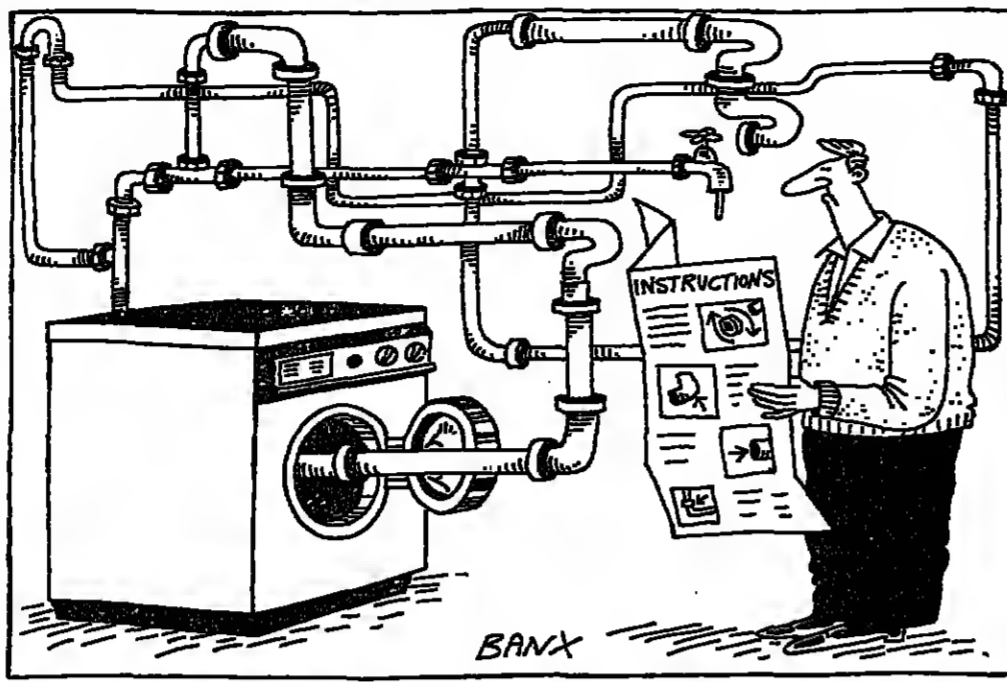
In 1985, Polycell launched a range of products designed for the amateur, and backed by national television advertising. In only 18 months it secured a 30 per cent share and leadership of its £14m sector of the home security market. Now it is attempting to remove the tradesmen's monopoly in another area.

Because of the demand made on management resources by the move into home security, Polycell decided to appoint a specialist consultancy to identify its next move. KAE Development, formed in 1989 and involved in the launch of such products as Crown Plus Two paints and Mr Dog petfood, was given the job.

Polycell's brief was that the products must offer potential for at least £2m turnover at manufacturer's selling price, must be suitable for Polycell branding, and for distribution through DIY outlets.

David Lowings, project manager at KAE Development, says: "The project represented a real challenge because there are few markets in DIY that were large enough to meet Polycell's volume objectives. Right from the start we knew that it was likely that we would be looking at virgin territory in DIY terms."

KAE evaluated markets within several broad categories - DIY/home improvement, car care, gardening, household, leisure/hobbies, and home furnishings. Three promising areas were identified by the screening, and DIY



How Polycell plans to tap DIY plumbers

BY PHILIP RAWSTORNE

plumbing was eventually chosen. In many ways, the situation that KAE found within the DIY plumbing market mirrored that of home security before Polycell's entry.

The great majority of plumbing products was not specifically designed for the amateur. Most were existing trade products packed in rudimentary plastic bags. Copper piping and brass compression joints which required strength and special tools to fit, were beyond the capacity of the average DIY-er. Only 20 per cent of DIY-ers currently tackle plumbing jobs.

None of the existing brands was well known within the DIY market; few were distributed in more than one or two major multiples, and packaging and in-store presentation reflected a lack of marketing skills.

It was clear that the DIY mass market - Polycell's prime target - was virtually untouched. A special survey showed that 8.4m plumbing jobs are done in the UK domestic sector alone each year, quite apart from such humdrum tasks as replacing tap washers, and excluding the plumbing of new houses.

Lowings says: "Our investiga-

tions left us in no doubt that the potential market was there. It really depended on getting the physical product right and on getting support from the retail trade.

Suppliers these days cannot afford to ignore requirements of major retailers whether in DIY, food, toiletries or any other market sector. So KAE, without revealing that it was acting for Polycell, sought the views of the major DIY multiples about DIY plumbing.

They recognised it as a potential growth area but were aware of the limitations of existing products, and the marketing of them. "It's all very well if the customer knows what he's doing but beginners panic - nobody is doing anything to help that," was one retailer's comment.

Another said: "The biggest failing in the plumbing industry is presentation... manufacturers should design a package with the retail environment in mind."

KAE and Polycell concluded that the multiples were likely to be receptive to a consumer-oriented approach.

Polycell should enter the market, it was decided, with a range of strongly-branded, easy-to-use products, requiring no special tools or knowledge, and with step-by-step instructions with clear illustrations. There would be colour-coded kits for basic plumbing tasks - fitting a bath or washbasin - and separate components and pipe for other plumbing jobs.

The guidelines established, attention turned to the product itself. If DIY plumbing were to become a mass-market activity, KAE and Polycell decided that the consumer would have to be offered a product which was easy to use, a trawl of the trade's manufacturers found one with a new system of plastic plumbing, featuring push-fit joints and flexible, polybutylene pipe.

The system was already gaining increasing professional acceptance. It is claimed it offers significant savings compared with traditional copper and brass installations, is more resistant to freezing and bursting, scale build-up, impact damage and corrosion.

The pipe can be bent, threaded around obstacles, and can be cut with a hacksaw or pipe cutter. A pressure-tight joint is made simply by inserting a metal support into the end of the pipe and push-

ing it into the joint. Polycell, having worked on the product range to make further improvements for the DIY market, such as pre-lubricated joints, now licences it from the original manufacturer.

With all the building-blocks in place, the next step was to find one who would produce a product really did have consumer appeal. Was it possible to convince the average DIY-er that he, or she, could tackle plumbing with confidence?

Research showed the average householder's fear of water damage was very strong, and revealed doubts among consumers about the effectiveness of plastic piping and push-fit joints. Polycell does not yet know whether these doubts will be overcome, but its research suggested that its brand-name provided reassurance - and KAE suggested it should be reinforced by presenting the new product as a major technical advance in plumbing. A graphic design agency was brought in to help with the production of the crucially important instruction leaflet.

Alper Ardan, Polycell's new-business manager is confident that the plumbing market, long the domain of the professional tradesman, is now ripe for development for DIY. "I think our product will open the market to the average DIY-er, who is already skilled enough to do most other household tasks," he says.

It was decided that in order to attract DIY-ers to plumbing, the concept needed to be sold on an end-benefit basis. The ease of fitting would be a vital selling point; but the first appeal to the consumer would be an emotional one - the convenience of a washbasin in the bedroom, or the greater warmth from an extra radiator.

Packaging was designed both for specific kits and individual components to catch the customer's eye, and to provide total information and reassurance. Polycell and KAE then carried out their final phase of research. They could hardly have wished for better results. DIY plumbers and non-plumbers were given kits and 12-page instruction leaflets for specific tasks. Ninety-eight per cent found the plumbing task easy, 86 per cent said they found the instructions easy to follow, and 79 per cent said they would probably or definitely buy Polycell DIY Plumbing.

But the sale of Polycell last year delayed the project for several months, until the new owners gave the go-ahead. The first kits are being delivered to DIY stores later this month; and the launch will be supported by a £1m-plus national television advertising campaign in the autumn.



Over one-third of UB Brands' annual revenue comes from products introduced during the past five years

Gravitas on the gravy-train

Christopher Parkes explains United Biscuits' search for products for the future

WHEN IT comes to flour and water chemistry there is no company in Britain to match United Biscuits. Its long history in the biscuit trade and the dedication - even obsession - of chairman Sir Hector Laing with the group's core product has given it over 50 per cent of the £1b UK market.

It showed its touch a couple of years ago with the launch of Hob-Nob. This tasty biscuit, now sold in a chocolate-faced variant, will this year turn over around £40m and join McVitie's Digestives in the group's Hall of Fame.

So is there a problem? "We're obsessed with producing things our grandchildren are going to eat," says Simon Tuckney, newly-appointed marketing director of the biscuits division, UB Brands.

There is little wrong with that, as has been proved by Rowntree's 50-year-old Kit Kat, Mr Kellogg's antique cornflake and UB's own Penguin. But Tuckney argues that a durable hit like the Hob-Nob or the Jaffa Cake comes up once every 20 years and modern market conditions demand greater flexibility and depth of focus than has been apparent at UB in the past.

"We are obsessed with asking of a new product: 'Can it sell £10m?' But it would still be acceptable if it sold £1m and we could make money out of it," he says.

Nor is longevity crucial. Golden Wonder's Pot Noodles had only a brief spell of glory, but he notes, "a lot of money was made."

In today's fevered environment, where segmentation and differentiation have altered traditional views of mass markets, where snacking has displaced the sit-down meal - and in which

the biscuit market is stagnant - Tuckney spies new opportunities. To offer a cine he was a pack of Mini Cheddars, small cheddar biscuits in a crisp-style sachet. UB sold them for years in a conventional roll pack for eating with cheese. Now, scaled down, presented as snacks, and selling at twice the price per gram as the standard pack, the Mini Cheddar business produces £7m a year.

A Hob-Nob bar - two oblong biscuits coated with chocolate in a Mars-style wrapper - is another example. Just launched in the south, it will soon go national.

Strictly speaking these "innovations" are line extensions, but they are also an affirmation of Tuckney's view that UB Brands, along with almost every traditional food company in the country, is in the snacks trade, that its recognised skills in mass production and mass marketing are no obstacle to its ambitions in more specialised areas, and that niche marketing is not the sole province of the small manufacturer.

"Micro-marketing is a matter of organisation, not technology. United Biscuits got into making sandwiches for Marks and Spencer. If we can do that, we can do the same in biscuits."

Untroubled by the prospect of trading on toes at KP, UB's "official" snacks business, Tuckney is setting out to exploit the potential of the biscuit in the so-called "grazing" market.

The process started earlier this year when UB Brands cleared the decks. It withdrew from sale 20 biscuit lines which accounted for an aggregate sale of about £10m a year including chocolate Digestives and Country Cookies. The object was to set retailers thinking new areas," he says.

along lines similar to those envisaged at UB Brands.

The company believes that its - and retailers' - turnover and profits can be improved if together they are more thoughtful and creative about the way they sell biscuits. Tuckney suggests that the lack of growth in the trade may be connected with the stodgy approach of piling pack upon pack in the massed ranks of standard products.

At present there are about 1,000 biscuit lines on sale in Britain with little to choose between them in shape, texture or packaging and consumer appeal. Duplication is common. For example, in an average supermarket's display of 200 biscuit products there will probably be half a dozen bourbon creams, distinguishable only by a penny or two in the price.

Naturally, Tuckney has no desire to see the biscuit shelves shrink. But he wants more of the available space devoted to high-margin best-sellers and new products like his Hob-Nob bar. Solar cereal snack and other innovations which at present tend to fall somewhere between displays of conventional biscuits, crisps and confectionery.

Tuckney has recently been out and about preaching to the retailers, giving details of a year's trial withdrawals in Northern Ireland, which preceded the national delisting. Reception of his theory has been good, but action nil.

But with UB group management behind him he is pressing on, and giving little away. Some implementation is in progress at the product development end.

"By the time of the year we expect to be moving ahead rapidly to launch in two or three new areas," he says.

UK OIL INDUSTRY

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Notice is hereby given to the shareholders, that the ANNUAL GENERAL MEETING of shareholders in GT BIOTECHNOLOGY & HEALTH FUND will be held at the head office of Banque Internationale a Luxembourg, Societe Anonyme, 2, Boulevard Royal, L - 2553 Luxembourg, on Friday, 15 July, 1988 at 4.00 p.m. with the following agenda:

- To consider and approve the Reports of the Board of Directors and of the Statutory Auditor.
- To approve the Statement of Net Assets and the Statement of Operations as at 31 March, 1988.
- To discharge the Directors and the Statutory Auditor with respect of their performance of duties for the year ended 31 March, 1988.
- To elect the Directors and appoint the Auditor.
- Any other business.

The shareholders are advised that no quorum is required for the items on the agenda of the Annual General Meeting and that decisions will be taken on a simple majority of the shares present or represented at the meeting.

In order to attend the meeting of 15 July, 1988 the owners of bearer shares will have to deposit their shares five clear days before the meeting at the registered office of the Company or with Banque Internationale a Luxembourg, 2, Boulevard Royal, L - 2553 Luxembourg.

THE BOARD OF DIRECTORS

GT DEUTSCHLAND FUND
SICAV
Registered Office: 2, boulevard Royal
2553 Luxembourg
R. C. Luxembourg B - 2522

Notice is hereby given to the shareholders, that the ANNUAL GENERAL MEETING of shareholders in GT DEUTSCHLAND FUND will be held at the head office of Banque Internationale a Luxembourg, Societe Anonyme, 2, Boulevard Royal, L - 2553 Luxembourg, on Friday, 15 July, 1988 at 2.30 p.m. with the following agenda:

- To consider and approve the Reports of the Board of Directors and of the Statutory Auditor.
- To approve the Statement of Net Assets and the Statement of Operations as at 31 March, 1988.
- To discharge the Directors and the Statutory Auditor with respect of their performance of duties for the year ended 31 March, 1988.
- To elect the Directors and appoint the Auditor.
- Any other business.

The shareholders are advised that no quorum is required for the items on the agenda of the Annual General Meeting and that decisions will be taken on a simple majority of the shares present or represented at the meeting.

In order to attend the meeting of 15 July, 1988 the owners of bearer shares will have to deposit their shares five clear days before the meeting at the registered office of the Company or with Banque Internationale a Luxembourg, 2, Boulevard Royal, L - 2553 Luxembourg.

THE BOARD OF DIRECTORS

GT INTERNATIONAL BOND FUND
SICAV
Registered Office: 2, boulevard Royal
2553 Luxembourg
R. C. Luxembourg B - 24842

Notice is hereby given to the shareholders, that the ANNUAL GENERAL MEETING of shareholders in GT INTERNATIONAL BOND FUND will be held at the head office of Banque Internationale a Luxembourg, Societe Anonyme, 2, Boulevard Royal, L - 2553 Luxembourg, on Friday, 15 July, 1988 at 12 noon with the following agenda:

- To consider and approve the Reports of the Board of Directors and of the Statutory Auditor.
- To approve the Statement of Net Assets and the Statement of Operations as at 31 March, 1988.
- To discharge the Directors and the Statutory Auditor with respect of their performance of duties for the year ended 31 March, 1988.
- To elect the Directors and appoint the Auditor.
- Any other business.

The shareholders are advised that no quorum is required for the items on the agenda of the Annual General Meeting and that decisions will be taken on a simple majority of the shares present or represented at the meeting.

In order to attend the meeting of 15 July, 1988 the owners of bearer shares will have to deposit their shares five clear days before the meeting at the registered office of the Company or with Banque Internationale a Luxembourg, 2, Boulevard Royal, L - 2553 Luxembourg.

THE BOARD OF DIRECTORS

GT UK SMALL COMPANIES FUND
SICAV
Registered Office: 2, boulevard Royal
2553 Luxembourg
R.C. Luxembourg B - 25668

Notice is hereby given to the shareholders, that the ANNUAL GENERAL MEETING of shareholders in GT UK SMALL COMPANIES FUND will be held at the head office of Banque Internationale a Luxembourg, Societe Anonyme, 2, Boulevard Royal, L - 2553 Luxembourg, on Friday, 15 July, 1988 at 4.00 p.m. with the following agenda:

- To consider and approve the Reports of the Board of Directors and of the Statutory Auditor.
- To approve the Statement of Net Assets and the Statement of Operations as at 31 March, 1988.
- To discharge the Directors and the Statutory Auditor with respect of their performance of duties for the year ended 31 March, 1988.
- To elect the Directors and appoint the Auditor.
- Any other business.

The shareholders are advised that no quorum is required for the items on the agenda of the Annual General Meeting and that decisions will be taken on a simple majority of the shares present or represented at the meeting.

In order to attend the meeting of 15 July, 1988 the owners of bearer shares will have to deposit their shares five clear days before the meeting at the registered office of the Company or with Banque Internationale a Luxembourg, 2, Boulevard Royal, L - 2553 Luxembourg.

THE BOARD OF DIRECTORS

GT US SMALL COMPANIES FUND
SICAV
Registered Office: 2, boulevard Royal
2553 Luxembourg
R. C. Luxembourg B - 25178

Notice is hereby given to the shareholders, that the ANNUAL GENERAL MEETING of shareholders in GT US SMALL COMPANIES FUND will be held at the head office of Banque Internationale a Luxembourg, Societe Anonyme, 2, Boulevard Royal, L - 2553 Luxembourg, on Friday, 15 July, 1988 at 4.00 p.m. with the following agenda:

- To consider and approve the Reports of the Board of Directors and of the Statutory Auditor.
- To approve the Statement of Net Assets and the Statement of Operations as at 31 March, 1988.
- To discharge the Directors and the Statutory Auditor with respect of their performance of duties for the year ended 31 March, 1988.
- To elect the Directors and appoint the Auditor.
- Any other business.

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THE BOARD OF DIRECTORS

GOLD FIELDS GROUP
DECLARATION OF DIVIDENDS
UNITED KINGDOM CURRENCY EQUIVALENTS

In accordance with the request of the shareholders declared by the shareholders at the meeting of 7 July 1988 and on 8 July 1988, the request of the shareholders of Gold Fields Group Limited, a company registered in the United Kingdom, to pay the dividend on the shares of Gold Fields Group Limited, is hereby declared as follows:

Name of Company	Number of Shares	Amount per share
Gold Fields of South Africa Limited	100	7.500000
Gold Fields of West Africa Limited	100	7.500000
Gold Fields of East Africa Limited	100	7.500000
Gold Fields of Central Africa Limited	100	7.500000
Gold Fields of North Africa Limited	100	7.500000
Gold Fields of South America Limited	100	7.500000
Gold Fields of Europe Limited	100	7.500000
Gold Fields of Asia Limited	100	7.500000
Gold Fields of Oceania Limited	100	7.500000
Gold Fields of Antarctica Limited	100	7.500000
Gold Fields of the Arctic Limited	100	7.500000
Gold Fields of the Equator Limited	100	7.500000
Gold Fields of the Tropics Limited	100	7.500000
Gold Fields of the Desert Limited	100	7.500000
Gold Fields of the Mountains Limited	100	7.500000
Gold Fields of the Plains Limited	100	7.500000
Gold Fields of the Hills Limited	100	7.500000
Gold Fields of the Valleys Limited	100	7.500000
Gold Fields of the Coast Limited	100	7.500000
Gold Fields of the Islands Limited	100	7.500000
Gold Fields of the Seas Limited	100	7.500000
Gold Fields of the Oceans Limited	100	7.500000
Gold Fields of the Rivers Limited	100	7.500000
Gold Fields of the Lakes Limited	100	7.500000
Gold Fields of the Ponds Limited	100	7.500000
Gold Fields of the Streams Limited	100	7.500000
Gold Fields of the Fountains Limited	100	7.500000
Gold Fields of the Wells Limited	100	7.500000
Gold Fields of the Springs Limited	100	7.500000
Gold Fields of the Caves Limited	100	7.500000
Gold Fields of the Tunnels Limited	100	7.500000
Gold Fields of the Bridges Limited	100	7.500000
Gold Fields of the Roads Limited	100	7.500000
Gold Fields of the Paths Limited	100	7.500000
Gold Fields of the Trails Limited	100	7.500000
Gold Fields of the Tracks Limited	100	7.500000
Gold Fields of the Highways Limited	100	7.500000
Gold Fields of the Motorways Limited	100	7.500000
Gold Fields of the Canals Limited	100	7.500000
Gold Fields of the Ditches Limited	100	7.500000
Gold Fields of the Trenches Limited	100	7.500000
Gold Fields of the Ravines Limited	100	7.500000
Gold Fields of the Gullies Limited	100	7.500000
Gold Fields of the Ditches Limited	100	7.500000
Gold Fields of the Trenches Limited	100	7.500000
Gold Fields of the Ravines Limited	100	7.500000
Gold Fields of the Gullies Limited	100	7.500000

The Directors of Penning Resources PLC
The registered office of which is situated at
20 Essex Street, Strand, London, WC2E
herby give notice that the Company has
closed its register of members with effect
from the close of business on 5th July
1988 until the commencement of business
on 15th July 1988 being a period of 3
working days.

Personal

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Standard Chartered

STANDARD CHARTERED OFFSHORE MONEY MARKET FUND LIMITED

BEARER DEPOSITARY RECEIPTS

In accordance with the terms of the Depositary Agreement dated 30th August, 1983 made between Standard Chartered Offshore Money Market Fund Limited, Standard Chartered Fund Managers (C.I.) Limited and Standard Chartered Bank PLC, Amsterdam Branch under which Bearer Depositary Receipts ("BDRs") have been issued in respect of shares in Standard Chartered Offshore Money Market Fund Limited notice is hereby given that no further BDRs will be issued with effect from 3rd August, 1988. Holders of existing BDRs will be unaffected.

Standard Chartered Bank PLC, Amsterdam Branch
Herengracht 418,
P.O. Box 3636,
1001 AK Amsterdam,
Netherlands

Legal Notices

IN THE HIGH COURT OF JUSTICE
No. 88/117 of 1988.
CHANCERY DIVISION

IN THE MATTER OF Best job

IN THE MATTER OF THE COMPANIES ACT 1985

NOTICE IS HEREBY GIVEN that the Order of the High Court of Justice (Chancery Division) dated the 21st June 1988 concerning the liquidation of the above-named Company was registered by the Registrar of Companies on the 29th June 1988.

DATED this 6th day of July 1988

Fredericks of Walsden House, 17-24 Cathedral Place, London EC4M 7JA, Solicitors for the above-named Company.

CLASSIFIED ADVERTISEMENT RATES

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The Financial Times proposes to publish this survey on:

28th September, 1988

For a full editorial synopsis and advertisement details, please contact:

Anthony G. Hayes
on 021-454-0922

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FINANCIAL TIMES
EUROPE'S BUSINESS NEWSPAPER

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ARTS

Soviet cinema/Ronald Holloway

Young talent inspires perestroika revolution

Young, vigorous filmmakers from the Soviet republics of Azerbaijan, Uzbekistan and Georgia, in addition to those already given a free hand at the traditional production centres in Moscow and Leningrad, are formulating a revolutionary new perestroika film.



Scene from Pichul and Khmelik's extraordinary debut, "Little Vera"

The Baku National Festival of Soviet Cinema (April 18-25) recently highlighted this new trend by awarding prizes to a handful of state-recognised perestroika films by veteran directors.

As impressive as these films may be, even more so are the perestroika films shot by young talent straight from the camera.

on the metamorphosis of a simple, naive, likable employee in a lemonade factory into a cold, rather heartless, hypocritical manager searching for a way to escape the long run by under-

accordingly. As predictable as the theme is, its fresh forthrightness, unembellished by any attempt at stylistic bravura, convinces in the long run by under-

making school, run by a fossilised principal with a bust of Stalin on his desk.

Moscow, too, has its young, trendsetting perestroika filmmakers. An extraordinary debut feature film, produced at the Maxim Gorky Studios, will make history of sorts when officially premiered in September.

Further, to heighten the film's realism, Pichul and Khmelik abandoned studio sets altogether to film on location in a crowded apartment block in a working district of the Ukrainian city of Zhanan.

Nothing much really happens in this isolated refuge as the seasons change from autumn to winter, save that a great deal is subtly rendered in pregnant images and patchy dialogue.

Poland's bouquet of Biennales

Given Poland's problems, it is no mean feat that the country is hosting not one, but four concurrent international art-competitions.

In Cracow, the 12th International Graphic Biennale features 651 prints by 400 artists from 27 countries.

All these shows are run on shoestring budgets; commercial sponsorship does not exist. There are chronic paper shortages, making catalogue production a nightmare.

try workably artists normally beyond their pockets - the Lodz curator was delighted to snap up a Victor Pasmore print at a fraction of its real worth.

The least satisfactory of the four competitions' wins, that for posters, the political section, a seemingly endless array of Peace Doves, could have done with a touch of Kitchener's "England Needs You."

'Polish creative powers seem to flourish in difficult conditions'

Yet, it was the Poles themselves who set the pace, winning three of the four 1986 Grand Prix. The nine-strong Cracow International Jury thought that standards were exceptionally high.

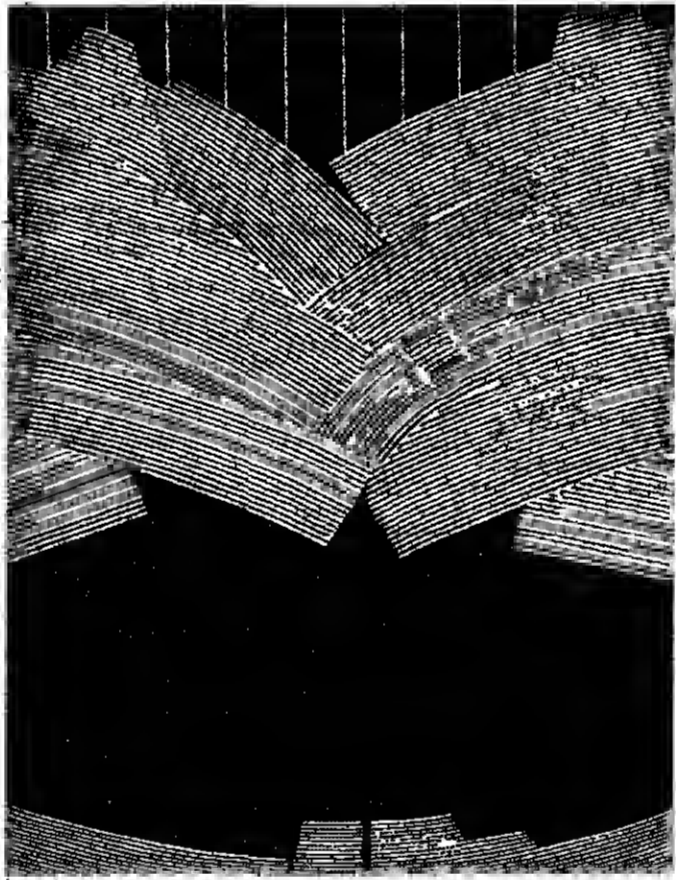
Polish creative powers seem to flourish in difficult conditions. Some of their finest artists took part in the 1986 Biennale in England.

more muted today the protest is still apparent. (Incidentally, Polish cynicism about Glasnost should certainly be eroded by the entries sent from Russia.)

The political section, a seemingly endless array of Peace Doves, could have done with a touch of Kitchener's "England Needs You."

But maybe it is because the posters are so poor that other artistic endeavours thrive: the obverse side of the perestroika coin, expressing the same desperate need to break out from suffocating stagnation.

Helen de Borchgrave



"Sign Discrimination II" by Ryszard Otreba, 1967, at the Graphic Biennale, Cracow

La Célestine/Opéra, Paris

Andrew Clark

At the age of 74, Maurice Ohana is suddenly the object of more interest in Paris than he has enjoyed anywhere at any previous point in his life.

Ohana brings some welcome qualities to the theatre. His cosmopolitan background, spanning a childhood in Spain, British war service and an idiosyncratic place in postwar French musical life has contributed to the unusual breadth of his aesthetic tastes and interests.

Vassili Pichul and Valeri Ogorodnikov - the young Leningrad director whose *The Burglar* caused a stir at the Moscow and Venice festivals last year - have just returned from Robert Redford's June Workshop at the Sundance Institute in Utah.

The action is easy to follow. There is a spoken part for Rojas, who turns the pages of his book, commenting on each scene and character. The libretto is predominantly in French but includes snatches of other languages.

Ohana's opera includes one of his own, *Autodafé* (1972), and several other works for the stage, but *La Célestine* easily outstrips all his previous music in both length (nearly three hours of music) and scale.

The work described as a "tragi-comédie lyrique," is divided into nine scenes, drawn from the writings of Fernando de Rojas in the closing years of 15th century Spain.

myth is translated into sounds of the most exotic and lyrical sensuality while words and characters count for little. And Ohana has far overstretched his material: the first half became quite monotonous. Most scenes would have benefited from a scalpel, without any loss of overall impact.

Jorge Lavelli and his designer Michel Raffalli provided a dark, monumental and emblematic staging, which nicely offset the intimate quality of the music, but struggled in vain to put flesh and blood on Ohana's one-dimensional characters.



Katherine Ciesinski

Sinopoli/Festival Hall

Richard Fairman

For years it used to be the custom to compile Bruckner and Mahler in biographies, as though links between them really were, but the same kind of sympathies towards each of them.

The secret of conducting a Bruckner symphony - this was the massive Seventh with its moving tribute to Wagner - is to draw the listener patiently into an acceptance of the vast scale within which the music works, so that one finds a way to breathe and respond at Bruckner's own speed.

the performance. With Mahler so close to hand it may perhaps have been tempting to find more links than there really were, but the great slow movements of the symphony can rarely have sounded more Mahlerian than it did here: isolated, angst-ridden phrases on cellos and violins stood out from nowhere; and the first brass climax cut through with a vicious, astringent brilliance.

Where the score asked to speak in paragraphs, it came in heavily punctuated sentences, or even phrases. Where one wanted a glowing Brucknerian resonance, Sinopoli was to be found expertly clarifying and thinning textures. It is a pity that the New World will redeem some of the evils of the old.

as I well remember from the wondrous performance given by Jochum and the Vienna Philharmonic here a few years ago, but on this occasion the atmosphere simply was not there.

In the Mahler half of the concert the soprano Catherine Malfitano gave us a selection of five songs from *Des Knaben Wunderhorn*. It is difficult for a singer to project these songs over a full orchestra and Miss Malfitano worked hard to inject a sense of drama into "Das irdische Leben" and make the words tell in the favourite St Anthony song - though well she might at the slow speeds she was given for some of them. Perhaps Sinopoli's mind was already on the true Bruckner spirit in this hall.

Saleroom/Antony Thorncroft

Lost Canaletto a find

A "lost" painting by Canaletto, which the artist had completed in 1744 as one of thirteen overdoors commissioned by Joseph Smith,

It shows the church of the Redentore in a capriccio setting. Smith sold the overdoor to King George III in 1782 and nine of them are still in the Royal Collection; one of the thirteen remains unaccounted for. The vendors had owned the painting, which needs some attention, for over a century but were quite unaware of its importance.

The sale was remarkable for offering eight lost or previously unknown paintings. The other big achievers were "The Last Communion of St Mary of Egypt," painted in the late 17th century by the Venetian artist Sebastiano Ricci, and lost for over fifty years, which resurfaced to bring in £407,000 for a surprised seller: its top estimate had been £20,000, while "The Satyr and the Peasant Family" by the 17th century Antwerp artist Jacob Jordaens was within forecast at £220,000.

A disappointment was "The Glorification of Margrave Carl Wilhelm Friedrich von Ansbach," an oil sketch by the 18th century Italian artist Carlone for the ceiling he painted for the Residence of Ansbach, which still survives. The fresco cost 8,000 florins in 1734 and the sketch sold for £208,000 yesterday, well below estimate.

There was one major casualty a portrait of a young girl by Fragonard, which was bought in at £76,000, but among the successes was "The Annunciation," a fine example of the Antwerp

School of the early 16th century and attributed to the Master of 1518: it sold for £192,500.

Christie's disposed of silver for £266,564, with 15 per cent bought in, and clocks and waxes for £150,078, with 11 per cent unwanted. A George II silver oval bread basket made in 1740 by Paul de Lamerie, with the arms of the Dukes of Beaufort, went to the London dealer Armitage for £203,500. He also paid £46,200 for the Doncaster Race Cup of 1782, a silver gilt two handed cup and cover by the other great 18th century silversmith, Paul Storr. Another London dealer, Bourdon Smith, paid £21,900 for a pair of William IV three-light candelabra and four matching candlesticks by John Wrencham and William Moulton.

A Queen Anne astronomical longcase clock, signed by Edward Cockey of Westminster, one of six he made, including an example for the Queen, sold for £66,000, at the bottom of its estimate, to Aspreys, who also acquired a Joseph Knibb burr walnut mouth going longcase clock of around 1874 for £63,500. Simon Bull bought a Blois enamel early verge watch signed by Jean Augier, who was active in Paris in the early 17th century, for £46,200, twice the top estimate.

This evening in Moscow Sotheby's holds the first sale in Moscow of contemporary Soviet art, plus a few early 20th century revolutionary works. At a press conference Sotheby's European chairman, Lord Gowrie, emphasised the freedom of choice the saleroom had enjoyed in choosing the works, which he said were by artists who would appeal to collectors in the West. The Soviet representative said that any profits made by the auction would go towards buying pieces of art for local art galleries.

Arts Guide

EXHIBITIONS

LONDON

The Royal Academy, Osborne - The Royal Academy Summer Exhibition. The 228th Summer Exhibition in an unbroken sequence, and still the largest open exhibition of current painting, sculpture, prints and architecture in the world. With 1,561 exhibits chosen from a submission of something above 12,000, the show is as dense and broad as ever, with many good things to be discovered. Daily until August 7.

British Art Gallery, Art or Nature. A thorough survey of British photography in the 20th century, as part of the Images de France festival. The exhibition is especially strong in the Second World War, the great individual photographs of the period, such as Kertész, Cartier-Bresson, Brassai and Ageton. Ends July 17.

Osborne, Bruges and Plesno, Remond and Medina. Both shows run until August 14. *Osborne - Images of Bruges* is a large exhibition of exquisite quality, brought to us through the work of the greatest master of the woodblock print, the magical "floating world" of pleasure and the senses that was the city of the 17th century. From the 1800s until the 1920s, when Japan was closed to the outside world. Until August 14.

Galérie Schmitt, French masters of the 19th and 20th century. The display includes three story gallery plays last, yet again, to an exhibition spanning a period rich with creativity and diversity. There is a daily romantic portrait by Delacroix and an almost abstract Nicolas de Stael landscape. There is a rare Fresco portrait of his son, Lucien, seated against a window. Another is a still life with a hyacinth and apples by Gauguin surprises by its tenderness, as does young Italian woman with a red shawl, 396 Rue Saint-Honoré (42.60.36.36). Closed Sundays and Mondays. Ends July 16.

objects and around. 101 Rue Rambouillet (42.32.82.50). Closed Mondays and holidays. Ends July 21.

Grand Palais, Le Japonisme. 400 exhibits bear witness to the enthusiasm which swept the Western art world for all things Japanese in the second half of the 19th century. Monet decorated his house - even his doors - in Giverny with Japanese prints and built a Japanese bridge in his gardens. Ven Gogh collected cheap Japanese woodcuts and represented them in his paintings. Courbeters were inspired by Kimono, and glass makers and porcelain decorators by Japanese motifs. Closed Tue (42.56.09.34). Ends August 15.

Colonna, Romisch-Germanisches Museum, Caesar's Glass. This exhibition is the most important display of Roman glass ever staged. It covers the period from Caesar to Justinian, from the first century BC to the 6th century AD. The 165 pieces are mainly goods from everyday life. The show is a joint project between the Vatican Museums of Glass, New York, the British Museum, London, and the Romisch-Germanisches Museum in Cologne. The exhibition is sponsored by Olivetti and runs until August 22.

Venice, Palazzo Grassi, The Phoenicians. The fourth major exhibition at Pier's Impulse art centre on the Grand Canal attempts to give a complete picture of this extraordinary people, who dominated trade in the Mediterranean for over 1,000 years before their capital, Carthage, was finally destroyed by the Romans in 148 BC. Organised by Professor Sebastiano Moscati and sponsored by the Accademia dei Lincei in Rome, the exhibition has been given a highly theatrical presentation by the architect Gio Andreotti. Scenography is by old master from a pile of pink sand on the ground floor of the Palazzo; in an upstairs room, model ships stand immobile in a rippling artificial lake and a huge polystyrene wave engulfs a Phoenician wreck. Many of the 1,300 objects displayed (gold and silver jewellery, statues and reliefs in terracotta, bronze and ivory) are extraordinarily beautiful and the 750 page catalogue, published by Bompiani, is excellent. Until Nov 2.

WEST GERMANY Cologne, Romisch-Germanisches Museum, Caesar's Glass. This exhibition is the most important display of Roman glass ever staged. It covers the period from Caesar to Justinian, from the first century BC to the 6th century AD. The 165 pieces are mainly goods from everyday life. The show is a joint project between the Vatican Museums of Glass, New York, the British Museum, London, and the Romisch-Germanisches Museum in Cologne. The exhibition is sponsored by Olivetti and runs until August 22.

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VENICE, Fondazione Cini (Isola di S. Giorgio), Paolo Veronese. An intelligent presentation exhibition to mark the fourth centenary of Veronese's death, two-thirds of which is devoted to preparatory studies for his major works in Venice. The last few rooms contain 22 paintings, including several masterpieces lent by US and European Museums. Until July 16.

ROME, Palazzo dei Conservatori, From Pisanello to the Birth of the Capelin Museum, or classical art on the eve of the Renaissance. An exquisite exhibition of drawings, coins, illuminated manuscripts and sculptures. Starts on July 10. Ends July 24.

WASHINGTON National Gallery, More than 50 masterworks from a superb 16th-18th century collection of Munich's Alte Pinakothek, including paintings by Rubens, Rembrandt, Titian, El Greco and Van Dyck. Ends Sept 5.

TOKYO Tokyo National Museum, Von Siebold and Japan. Special exhibition of Japanese art and artefacts from the Netherlands Museum of Ethnology, collected by the pioneer of Japanese studies in Europe, Philipp Franz von Siebold. Von Siebold was the physician at the tiny Dutch settlement of Dejima in Nagasaki, between 1820 and 1829. When the rest of Japan was still closed to foreigners, in return for teaching Western medicine and treating Japanese patients, he accepted the art works and other items that became the basis of this important collection. Closed Mondays. Ends July 31.

NEW YORK American Craft Museum. An ambitious show that traces the history of American architecture back to the studies in Europe. Philipp Franz von Siebold. Von Siebold was the physician at the tiny Dutch settlement of Dejima in Nagasaki, between 1820 and 1829. When the rest of Japan was still closed to foreigners, in return for teaching Western medicine and treating Japanese patients, he accepted the art works and other items that became the basis of this important collection. Closed Mondays. Ends July 31.

CHICAGO Art Institute, Chicago by Josef Sudak. Using his native Prague as the background, this avant-garde

FINANCIAL TIMES

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Thursday July 7 1988

An incomplete prescription

THOSE WHO have seen the wind howe repeated the whirlwind. That is the main message of this year's World Development Report from the World Bank. The governments that lost control over their public finances in the 1970s and early 1980s have bequeathed problems with which their countries will continue to grapple for the rest of the decade and probably the rest of the century.

It is unfortunate that sensible analysis and advice on a central issue in economic development - public finance - should read like a primer for diligent, well-intentioned but somewhat foolish ministers of finance. Of these qualities, diligence is the immediate requirement. At 155 pages, the report's readers are unlikely to be the busy people who would benefit most from close study. World Development Reports have doubled in length since their inception, an elephantiasis that needs drastic treatment.

Between 1972 and 1985 the share of central government expenditure in developing countries rose from 18.7 per cent to 26.4 per cent of gross national product. But the report argues that it is fiscal deficits that are the more important problem. For developing countries as a whole the aggregate deficit of central government rose from 3.5 to 10.3 per cent of GNP between 1972 and 1985. In the early 1980s average public sector deficits were no less than 10 per cent of gross domestic product in a reasonably representative sample of highly-indebted, middle-income countries.

Irresistible temptation

With a few exceptions the countries that developed debt-servicing problems in the early 1980s were those that had significantly increased their fiscal deficits in the late 1970s and early 1980s. The combination of rising prices for a number of commodities (notably oil) with the offer of exceptionally cheap international finance proved as irresistible a temptation as the supply of hard drugs to a school full of bored adolescents.

Just as with drug addiction, the pain of withdrawal far exceeds the pleasure of the initial dose. Stabilisation has again and again been at the expense of long term structural adjustment. In Mexico, for example, public investment fell from almost 11 per cent of GDP in 1982 to below 6 per cent in 1986. Equally significant, however, has been the tendency for the public sector to cut non-interest costs, so ending up employing an army of people

without the resources for them to do anything useful.

Against a background of GDP growth in industrial countries of a mere 2.5 per cent a year in the 1980s, aggregate performance of developing countries has been dismal. GDP per head in developing countries has grown at only 1.3 per cent a year (a little above half the rate between 1973 and 1980), while the highly indebted countries have experienced a decline in GDP per head of 1.2 per cent a year and sub-Saharan Africa a still steeper decline of 2.9 per cent a year.

Broad recommendations

In this context, the broad recommendations for fiscal reform look eminently sensible, but disturbingly inadequate. In addition, have governments really failed to implement such sensible reforms out of foolishness alone? That folly is part of the problem is plausible, but that is not all there is to it. The report pays lip-service to the "public choice" school, which emphasises the selfish interests of those in power, but lays the approach aside in most of the analysis. Yet many of the features of public finance in developing countries can only be explained by the interests of elite groups. Maybe, the most important potential readers are neither foolish nor well-intentioned.

A still more important question is whether even radical reform now be enough for many developing countries, given the poisoned legacy of the past and the present unfavourable environment. The report could surely have been more radical in its analysis of global macroeconomic adjustment, which repeats the conventional call for reduced current account surpluses in countries like Japan, Germany and Taiwan.

For the World Bank, a more appropriate and innovative approach would be to welcome the surpluses, but complain about where they are going. What is needed is a call for developed countries to take a far more radical approach to the liquidation of developing country debt, for the US to stop hogging the world's surplus capital and, last but not least, for developing countries to undertake the fundamental reforms which will encourage renewed capital flows from the rich to the poorer countries of the world. If the world's premier development finance institution cannot articulate such a vision, how are the developing countries ever to escape the whirlwind?

Rule of law in Gibraltar

THE BRITISH Government must insist that there is a proper public inquiry into the shooting of three IRA activists in Gibraltar at the beginning of March. Ideally, it should take the form of an inquest, as the Government has proposed. It should take place in open court, with all relevant parties in attendance and subject to proper cross-examination. There is now some doubt as to whether this will prove possible. The seven British Army specialists (SAS men) who were involved in the shootings may decline to attend, on the ground that if they are identified then they or their families may be subject to IRA reprisals.

SAS men

It is reasonable that they should be protected from such a danger. The immediate question at issue is whether the arrangements offered by the coroner, Mr Felix Pizzarello, offer sufficient protection. The lawyers for the Government argued that the SAS men, described as "A to G", should be visible to the coroner alone; Mr Pizzarello has agreed that they may be screened from the public and the press, but not from the jury and lawyers. The Defence Secretary, Mr George Younger, said on Wednesday that it was a matter for "A to G" and their legal advisers to decide, but he added that they had a perfectly straightforward case to put. He was sure they would put it. The signals from the rest of the Government have been less positive.

The Prime Minister will be called upon to indicate the next steps. If the soldiers decide to appear on Mr Pizzarello's terms, no immediate further action is required. If, however, they do not, the Government should not walk away from the proceedings. For there is too much doubt about the precise circumstances in which the shootings took place. The IRA has admitted that the three of its members who were killed were on "active ser-

vice," and the Government has insisted all along that these were terrorists who were planning a car bomb explosion. But Mr Pizzarello points out that "at the time they came to their deaths, they were neither armed nor did they have any detonating device, nor was there any explosive found in the car left at Line Wall Road."

It was the airing of these doubts in advance of the inquest that led the Government, in April, to such a hysterical reaction to a television documentary on the shootings. The Foreign Secretary, Sir Geoffrey Howe, asked the Independent Broadcasting Authority to postpone the screening. The IRA went ahead. Yet the Government cannot have it both ways. If it was insisting on the patient unfolding of the processes of law a few months ago, it cannot stand aside if those processes are frustrated now. This is especially true of the present Government, since its obsession with absolute secrecy about all aspects of security makes it doubly important that in matters like the Gibraltar shootings the rule of law is visibly and publicly upheld.

Undeclared war

To say this is not to be oblivious of the menace of the IRA, or of the necessity to combat it. The question is how and under what circumstances. Any government fights without squeamishness in wartime. There is, however, no declared war between the British Government and the IRA; that would unduly dignify the latter. Is there, however, an undeclared or "dirty" war in progress? There may be a case for such methods. It does not, however, extend to excusing the British Government from accountability to its own Parliament and public. If an agreement cannot be reached whereby the SAS men appear before the Gibraltar coroner, a full public inquiry into the shootings should be called by the Prime Minister.

Nick Garnett looks at the way ahead for a revitalised British Steel

"IF THIS isn't the moment for privatisation, God help us." Sir Robert Scholey, chairman of the British Steel Corporation and the man most responsible for transforming one of Europe's no-hopers into an industrial winner, had his view, expressed in a recent interview, vindicated by the profit announced by the corporation yesterday.

The £410m figure for last year underscored the dramatic turnaround in a business, due for privatisation before the end of the year, which recorded losses of £70m in a 10-year spell that ended only three years ago and which almost went under in the early 1980s. Six years of huge investment, job losses and a lot of hard work by managers and production workers have helped create one of the world's most profitable steel companies and one of Europe's most productive.

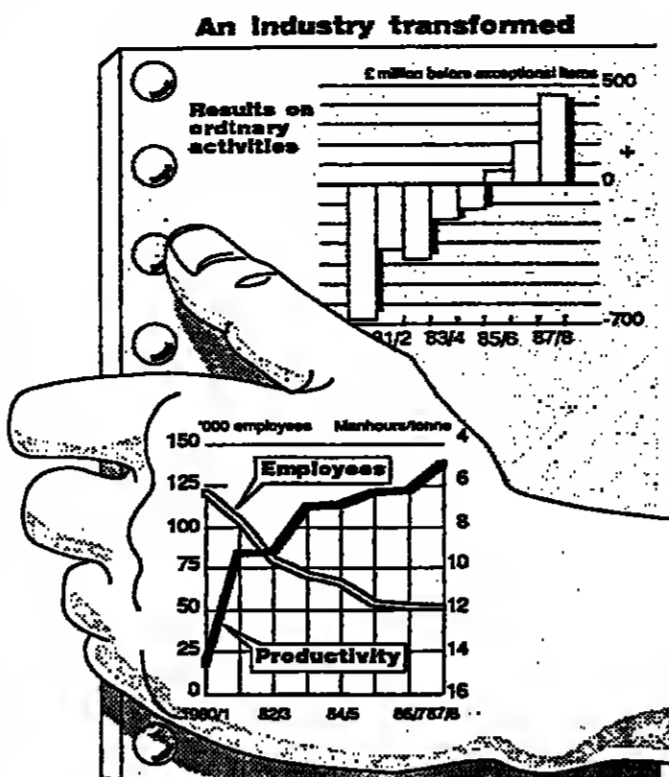
But some might read another, if unintentional, meaning in Sir Robert's comment. Soon, possibly towards the end of this year, the corporation's privatised successor will find itself likely to be more awkward and profit opportunities more restricted. This raises two fundamental questions for Britain's sixth largest industrial exporter: how is it to be privatised, probably in November. How much are BSC's profits artificially inflated by the extraordinarily beneficial climate in exchange rates and demand? And as things get tougher, how much leeway has BSC to drive down costs, the way it has maintained a healthy profit line?

A great deal, is the answer to the first question. The answer is the same to the second question, but the route BSC will have to follow might be a hard one. Next year's profits could be as high as £500m. But some observers believe that after that, what might be called the corporation's defensible profit core is more likely to be around £200m to £250m. The figure is significant because BSC needs a substantial cash flow to fund the investment demands of a modern steel business - put by the corporation at around £250m a year. Even if supporters are uneasy about these long term cash demands.

The figure for the defensible profit core excludes the prospect of a catastrophic fall in world steel demand. On the other hand it also excludes the beneficial impact on the corporation's balance sheets of probable plant closures and rationalisations. With shareholders to satisfy after flotation, BSC will have to face up to its over-complicated configuration of five integrated steel-making plants. The yearly operating costs of a BSC plant are around £80m to £100m. In the 1980s one and perhaps two of the five sites might disappear, with Ravenscrag and the Cockfield plant candidate for closure, perhaps as early as 1990-91.

The way BSC has dug itself out of the pit into which it fell is a credit to its management. Man hours needed per tonne of steel have dropped from 9.4 in 1982 to about five. Labour costs as a proportion of total costs have fallen from 31 per cent to 20 per cent since 1980. In 1981 the total UK steel industry, in which BSC is dominant, produced 167 tonnes per man year as against West Germany's 227. Now the UK figure is believed to be around 320, passing Germany's 279, though marginally behind that of Italy and Belgium.

The two key elements in this have been a £365m investment



Forged for a changing market

programme over five years and a reduction in the corporation's labour force from 140,000 in 1980 to 51,600, with the complete or partial closure of a hundred pieces of production kit. Along with this has gone a revamping of the corporation's management structure, a drive towards more value-added steel products, better profit-orientated marketing and a revolution in working practices. Up to 18 per cent of pay is bonus-related, thus giving BSC room to curb its wage bill during fluctuating demand.

All this has put BSC in a strong position to ride through the next cyclical downturn in demand, whenever it comes. Some of BSC's European competitors like Thyssen in Germany and Sacilor-Usinor in France are in profit, but many companies still languish in deficit. In the past month alone Arbed of Luxembourg and Belgium's Cockerill Sambre have announced losses.

There is no doubt, however, that recent exchange rate changes and buoyant demand have been real boons - BSC managers do not like the term "windfall" - to the corporation. Some observers suggest that currency switches have accounted for as much as a half of profits, which the corporation denies. About 38 per cent of BSC purchases are traded in dollars and purchases are huge. They included last year, for example, £388m of coal, £400m for iron ore

and £711m for ferrous alloy. The sterling costs of a tonne of coal which was 246 two years ago is now around £30. At the same time, the D-Mark is the dominant European currency for steel trading, giving a British producer great advantage.

The corporation, like most steel companies around the world has benefited from improving demand. The UK market, which accounts for 60 per cent of BSC sales, grew by 16 per cent last year and is growing again this year, though to a smaller extent. Like currency movements though, the tide will change. The corporation expects demand to flatten out, perhaps at the end of the year. There might also be a weakening of prices in Europe now all European Community internal production quotas have been removed. As the corporation is now one of the strongest European producers, this could work to some extent in its favour.

The corporation can combat some of these negative developments by producing more higher value coated steel and by diversifying if it wishes. It also has a lot of opportunity to lower its production costs further. While the corporation has made great strides in productivity, it is still behind many competitors in some specific aspects. Labour costs in Japan are heading down to around 16 per cent of total costs and man hours per tonne are below three.

From the beginning of next year, just over 80 per cent of BSC steel will be made by the efficient continuous casting rather than ingot method. This compares with 83 per cent in the French steel industry as a whole, 90 per cent in Italy and 88 per cent in West Germany. The corporation is steadily increasing the proportion. The average savings in going from ingot to continuous casting are believed to be about £14 to £18 a tonne.

The corporation is also not the most efficient user of energy: it is about 20 per cent less efficient than it could be. According to traction union figures, best world practice uses about 8.5 therms per tonne, but some BSC plants are operating on 17 to 18 therms per tonne. Union officials have estimated that savings could be worth £20 to £30m a year. It also has some way to go on what is called statistical process control, or continuous production monitoring to reduce defects.

The corporation, like other producers, is also looking at Japanese-style equipment such as automatic probes for testing liquid steel during production. In some of these techniques, BSC is behind European producers such as Sacilor-Usinor.

Apart from the introduction of new equipment, BSC still has major problems with some plant. For example, its plate mill operations centred on Scunthorpe and Teesside are outdated and inefficient. A new plate mill would lower the corporation's cost base further, but at a cost of perhaps £150m.

All this still leaves the issue of the tremendous cash flow BSC needs to fund investment in modernisation and re-equipping. Some of this might be helped by rationalisations among its smaller plants. The survival of the strip mill at Ravenscrag, which transforms liquid steel into strip products, is only guaranteed until next year. But BSC managers and many union officials claim that five integrated steel-making sites are too many. Output from the Ravenscrag strip mill site is required now. But by the end of the decade new continuous casting and blast-furnace capacity will be fully on stream at Llanwern, South Wales. Ravenscrag has 100 per cent continuous casting but its casting equipment is small. It has high rail charges and the cost of producing liquid steel is believed to be about £17 a tonne more than in South Wales.

Many factors out of the control of the privatised BSC will affect its operations. These include the European market, which is equally unattractive to imagine that it can find enough export markets to bring the costs down to manageable proportions. Suddenly, it seems, as though France's triumphant progress in the international arms market may be reaching a crossroads.

Edward Kolodziej's study of the French experience was described in the Times Literary Supplement earlier this year as "the definitive work on this remarkable phenomenon". Unquestionably, Professor Kolodziej's book is a monument to painstaking research and its coverage is impressively comprehensive. He has investigated in great detail the sales of different types of equipment to different types of market, the progressive concen-



Making and Marketing Arms
The French Experience and its Implications for the International System
By Edward A. Kolodziej
Princeton; \$ 55

AS THE WORLD'S third biggest arms exporter, France has long carved out a reputation that evokes ambivalent responses from friend and foe: admiration for technical and commercial prowess, snide criticism that the mercantile interests of arms exporters have too often combined with the defiant drive of the French state to assert its national independence.

Over time, admiration has tended to take precedence over criticism. On the one hand, France has in practice abandoned the role of the lone troublemaker, as successive Presidents have adapted French foreign policy to bring it into closer conformity with that of the European allies. On the other, France's reputation as a champion arms salesman no longer looks as invulnerable as it once did; last year's arms export orders of \$1.27bn (\$2.6bn) were some 31 per cent up on the previous year's sales, but were way down on the 1984 record figure of \$1.6bn.

Moreover, the show-down over the European Fighter Aircraft project three years ago has cast a dark shadow of uncertainty both over the future of that symbol of the French arms industry, Avions Marcel Dassault, and over the effectiveness of the role of the French state in overseeing the international dealings of the arms industry.

Ostensibly, France will now go its own way with the Dassault, Rafale, Italy and Spain take a different path with their joint EFA project. Yet, in practice, it hardly seems realistic to suppose that France can afford to develop and build a new-generation fighter just for its own use, and almost equally unrealistic to imagine that it can find enough export markets to bring the costs down to manageable proportions. Suddenly, it seems, as though France's triumphant progress in the international arms market may be reaching a crossroads.

tration of the industrial structure of the French arms industry, the shifting complexities of the administrative machinery of the Délégation Générale pour l'Armement, and the development of France's defence posture. No one interested in the subject can afford to neglect this work, which is an essential starting point for any future studies.

Yet I could not help feeling that Professor Kolodziej's reach exceeded his grasp and that, precisely because of the ambitious scope of his undertaking, he aroused expectations which he was unable fully to satisfy. This is partly because the book is already somewhat out of date: many of the tables of statistics go as far back as 1980 and the text is correspondingly thin on events which have taken place in the past five years. It fails, for example, to cover the draft of the battle between Rafale and the European Fighter Project, the European downturn in the international arms market or the parallel growth of French interest in European co-operation.

This is a pity. One cannot expect academic books to be absolutely up with the news and a certain historic perspective is necessary for detachment and penetration. Yet the seven years of President Mitterrand's mandate have marked such a fundamental turning point in the discourse of the whole French establishment on the subjects of defence, the alliance and industrial policy, that a thick book which fails to mention it seems excessively historicist.

Professor Kolodziej has undoubtedly provided a new corpus of information about French efforts to promote a policy of exporting arms. What is not so clear is why they did so or what benefits it really brought. The initial impulse of General de Gaulle, the author tells us, was to challenge the superpowers and arms exports were just one more way of carrying out that challenge. But the evidence that arms exports were a reliable lever for imposing more specific French foreign policy interests is, at best, tenuous. It is, in fact, obviously elusive and Professor Kolodziej admits that "it has long been an open secret within the arms transfer bureaucracy that no clear foreign policy guidelines direct arms transfer decisions."

He has also been unable to discover any economic analysis indicating that the French civilian economy has benefited from sustained investment in the arms industry. Given the inherent secrecy of the system, one is left with the feeling that the arms industry and the Defence Ministry simply converged on a mercantilist strategy, with the original impulse of political double-making which came from De Gaulle, and the practical inspiration provided by an aircraft manufacturer of genius in Marcel Dassault.

Such a picture of the French experience is pretty much embedded in a past which is no less past for being recent. De Gaulle's political successors have virtually ditched his foreign policy objectives, and Marcel Dassault's industrial successors seem unlikely to be able to replicate his achievements. It is precisely because the future promises to be so significantly different from the past that one wishes that Professor Kolodziej had been able to penetrate that past a little bit more deeply.

Ian Davidson

Man born in a bottle

Antoine Riboud, chairman of French food group BSN, who adopted a "godfather" to help him make his mark in Italy, has followed an equally intelligent route into the Anglo-Saxon grocery trade by buying an established name.

It was a link with the mighty Agnelli family which levered BSN into world prominence in the pasta business, and Riboud expects similar things of that most British of institutions, HP Sauce.

"I was born in a bottle," the former glass manufacturer told a bemused gathering in Brown's Hotel London yesterday. The purchase of HP and Lea & Perrins from Hanson would take BSN into the heartland of Anglo-Saxon lifestyles, claimed Riboud. "We cannot do it ourselves because we are Latin."

Undertaken by an audience bursting to grill him on the high price and his plans for the exploitation of a product which the English wrongly believe makes French people squirm, the *patron* relieved himself of a 40-minute discourse on the history of his company.

He revealed, for example, that he was brought up in the Anglo-Saxon way by an Oxford-educated father and fellow student of Lord Halifax, the man who nearly became wartime Prime Minister.

OBSERVER

Almost anonymous

Marks & Spencer Financial Services has a touch of word blindness in the case of Russell Westwood, a Welwyn Garden City company specialist who applied for an M&S chargecard. In completing the form, he noted that he had no middle name.

The company accepted his application, but when his card arrived it was embossed "R NONE WESTWOOD".

Two months later Westwood is still waiting for a new card, correctly titled. Meanwhile, Marks & Spencer Financial Services has written to him offering him a card protection service. The letter is addressed to Mr R NON.

Left wing crofters

Scottish Labour MPs from mining constituencies have been told that their area of the National Union of Mineworkers now has fewer members (an estimated 3,500) than the Scottish Crofters Union (over 4,000).

This sign of the times, however, does not necessarily help the Government. To judge by last year's general election results, the entrepreneurial crofters of the West Highlands are as reluctant to vote Conservative as the miners of Fife.

Schmidt's riches

Helmut Schmidt, the former West German Chancellor, says that for the first time in his life he has found out what it is to have money.

Schmidt, who is now co-publisher of the liberal Hamburg weekly *Die Zeit*, has exceeded even the most optimistic expectations with sales of his latest book, *Menschen und Mächte* (People and Power). It is about relationships between the superpowers, Europe and China and has been at the top of the Ger-

Kensington exit

Kensington, as anyone who tries to follow British politics must know by now, is a very odd constituency. It is an epitome of the north-south gap, the divide between rich and poor, though of course nothing is ever quite as clear-cut as that.

The oddity about the current by-election campaign is the reluctance of the candidates to make a virtue out of the variety of the place. One would have thought that a chance to represent black and white, the rich and the down-and-outs was a politician's dream. Yet you will not find any of that in the campaign literature: only some dreary stuff about crime and the poll tax.

It probably doesn't matter. The constituency will almost certainly be abolished after the next boundaries review. It had an electorate of less than 50,000 at the last general election - way below the norm - and a turnout of only 64.7 per cent. Some of us will miss it.

The likely demise of the seat helps to explain why there were not so many Tory applicants as might have been expected. After all, an awful lot of would-be politicians are always waiting.

Meanwhile, one has heard more good words for Sir Brandon Rhys Williams, the Tory MP whose death caused the by-election, than one ever heard when he was alive. He understood the constituency.

Swedish nights

There are now over 38,000 bank cash machines in Europe. The busiest of them is in Stockholm central railway station. In a single month last year it handled a total of 25,895 transactions, or one every two minutes day and night, a feat for which it has been awarded a prize by Battelle, a

corporate research company. The prize last year went to a machine in Aberdeen, something to do with the long light nights in the north.



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ECONOMIC VIEWPOINT

Why we need moving bands

By Samuel Brittan

DOES ANYONE remember all the column prognostications at the beginning of this year about both the need for and the likelihood of a further sharp fall in the dollar because of the US payments deficit? Market realists and Harvard pundits were agreed on the prospect, although the realist was more likely to be alarmed by a plunging dollar while the pundit was more inclined to urge it onwards. Which of them predicted that by July 1988 the Bundesbank would be raising interest rates and selling dollars to prevent the dollar from rising too far against the D-Mark?

The same sort of people only three months ago were expecting sterling to rise to DM3.4 or DM3.5 and egging Mrs. Thatcher on to use a soaring pound as an anti-inflationary weapon. Who would have thought that sterling would weaken so much that UK base rates could be raised to 10 per cent with sterling well below its 1986 peak?

Some people would conclude from such observations that exchange rate management is futile. My answer is that the expectations of financial markets are weakly held and that participants are more than willing to respond to a convincing lead from governments and central banks. If that lead is backed by appropriate policies.

The key to gaining improvement is that exchange rate objectives must allow for change

Nevertheless, the existing mechanism of currency management suffers from serious weaknesses, which need to be remedied fairly urgently. It is a vision (need to cover disagreements between and within European governments) to say that nothing can be done until the US presidential elections. It is thought is not given to the questions now, on both sides of the Atlantic, coherent policies will not be possible after the election either. Moreover, there is a great deal that can be done already, both within the European Monetary System and in relation to sterling policy.

Since policy switched towards the end of 1986 from trying to bring the dollar down to putting a brake on its fall, the foreign exchange markets have been in alternating phases. At times such as early 1987 and the end of that year, the markets have been sceptical of policy statements and there have been fears that the dollar would go into free fall. At other times, such as last summer and this summer, confidence

in the dollar has been so strong as to take it towards - or in the present case above - the upper end of the reference ranges which the Group of Seven have established. Indeed, perverse dollar strength could threaten the improvement in the US balance of payments and force other countries to raise interest rates further than they would like to on domestic grounds.

A similar pattern has been seen in sterling. At times the Chancellor's belief in a stable exchange rate has attracted funds to London to take advantage of the interest differential and put perverse upward pressure on sterling. More recently, worries about the highly misleading trade figures, together with City talk of "overheating", have created a downside risk for sterling and enabled the British Government to maintain a large interest differential over West Germany and other hard currency countries.

The fact remains that if recent policy moves - and perhaps a better turn of the realistic wheel in future trade figures - reduce market doubts about sterling, London's high interest rates could start attracting funds again. This would reopen the debate about how much weight to give to sterling in setting monetary policy, which was the cause of the celebrated row between the Prime Minister and Chancellor.

A similar tension is becoming apparent in the EMS. As capital market liberalisation proceeds, it will become more and more difficult to sustain, for instance, a large interest differential between France and Germany, while maintaining confidence in present parties and avoiding a realignment - as is the French Government's intention for anti-inflationary reasons.

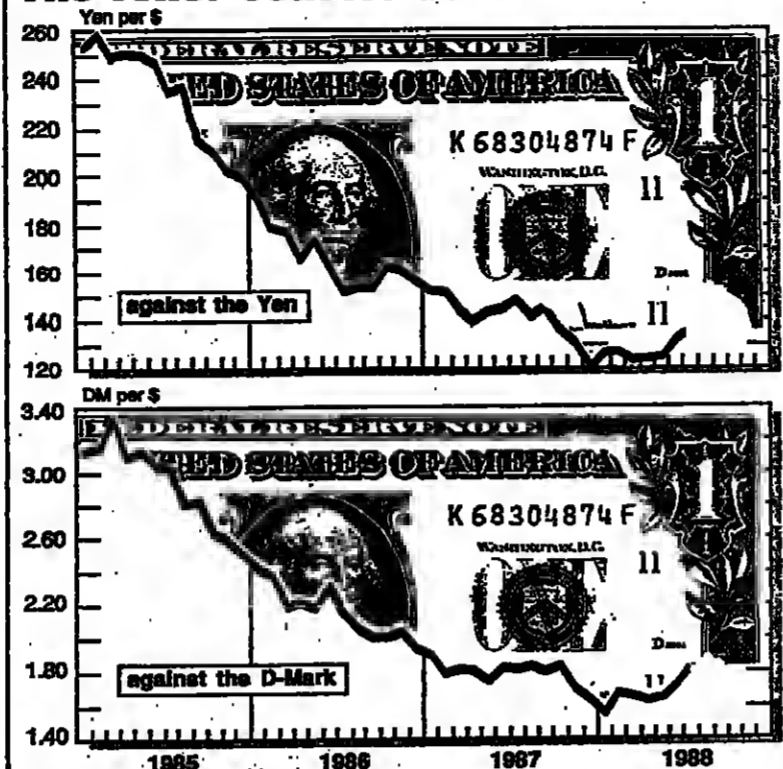
The eventual answer to these dilemmas should be permanently fixed exchange rates and a common currency, first in the European Community and eventually among the Group of Seven and thus the industrial world.

But it is not good enough to wait for this to happen. Something, albeit well short of monetary union or the permanent fixing of rates, can be done to limit perverse currency movements. Indeed the best route to monetary union probably lies in trying first to reduce the magnitude of exchange rate changes rather than in abolishing them.

The chief improvement is that countries can have exchange rate objectives and maintain interest rates different to other countries, provided that the exchange rate objectives allow for change.

This can be illustrated in the case of sterling. If the pound is at around DM3.10 - to round downwards - and UK short-term rates are 5 percentage

The roller coaster dollar



points above German ones, the implication is that sterling will fall by 5 per cent over the next year, that is, it will fall to around DM2.95. If this is acceptable, well and good. Whether it is will depend partly on the view taken of the D-Mark itself, but exchange rate management is better conducted against actual currencies than some basket which is never actually traded.

This is not to say that the financial markets can predict sterling a year from now. I am merely saying that an exchange rate objective must respect current expectations if it is to be viable.

Let us translate this little homely example into a target or reference range for sterling against the D-Mark wide enough to take into account unexpected events or changes of market sentiment. If a suitable range for sterling today is DM3.00 to DM3.20, this implies a range of DM2.85 to DM3.05 in a year's time.

One can take the exercise further and look at the roughly 8 percentage point gap between British and German bond yields. That is not a bad guess of the likely difference between German and British inflation rates over the long term or the likely average annual speed of sterling's depreciation against the

D-Mark over the next decade. If the British Government can surprise the market by eliminating the inflation differential in prices of traded goods, the interest differential will have to go as well. But this narrowing can be achieved gradually as expectations begin to change. The focus of policy has to be on the short-term rates more easily influenced by the Bank of England.

This, however, is a slight digression. What I have gently led up to in my discussion of exchange rates is nothing but a combination of two familiar suggestions: a target zone or reference range and the (hitherto named) crawling peg. The simplest name would be a moving band.

The problem with a static target range is that as soon as upward or downward pressure takes the exchange rate to the edge of it, the speculator is faced with a one-way bet. He stands to gain if the country cannot maintain the band, and has nothing to lose (apart from overnight interest costs) if the country succeeds in avoiding a parity change.

The basic rule for a moving band has long been known. It is that the maximum change in the central rate should be less than the width of the band. There would also have to be a limit on

the frequency of realignment if exchange rate management is to have any reality. I mentioned on this page on June 29 the Banca d'Italia plan to allow bilateral fluctuations within the EMS of 3 per cent, around the central rate, thus giving a total spread of 6 per cent. Changes in the central rates would be limited to 4 per cent and not take place more than once a year.

The moving band is ideally suited to an association such as the EMS, where there is general agreement that realignments should only be sought to reflect losses of competitiveness.

Even the existing EMS arrangements, with 2 1/2 per cent margins and a spread of 4 1/2 per cent, have been quite successful in staying within the stability formula. The 11 EMS realignments we have seen since 1978 have involved 137 changes in bilateral central rates. Of these, 98 have been smaller or equal to the width of the band, and 39 larger. (These calculations, which exclude the Italian lira, have been made by Professor Peter Kenen and will appear in a forthcoming Chatham House paper.) It is partly because realignments have been smaller and more frequent that the EMS has avoided many of the problems of Bretton Woods.

A Group of Seven moving band would have to be wider than any suggested for the EMS. Even then it may encounter problems in a global setting, where exchange rate changes are less closely related to inflation differentials than they are in the Community.

Clearly a moving band would have been helpful on those occasions when the dollar was bumping against the lower edge of its reference range. This is because a modest change in the central rate would then have avoided giving markets the impression that the central banks were committed to rigid target ranges, any retreat from which would be seen as a defeat.

A moving band does not have the same mechanical advantage when the dollar is at the upper end of a range which no one expects to be raised. Even then, however, there would surely be some psychological advantage in a system which reminded the market that the long-term trend of the dollar had been downwards, and that this was quite consistent with the Group of Seven objectives.

Central bankers fear that if they were open about their objectives they would be forced into over-right and unrealistic commitments, although a cynic might suspect that their real motivation is that they do not share the objectives which are forced upon them by governments. In any case, unrealistic commitments arise mainly because objectives are badly thought out and not properly specified.

Lombard

Drugs, legal and illegal

By John Lloyd

BRITAIN'S drug barons are worried men. Some of their biggest-selling lines are dropping, as the addicts on whom their business depends seem to find willpower to kick the habit.

Where 52 per cent of the population was hooked on tobacco in 1972 (probably the peak year), only some 35 per cent is now. After three decades of steady growth in the consciousness-altering drug called alcohol, the 1980s have shown a levelling in its use - even possibly a bit of a drop. The beer drug and the spirits drug have certainly fallen off. Brewers are moving into non-alcoholic beer to keep their production and profit levels up; but distillers have not come up with a comparable whizz yet - a fact which causes many expletives to run unedited through the press.

Naturally, these barons violently dislike being referred to in the same terms as Colombian gang bosses or Burmese warlords. Mr Peter Mitchell, a director of United Distillers, has called such equations "unreasonable and absurd." Quite right, on one level: he and his fellows do not break the law. But they make and sell substances which, like marijuana, heroin and cocaine, have been used and abused by mankind for centuries - for pleasure, for ritual and for healing.

It might also help the - often fevered - discussion on drug use in western Europe and in the US if the barrier of law and custom which generally separates tobacco and alcohol from others is, for debating purposes, set aside. It is an old but useful line in that debate that, had alcohol been discovered only recently, it would never have been legalised. The point illuminates the anomalous position occupied by the illegal drugs whose use, almost everywhere, seems to be increasing.

Figures are extremely hard to trust, but researchers reckon that there may be some 10 million people under 40 in the UK who have tried or regularly use cannabis; as many as 100,000 who have tried, or regularly use, opium or heroin or other "hard" drugs. In short and in general, we are going off the drugs we can buy

openly, and becoming hooked on those which have to be bought at risk to freedom.

The other drug barons do well out of this. Men like Mr Pablo Escobar (credited with creating the infamous drugs cartel based in and around the Colombian city of Medellin) or Mr Khun Sa (a northern Burmese trafficker and "freedom fighter") live in a world apart but serve the same insatiable markets of their own countries, western Europe, and the "golden triangle" of New York, Los Angeles, Miami and other north American cities. Such men can defy, even buy, their own governments, and sometimes (like General Noriega of Panama) defy the US government too.

A final point: it may be that the legal drugs are more dangerous to your health than the illegal ones. Tobacco and alcohol are - we more or less surely know - injurious. Cannabis may well be less so. Even heroin, taken pure, may not be deadly - if contained; but research is too scanty to allow certainty.

These trends have swayed sober people like some US city mayors, some pressure groups and the Economist newspaper, to call for the controlled legalisation of illegal drugs. The gains are obvious: de-gruering the real drug barons, lifting a criminal, often deadly underground culture into the status of a controlled addiction; the ability to use the same techniques of pressure and education which, apparently, having some success in reducing the use of legal drugs.

The logic is hardly to resist in the case of the pleasantly dreamy narcotic, cannabis. Dutch decriminalisation and licensing have been accompanied by a fall in cannabis use.

The opiates are a harder case: the addiction is much stronger, and much quicker, than alcohol. Those willing to tolerate cannabis de-criminalisation usually draw the line thereafter, on the assumption that a harder crack-down, better co-ordinated internationally, will succeed in turning down the growth curve. But it does not? The facts of the drug trade, good and bad, legal and illegal, do not allow for the striking of easy postures.

Letters to the Editor

It is important to the City that trans-European companies emerge

From Mr F.R. Hayes. Sir, Mr David Lascelles (July 6) makes the point that London's status as Europe's leading financial centre is potentially vulnerable because the European Community (EC) is not prepared to create a single market with a centralised regulatory and taxation regime. He cites both the stamp duty costs of dealing in London, and the UK's more rigorous "withholding tax" rules.

I believe that Mr Lascelles (and others) in concentrating on such matters as direct dealing costs and withholding tax, is missing a more fundamental point. If 1993 is to create a single market for raising capital in Europe there must emerge what, for lack of better term, I would describe as "trans-European companies". I refer to companies which have both operations and shareholders in a number of different countries in the EC.

By contrast, most important companies in Europe are really national concerns, with shareholders drawn mainly from their country of origin. It is of some considerable importance to the City's ambitions that such trans-European companies emerge and use London to attract investment from savings institutions throughout the EC.

For this to happen I believe it is essential that a UK resident company (a public limited company - "plc") should be a suitable vehicle for continental institutional shareholders to invest in. To achieve this, significant change in the UK's taxation system is required. On payment of dividends a plc must pay advance corporation tax ("ACT"), which is treated as a pre-payment of UK, not foreign, taxation liabilities received. The harmonisation required would involve, for example, the UK Government accepting that tax paid in Germany or France could be imputed to shareholders resident in the UK, with reciprocal relief being given by the German and French governments to the UK resident. Such a concept seems to be suggested by the 1975 draft directive on company taxation which - despite its age - still seems to be current. The UK Government can hardly be described as being in the forefront of moves towards direct tax harmonisation, but I fear that without harmonisation the aim of the London stock market to become the principal centre of European companies, attracting capital from European savings institutions, will be difficult (if not impossible) to achieve. As Mr Lascelles points out, the stock market capitalisation of London is over one-third greater than the total of the other important markets in the EC, but it would seem probable that this lead will be eroded as the other member countries liberalise their capital markets.

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Legislation to privatise the electricity industry should be delayed

From Mr John Lyons. Sir, in his informative article on changes going on in the US electricity supply industry (July 1) Max Wilkinson quotes Martha Hesse, chairman of the Federal Energy Regulatory Commission, as saying:

"We are trying to provide a regulatory umbrella, to introduce some flexibility and then let industry decide how it wants to be structured."

It is reported that Martha Hesse then goes on to say that in the UK we are deciding a structure first and the regulation afterwards.

I find these observations particularly interesting because my association, which represents the engineers and managers who run our electricity supply industry, has supported both the Secretary of State for Energy and the House of Commons select committee on energy, that the legislation to privatise and restructure our electricity supply industry should be delayed until the regulatory framework has been established. We have also urged that the regulator should be appointed now and not in several months' time.

Present race relations policies are not producing the desired result

From Mr Anthony Cowgill. Sir, The pressure by the Commission for Racial Equality (CRE) for a tougher Race Relations Act, and the support given in your leader ("The limits of discrimination," June 25) for the CRE "to be given more resources to investigate, expose and enforce, is gravely misguided. If implemented, it would only enhance an already unhealthy situation. Many in industry are already much concerned at the unhelpful nagging and busy-bodying interference by race relations bodies.

It is implicitly acknowledged by Mr Michael Day, chairman of the CRE (Letters, July 2) that present race relations policies are not producing the desired result when he proposes that the remit of the commission should be widened to deal with "the crisis for the poor."

It is arguing falsely to insist that because Afro-Caribbeans, for example, are twice as likely to be out of work as their white counterparts, that this is because of "discrimination." Their unemployment, of course, is primarily because many are not easily employable - through lack of education, of skills and in some cases of the right attitude. In the present expanding economy industry will take all the skilled people it can get.

Instead of the CRE being given more power it would be better if it were disbanded in its present form. It should be reconstituted to concentrate on helping and educating those of the ethnic minorities who do not fulfil a proper function in this country to take a lead from those who do. (For example, from the Jewish population which has so successfully progressed in this country through hard work and determination, and which did not have or need a Race Relations Act; from many Pakistanis and Indians who so admirably run small and large businesses in this country, and from the example of Mr Ky Ho, the Vietnamese refugee who has just graduated at Cambridge.)

The same approach would also be well advised in local government - the £10m spent last year was not only largely wasted, but produced a totally unnecessary high level of resentment. It would be no bad thing if the Government cancelled any support under the section 11, 1986 Local Government Act.

The dictatorial approach by many in the race relations industry, again supported by your leader (for example: "It is essential to punish those individuals and organisations..."), is alien to this country and is not one which helps to produce good race relations. We would greatly benefit from a more relaxed and mature attitude on race matters by all concerned, and by frank discussion of all the options open.

Anthony Cowgill, British Management Data Foundation, Highfield, Longridge, Sheepscombe, Stroud, Gloucestershire

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FINANCIAL TIMES

Thursday July 7 1988

POSITIVE
 That's BTR

Judy Dempsey charts the rehabilitation of a great Hungarian composer and his music

Béla Bartók comes home to rest

AFTER a long trip across the Atlantic, across the English Channel and finally across Europe, the remains of Béla Bartók, acknowledged as one of the finest composers of the 20th century, will finally be laid to rest in Budapest today.

The cortege, consisting of Hungarian-born Bartók's two sons, Béla and Peter, stopped in Vienna on Monday evening before winding its way across the Austro-Hungarian border at Hegyeshalom. In Budapest, the remains lay in state at the Academy of Sciences before today's burial in Farkasrét cemetery in Buda, the resting place of Hungary's other great composer, Franz Liszt, and the writer Dezso Kosztolányi.

The event is of great significance for the Hungarian authorities, who for years have been trying to have Bartók's body returned to its native land. Although Bartók, tired of chauvinism and rising fascism, left Budapest in 1940 to settle in New York, where he died on September 26, 1945, officials from the Ministry of Culture say Bartók never intended to emigrate. He did want to come back. They decline to say whether he would have returned to a Communist-ruled Hungary.

On a more emotional level, the Hungarian Government is almost obsessed in wooing back its heroes and those who emigrated during the Second World War or during the bloody uprising of 1956. For them, any Hungarian who emigrates represents a loss to a country obsessed with losing its national identity, culture and, especially, its rich language.

Bartók - born in 1881 in the little town of Natzszentmiklós, now in Romania - was not only a great musician but he managed to immortalise Hungarian music through his blend of folk song and idiom.

His methods, however, often came under fire from Hungarian critics, especially during the early 1900s, and later in the 1930s, largely because he refused to be constricted by Hungarian culture.

During Bartók's fascinating travels through the villages of Transylvania which until 1918 was part of Hungary, and deep



Béla Bartók photographed in Budapest in 1911 at the age of 30

into the small Romanian villages, and later in Anatolia and Yugoslavia, he spent hours listening to old men and women singing folk songs.

He must have cut a strange and forbidding figure. Equipped with recording equipment and dressed in a big hat and soft leather boots, he persuaded the wary and often astonished villagers to sing into his machine.

Excited by the originality of the melodies and lyrics and especially the pentatonic structures, Bartók transcribed the songs on his return to Budapest and used them as inspiration for his string quartets and his wonderful piano music, which Hungarian children still cry over today because the pieces are so difficult to play.

It was also difficult for Bartók himself to convince the critics

about the richness and originality of his work. Indeed, after he wrote the "Romanian Dances" in 1915, he was accused of betraying the Hungarian nation. "We would like to know why Béla Bartók, professor at the Hungarian Royal Academy of Music... is not interested in any kind of Hungarian music. He has become an apostle of Czech, Romanian, Slovak and God-knows-what other kind of music, abandoning the music of Hungary," quipped one Budapest critic.

Thankfully, Bartók could at least rely on Nyugat, the marvellous journal founded in Budapest in 1908 by liberal-minded and western-orientated Hungarian intellectuals who rushed to his defence. Their support, however, was not enough to fend off the Hungarian chauvinism, conserva-

tionism and the rising tide of fascism. During the 1930s, his string quartets and his opera, "The Magic Mandarin" were also condemned on the grounds of their complexity, or else decadence. "Tired of the growing intolerance, Bartók left Budapest, never to return.

During the 1930s, his string quartets and his opera, "The Magic Mandarin" were also condemned on the grounds of their complexity, or else decadence.

"Tired of the growing intolerance, Bartók left Budapest, never to return.

Bartók's role in Hungarian music can be measured by the attitude of the authorities, particularly during the Stalinist years of the late 1940s and early 1950s.

"Socialist realism" in the arts meant that his third, fourth and fifth string quartets could not be performed because they were "inaccessible to the broad masses." As for "The Magic Mandarin," which tells the story of a prostitute falling in love with a mandarin, it "smacked of bourgeois decadence."

But, after 1955, all of Bartók's works appeared again on the repertoire and now Hungarian music is finally back in Hungary. But they had to wait years largely because Peter, who lives in New York, and Béla, who is head of the Unitarian Church in Hungary, never thought the time was "quite right" for their father to return to Communist Hungary. They urged their minds, unwilling for the remains to become a tip-off-war between the US and Hungarian governments after their own deaths.

There was even a hiccup during the final negotiations. The Hungarian authorities suggested the remains be buried in the Mező Imre cemetery in Pest, where Hungary's great poet, Endre Ady (1877-1919), and László Kossuth (1802-1894), the Hungarian nationalist, are buried. It is also regarded as the cemetery for the country's leading communists. The sons, however, insisted and it was agreed that his father be buried at Farkasrét cemetery near his two wives and his close friend, Zoltan Kodály.

British Steel posts record earnings of £410m

By Nick Garnett and Philip Coggan

THE British Steel Corporation (BSC), which is due to be privatised before the end of the year, yesterday announced a record bottom line profit of £410m (£722m) for the year to April, making it probably the world's most profitable steel company.

The net profit, the highest in its history, compares with £178m for the previous year and £38m in 1985-86 following seven years of heavy losses. Turnover jumped last year to £4.12bn from £3.46bn.

Total liquid steel production at 14.7m tonnes was the highest since 1976-79, while its steel deliveries in the UK rose by 18 per cent and exports by 17 per cent.

November looks the most likely date for privatisation, given that Racal, the UK electronics group, has already announced its intention to float off Vodafone, its telecommunications subsidiary, in October.

No details of the issue have yet been made but analysts suggest the company will be valued at between £2bn and £2.5bn.

The issue is expected to be targeted more towards institutional rather than individual investors and may be given a higher than average yield to attract those who fear steel is a highly cyclical industry.

After privatisation, BSC wants to move eventually towards a holding structure in which its six main divisions would be separate companies, perhaps with their own control on investment. BSC managers made it clear yesterday, however, that the corporation was not yet ready for such a structure.

Sir Robert Scholey, the 66 year old chairman who intends staying with the business until he is 70, says he is not sure the BSC has been looking at possibilities for diversification. The corporation had "ambitions" in this field but such a strategy needed a great deal of careful thought.

Sir Robert said BSC regarded "calmly" the open market within the European Community where the last internal steel production quotas have been abandoned.

The corporation has been uneasy about suggestions by some UK Government ministers that BSC products were about to invade mainland Europe. Sir Robert said the corporation had no intention of abandoning its domestic customers in order to seek further markets in the EC.

It was unperturbed about possible moves by the BSC to reverse BSC debt write-offs already agreed by the British Government.

BSC's profit on ordinary activities after interest but before exceptional items was £255m in the year to April, against £206m last year.

Productivity for producing a tonne of steel improved from averaging 6.2 man-hours 1986-87 to 5.6 man-hours.

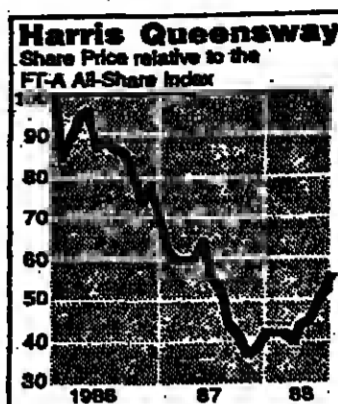
Deliveries in the UK rose to 7.7m tonnes and exports to 4.4m tonnes, 36 per cent of total steel deliveries. Margins in some divisions increased significantly, partly because of the production of higher-value-added products such as coated steel.

BSN, advised by Credit Lyonnais and Lazard Frères, will pay Hanson £53m in cash for a holding company grouping HP Foods and Lea and Perrins, a US-based company, and will in addition assume £146m of debt.

HP and Lea and Perrins had combined sales of about £72m in the UK last year and of about £20m in the US and Australia.

THE LEX COLUMN

Gulliver takes the chair



The bright new vision of furniture offered by Mr James Gulliver has a certain seductive charm. Furniture retailing, the story goes, is still fragmented in the way food retailing used to be. Furniture makers are small-time, demoralised, and - like the retailers - still obsessed with price when the customer wants quality. The industry is poised for a shake-out, and whoever solves the fundamental problem of supply is going to make a killing.

The problem lies not with the diagnosis, but with the cure. Even an expert cajoler of suppliers like Marks & Spencer is finding the development of its furniture business slightly slow going.

Granted, there are simpler steps which an energetic new management can take - gingering up the sales staff, revamping promotion - in carpets as well as in furniture. And though borrowings will stand initially at £260m - producing negative net worth for the group - there is the confident expectation of over £100m of disposals within nine months.

Thereafter, earnings for the year to January 1990 are projected at close to 10p per share, and hence the valuation of 100p assigned to shares in the new vehicle.

On the assumption that the deal is done, the central question for Harris Queensway shareholders is whether to accept 100p cash for the bulk of the shares they will be offered in the bid.

Anyone who missed the Woolworth buyout might jib at the risk of being left out this time, though it should be recalled that Woolworth had the twin advantages of a massive consumer boom and a hugely undervalued property portfolio. There are those who believe the new shares will open at 120p next month, but much will depend on the market's second thoughts in the meantime.

From the marbled paper, pull-out flaps and glorious colour of British Steel's annual report, one might have thought it was in the private sector already. Were that the case, yesterday's 137 per cent increase in pre-tax profits - backed by every financial and operating ratio moving the

right way - would surely have pleased its new owners. As it was, last year's remarkable performance may merely strengthen the suspicion that British Steel is coming to the market at the top of the cycle and with its recovery behind it.

It is easy enough to make the bearish case. Last year, strong increases in demand mopped up excess capacity and this had a disproportionate effect on profits. Exchange rates were as good as could be, with a weak dollar keeping costs down, and a strong DM holding selling prices up. Moreover, the easy gains to productivity have now been made, and further improvement will be harder to come by, while the new prospect of a quota-free European market serves to add another unwelcome uncertainty.

However, yesterday's figures suggest this view - a favourite in the City just a few months ago - may not be the correct one. Demand in the UK is showing none of the expected signs of weakness, implying at least one more year of booming profits. Even though currencies are already less kind, the difference between DM3 and DM3.10 seems marginal, while the dollar is less important anyway. As far as quotas go, British Steel may arguably pick up more of the European market than it loses of the domestic one, while a price war is unlikely given high capacity utilisation and the financial straits of some of its competitors.

The City may be waiting for British Steel; if offered the yield of a BP and the pje of a Rolls Royce, it could doubtless be persuaded to buy it.

BSN/Hanson
 In fairly standard Gallie style, BSN chairman Antoine Riboud spent rather more time elaborat-

ing his philosophy of sauces to yesterday's London press conference than justifying a price which at first glance looks like just so much more brand-driven nonsense. BSN appears to have based its acquisition of HP Foods and Lea & Perrins on Mr Riboud's theory of the "debanalisation" of food - less imaginatively put, on the principle that the raw materials of a meal become ever blander, sauces are essential to make the food taste of anything at all. But not even the ebullient Mr Riboud thinks he can sell brown sauce to Frenchmen, and the true rationale for the deal must be the distribution network which it gives BSN in the UK.

But if HP is supposed to be the thin end of the wedge into the UK market, it could prove to be a very thin wedge indeed. BSN assured the market yesterday that it would be possible to carry many of its other consumer products into the UK market on the back of a sauce bottle; and that HP was the best company to play this piggybacking role. But until yesterday, the market had thought United Biscuits a more suitable vehicle, and Mr Riboud's assertion that UB was ruled out because it was not "available" is surely a matter of opinion.

As for the price - which represents an exit multiple of 21.5 times earnings - Mr Riboud is no doubt right to point to BSN's 1986 acquisition of Générale Biscuits, a multiple of 80 reduced to 11 within 18 months. This is good going, but Lord Hanson can go one better: yesterday's disposals bring the takeout multiple on Imperial Group down to the princely sum of two times earnings, with only £300m of the original £2.6bn price not yet recouped through disposals.

Rover
 The 0.2 per cent of Rover's shares still with the public continue to exert their niggling influence. Yesterday's suspension, it appears, had nothing to do with the suspicion of leaks about the price which British Aerospace might propose to offer the minority holders. The really unsatisfactory situation lies with the shares of British Aerospace, and the sooner that uncertainty is cleared up the better.

UK admits Japanese dealers to government securities market

BY DAVID LASCELLES, BANKING CORRESPONDENT, IN LONDON

THE UK is about to lift its ban on Japanese securities firms acting as dealers in the gilt-edged market.

The decision has been taken by the Department of Trade and Industry after top-level discussions between the UK and Japanese governments including at one point Mrs Margaret Thatcher, the British Prime Minister, and her opposite number, Mr Noboru Takeshita.

The DTI declined to comment on the decision last night. However, news of the decision is expected to be conveyed to the Japanese shortly through the Bank of England, which is responsible for regulating the gilt-edged market.

The ban, which was never officially announced, was imposed earlier this year in a move to put pressure on Tokyo to grant freer access for UK securities houses and investment banks to the Japanese securities markets. In particular, Barclays de Zoete Wedd, the investment banking arm of Barclays Bank, and James Capel, the London stockbroking subsidiary of the Hongkong and Shanghai Bank, had been applying unsuccessfully for some time for seats on the Tokyo stock exchange.

The victims of the ban were two Japanese securities houses, Nomura and Daiwa, which had been officially recognised as gilt-edged dealers by the Bank of England, but were told at the last minute that they could not start trading.

Neither Daiwa nor Nomura were prepared to comment on the situation last night, but Nomura said it expected to make an announcement about its plans today.

It was not clear yesterday whether the UK felt it had received sufficient assurances from the Japanese about the treatment of UK houses in Tokyo

to reverse its position, or whether it had simply backed off. However, Mrs Capel has taken a close personal interest in the problem, and she discussed it with Mr Takeshita at the Toronto economic summit last month.

Neither BZW nor Capel have received any news about their applications for TSE seats. Mr Peter Quinnen, Capel's chairman said last night: "We have heard nothing definitive, but we are reasonably optimistic." The Bank of England declined to comment.

The ban has been a source of some embarrassment to all concerned because the UK prides itself on the openness of its markets, and no one wanted to be identified with a restrictive action of this kind. UK financial services legislation contains restrictive requirements for foreign banks and securities houses operating in the UK, but the UK prefers to keep them as a stick in the cupboard.

Mr Kloster is considered to be one of the pioneers in the world's cruise industry which for him began with the Sunward cruise liner.

The Norwegian-owned Royal Caribbean Cruise Lines boasts the world's largest cruise ship, the Sovereign of the Seas, which accommodates 2,300 passengers.

Mr Kloster has set up a so-called "corporate partici-

UN to take up Iran complaint over Airbus

By Our Foreign Staff

THE United Nations Security Council has agreed to take up Iran's complaint against the US over the shooting down of the Iranian passenger jet Airbus.

The International Civil Aviation Organisation has also said that it will hold an emergency session on July 13 to discuss the incident. The Montreal-based UN body is likely to decide to call for its own independent investigation of the incident.

The US says that the incident was a regrettable accident. Iran charges that the US carried out a premeditated terrorist attack in shooting down the Airbus.

Mohammad Jafar Mahallati, the Iranian delegate to the UN, said yesterday the US should apologise to Iran, and immediately start to withdraw its forces from the Gulf.

The US Navy is already conducting its own investigation into the affair, and US investigators reportedly interviewed the commander and senior officers of the USS Vincennes yesterday. Many questions went unanswered, including the aircraft's flight profile and the USS Vincennes' failure to identify it as a civilian aircraft.

Although the US has not objected to the UN debate, it still holds the right to veto any Security Council resolution. Britain also has veto rights and has accepted the American version of the incident.

The US said yesterday that it was now considering whether to pay compensation to victims of the families.

W Germany wins \$974m liner

BY KAREN FOSSLI IN OSLO

WORLD CITY Corporation, the Norwegian luxury liner company formed by the Norwegian shipping magnate Mr Knut Kloster, yesterday signed a Nkr6.4bn (\$974m) letter of intent with four West German shipyards to build the world's largest luxury cruise liner.

Mr Kloster's "dream ship", to be called the Phoenix, is described as a "world city on the sea".

With a gross tonnage of 250,000 tonnes, it will be 300m long, 77m wide and will accommodate 5,600 passengers and a crew of 1,800.

Designs are reported to show three eight-storey towers housing passenger cabins that would normally be below deck. There will also be shops, beaches, palm trees and swimming pools on the decks.

The four West German yards, Howaldtswerke Deutsche Werft, Bremer Vulkan, Blom and Voess and Thyssen Nordseewerke, competed with a Japanese consortium for the contract. The aim is to complete the liner in 1992.

World City and the West German yards are seeking finance for the deal so that a construction contract can be signed before the end of the year.

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Mr Kloster has set up a so-called "corporate partici-

Five Malaysian judges suspended

Continued from Page 1

denied the suspensions, saying they were a blow to the independence of the judiciary and would undermine local and foreign confidence.

The charges against the judges which led to the suspension said they had participated in a court sitting that was not authorised by the acting Lord President of the Supreme Court.

In a statement, the five judges argued that last Saturday's sitting was proper. The acting Lord President had disqualified himself because he is chairman of the tribunal. As in the case of

Tan Salleh, the Government will now follow up the latest suspensions with the latest suspension tribunal to recommend their dismissals to the King.

Political and legal observers say two developments could follow. The first is for the Supreme Court judges might resign in protest. Or Dr Mahathir might dissolve the Supreme Court and create a new judicial authority with its own members. This he is empowered to do following a constitutional amendment last December which transferred power of appoint-

ment to the judiciary to parliament.

The present confrontation between Dr Mahathir and the judges goes back more than a year. As a result of the power struggle within the ruling United Malay National Organisation, the courts reluctantly found themselves to be arbitrating on a number of issues of political and financial consequence.

Several court decisions had gone against the Government, including one last February which, for a while, effectively deregistered the UMNO party.

WORLD WEATHER

Acco	18	20	22	24	26	28	30	32	34	36	38	40	42	44	46	48	50	52	54	56	58	60	62	64	66	68	70	72	74	76	78	80	82	84	86	88	90	92	94	96	98	100
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INTERNATIONAL APPOINTMENTS

SmithKline president to manage drugs division

AT SmithKline Beckman, major US drugs, eye care and diagnostic equipment group, Mr George W. Ehrhart, president and chief operating officer, has assumed direct management responsibility for SmithKline & French Laboratories, the group's worldwide pharmaceutical division.

He has become president of the division in addition to retaining his group roles and titles. The pharmaceutical business, which he will head for an "interim period", has seen sales of its two leading drugs, the anti-ulcer Tagamet and anti-hypertensive Dyazide, suffering from strong competition.

Apart from the pressure factor from rival products appearing on the market, US hospitals had become much more cost conscious, cutting down on drug purchases, since the US Government's revamping of the Medicare payments system in 1984. This has led to special discounts and other incentives being offered to hospitals by drug concerns, especially in seeking large quantity, long-term deals.

SmithKline surprised Wall Street in the middle of last month by predicting, contrary to earlier expectations, of an increase, a 5 to 10 per cent fall in 1988 earnings from the 1987 level due to lower than anticipated sales of its two mainstay drugs. Its share price has since dropped about 20 per cent to around \$45.

The company also announced

in mid-June that it is moving aggressively to restructure its global pharmaceutical business and corporate staffs to enhance its competitive position into the 1990s. It also wishes to pursue more vigorously the development of new drugs. The predicted group earnings fall is before taking into account a special one-off charge to be made later this year concerning the restructuring.

Referring to the president's appointment, Mr Henry Wendt, SmithKline chairman and chief executive, said: "The step will provide the leadership essential during this transition period as we move closer to our goal of a single, competitive, worldwide pharmaceutical business."

The president at each of the three units comprising the SmithKline & French Laboratories division will report to Mr Ehrhart. They are: Dr James H. Cavanaugh, at the US unit; Mr John F. Chappell, at the international unit; and Dr Stanley T. Cooke, research and development.

Mr Ehrhart, 50, joined the company in 1963. He became chief operating officer and a board director in 1986, and group president last year.

CHEMICAL BANK, fourth-largest bank in the US, has appointed Mr Jeffrey G. Walker managing general partner of Chemical Venture Partners, its venture capital/leveraged buyout subsidiary. He succeeds Mr Steven J. Gil-

bert, who has resigned in order to establish his own leveraged buyout firm, Commonwealth Capital Partners. The two were co-founders of Chemical Venture Partners in 1984.

Chemical Venture manages a capital commitment in excess of \$300m (of which half remains available for future investment) through two limited partnerships, Chemical Equity Associates and Chemical Venture Capital Associates.

The subsidiary, according to Venture magazine, ranked 11th in the US in venture capital activity last year. Mr Thomas S. Johnson, Chemical Bank's president, stated: "Our ranking reflects the fact that Chemical remains fully committed to the venture capital and leveraged buyout business."

Prior to co-founding Chemical Venture, Mr Walker had responsibilities in the investment banking and finance divisions of Chemical and Mr Gilbert was an K.F. Hutton managing director.

TIP Europe plc, a leading trailer rental organisation operating in Europe with a fleet of 11,000 trailers, has named Mr Dirk van Dijk company treasurer and secretary.

TIP was floated on the London and Amsterdam stock exchanges earlier this year. Mr Dijk will work from its joint headquarters in Amsterdam where all TIP's administrative and financial functions are centralised.

Change at the top at Sanwa Bank

A CHANGE of president has been announced by Sanwa Bank, one of the top five Japanese banks.

Mr Hiroshi Watanabe, who was made deputy president last year, has been promoted to the post.



Mr Hiroshi Watanabe, succeeding Mr Kenji Kawakatsu, who will continue in his role of chairman.

Mr Watanabe, who is 58, joined Sanwa Bank in 1962 after graduating from Tokyo University of Commerce.

In 1984, he became a senior managing director at the bank in charge of international business and corporate planning.

Strategic planning executive at UTC

THE US aerospace and industrial conglomerate United Technologies (UTC), which has been through much restructuring over the past two years under new management, bringing a strong revival in profits, has elected Dr Albert J. Kelley, 63, senior vice president, strategic planning.

This was announced by Mr Robert F. Danzell, 54, who engineered the restructuring on taking over from the legendary and dominant Mr Harry J. Gray, as chief executive officer at the start of 1986 and as chairman a year later as the latter retired from these roles. Prior to that, Mr Danzell was made president in October, 1984.

Mr Gray, 68, who has remained on the board and is also chairman of the finance committee, built UTC into one of the biggest conglomerates in the world over a 15-year period to 1986 through aggressive and often unwelcome takeover offers.

UTC annual sales have risen from a 1971 level of \$28m to reach \$15.4bn by 1986, and over \$17bn in 1987, but earnings were down to just 7.4 per cent of equity in 1986. A \$347m after-tax provision in 1986 for reorganisation, divestment of poorly performing segments and heavy redundancies, including hundreds of middle management jobs, left very little profit that year.

Mr Danzell's policies of curtailing growth by acquisition, cost cutting, dealing in general with inefficiencies and sluggish growth that had been apparent in

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 An independent force in the aviation business is going through a period of sustained growth. This timely senior appointment requires a businessman with an accountancy qualification who can manage an involved finance function. Modern EDP experience and the potential for early directorship are prerequisites. Ref: AN 102.

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 Superb opportunity for a qualified accountant aged 30 to 40 to take on the responsibilities of running the finance department of a successful medium sized printing company. Applicants should have good line skills and the drive and ability to deal with this stimulating and absorbing role. Ref: JPB 106.

For further details concerning these and many other opportunities, please contact our qualified division, or send your curriculum vitae to...

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The Finance Director, who will report to the Managing Director, has a staff of some thirty-five people reporting to him/her through key managers. The group attaches great importance to tight financial control. In addition to the normal range of financial functions, he/she is responsible for a strong MIS team installing major new systems. He/she will also have a key responsibility for merger/acquisition work.

Ideally, to fit into the existing board structure, he/she will be a

Graduate, aged at least 30, and possess a chartered qualification. The person appointed is likely to have worked in a fast moving service industry environment. They will need to have a quick mind together with a positive attitude to problem solving, creatively and change. In addition to a generous salary, there is a management bonus scheme which is profit-related. There will also be a company car and the normal range of big company benefits. In the longer term there could be further career progress in a group which is committed to growth.

In the first instance, please write in confidence to Colin Barry at Overton Shirley & Barry, Prince Rupert House, 64 Queen Street, London EC4A 3AD. Tel: 01-248 0355.

Overton Shirley & Barry
 INTERNATIONAL SEARCH AND SELECTION CONSULTANTS

Finance Director

c. £35,000 + car

Epsom

Our client is a market leader in the supply of quality software products for DEC VMS computers. The company has grown rapidly following a recent management buyout and turnover has now reached £7 million. This has been achieved as a result of organic growth including the establishment of several overseas subsidiaries and by acquisition. With the advantages of a strong product base and a young, highly professional team, the company is poised for the USM in the 1990s.

Reporting to the Managing Director, the Finance Director will have complete responsibility for all financial affairs and will participate fully in the company's strategic development. Key tasks will include: the production and critical analysis of financial and management information, corporate planning, budgeting and the development of computerised systems and controls. Of particular

importance will be treasury including forex management and acquisition appraisal.

You will be an accountant in your 30s with initiative and commercial awareness gained preferably through leading the finance function of a competitive, fast moving sales and marketing led company. You must be computer literate, have a strong finance background and excellent interpersonal skills. Your approach to management will be flexible and results oriented with the levels of energy and determination needed to generate exciting change.

In return the company offers an exciting future with the prospect of equity participation.

Please reply in confidence, giving concise career, salary and personal details to: Judith Richardson Ref. ER 106, Arthur Young Corporate Resourcing, Citadel House, 5-11 Fetter Lane, London EC4A 1DH.

Arthur Young Corporate Resourcing
 A MEMBER OF ARTHUR YOUNG INTERNATIONAL

Senior Manager, Financial Accounts

initial involvement in Systems Development

City to £30,000 + car

Hill Samuel Investment Management Group is a highly successful growth business, with overseas subsidiaries, which is an established global investment management institution. We are committed to innovation and further expansion.

The central purpose of the job is to establish our accounting systems for the 1990's and beyond. Reporting to the Financial Director, the successful candidate will work closely with the Systems Development team in the design and implementation of comprehensive systems providing financial and management accounting information at the desk. Experience of PC networks is therefore essential.

In addition to statutory and management accounts, responsibilities will encompass the production of budgets, capital expenditure, regulatory returns (UK, USA, Japan), management information and special projects. Qualified ACA and ideally aged 28-35, you should have a knowledge of the Financial Services Act and its implications.

Salary will be negotiated up to a basic £30,000, depending upon experience, and the package will include a car, mortgage assistance and profit share.

For a forward-looking, career-minded young Accountant, the assignment offers an excellent opportunity to build a senior management career with a major financial services group.

Please send a full CV including current salary, to J.R.T. Miller, Director of Personnel.



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ACA/ACCA

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Our client, one of the leading international commodity traders, seeks a young Financial Accountant to join their expanding London operation.

This is an ideal opportunity for a highly motivated individual wishing to gain experience in the financial sector. Candidates should not only be technically proficient, but also possess an assertive and confident personality.

Managing a small team and reporting to the Chief Financial Accountant, the successful candidate will primarily be responsible for the production of Financial Accounting information. Close liaison with the Treasury Manager and Management Accountant is also required on a regular basis.

In addition to a competitive salary substantial banking benefits will be offered. Interested applicants should contact Andrew Chancellor on 01-437 0464 or write enclosing brief details to the address below:

ROBERT WALTERS ASSOCIATES
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 Queens House 1 Leicester Place Leicester Square London WC2H 7BP
 Telephone: 01-437 0464

Assistant Financial Controller

Berkshire

to £30,000 + car + profit share

Our Client, a subsidiary of a US international computer manufacturer whose continuing success and intense commercial activity has made them a market leader in their industry. Their forward thinking and solid growth gives rise to excellent career potential and advancement.

The vacancy has arisen from internal promotion and reports to the Financial Controller. The function of the role is broad, incorporating direct responsibility for all financial disciplines within the company.

The ideal candidate will be aged late 20's/early 30's, qualified, with a sound academic background.

Excellent communication skills are of paramount importance due to the considerable contact and exposure to senior management, together with a proven ability of staff management.

Energy, enthusiasm and commitment are an underlying criteria to fit in with this dynamic management team.

If you feel you possess these qualities and would enjoy a challenging and stimulating environment, forward your CV to Brett Melbourne, at the address below or contact him on (0753) 854256 quoting reference number "104462".

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This is an opportunity for an accountant with 2-3 years post qualification experience to take responsibility for all management accounting for a £100 million subsidiary of one of the most successful and rapidly expanding UK Retail Groups.

The Management Accountant will play an active role in the management of the business with particular emphasis on extending the use of the planning, budgeting and control systems by regular contact with operating management; fine tuning the recent upgrade in computerised management accounting; ensuring a regular prompt flow of key financial control information; and increasing the financial analysis and ad hoc financial direction.

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Please apply in confidence quoting ref. L368 to:

Brian Mason
Mason & Nurse Associates
1 Lancaster Place, Strand
London WC2E 7EB
Tel: 01-240 7805

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Selection & Search

FINANCE DIRECTOR

Our clients are a successful private company in the South Midlands. Highly seasonal products are manufactured at four UK locations and turnover has grown rapidly in recent years to about £12m. The company will continue to grow and diversify.

Financial and information systems are well developed and computerised and they wish to appoint a Finance Director, able to take a practical, down-to-earth grip on all aspects of financial control.

We would like to hear from qualified accountants with: a successful track record; experience of the overall financial and secretarial affairs of a medium sized independent business; strength in cost and management accounting; interest in the timely production and effective monitoring of information as well as its interpretation; a wish to earn up to £30K plus car and other benefits.

Please write with CV in confidence to Terry Turner. No names passed on without permission.

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25, Victoria Road, London SW18 7LJ

Corporate Development Manager

Central London - Leisure Industry

£28,000 + car

Our client is a highly successful UK leisure group plc that has been through a period of rapid development and growth within the last two years. With a successful financial and acquisitive record to date, the company now seeks to make this new appointment that has evolved specifically through expansion of the business.

The role will report to the Group Financial Controller and key responsibilities will include working closely with main board members as part of the corporate team. Duties will encompass financial strategy, acquisitions appraisal, performance monitoring and treasury controls.

Candidates should be qualified accountants, aged mid/late 20's, who have a lively and enthusiastic approach to

contribute in this expanding group. This is a highly professional organisation and positive communication skills are essential. Future opportunities for career development are excellent.

Candidates should telephone or write enclosing full curriculum vitae quoting ref: 233 to:

Philip Cartwright FCMA,
97 Jermyn Street,
London SW1Y 6JE
Tel: 01-439 4572

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Central London

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You will have responsibility for a number of businesses within the Group, critically reviewing the operating results for Board purposes, identifying key operating problems and issues and providing a budgeting and planning service for operating companies, as well as developing central control systems and evaluation techniques.

Candidates will be graduate qualified Accountants, aged 25-30, who are either making their first move from the profession or have gained exposure to planning, budgeting and capital evaluation techniques, preferably within a retail or FMCG environment. In addition to a well developed analytical ability and excellent communication skills, candidates should have the potential to fulfill career progression opportunities within Sears.

Please apply directly to Joan Coulter at Robert Half, Freepost, Walter House, Bedford Street, 418 The Strand, London WC2R 0BR. Telephone: 01-836 3545, evenings 01-531 3005.

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To ensure all financial and operational audits are planned, staffed and managed effectively, we are seeking to appoint a qualified accountant with the necessary auditing experience. Based at our head office in Merseyside and reporting to the Head of Audit and Investigation you will be responsible for implementing a modern concept of internal auditing which seeks to minimise potential loss by ensuring adequate controls are in place for new and existing systems.

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Benefits are in keeping with the importance of the position and include generous relocation assistance where appropriate.

Please apply in writing outlining career, salary progression and how your skills and experience match the requirements of the job to: Terry O'Brien, Management Appointments Manager, Girobank plc, Bridle Road, Bootle, Merseyside, G1R 0AA. Tel: 051-966 2290.

Girobank

Financial Manager

c.£24,000 + car + bonus
West Midlands



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Being responsible for administration and the key disciplines of finance, the right person for the job will be computer literate, experienced in credit control and customer accounting, with up to the minute computer based analytical skills.

He or she must thrive in a dynamic, fast growing environment and ideally have a background in a market-led service industry where quality is a pre-requisite of success.

The position is based at the Central Hub and Administration Centre near Birmingham, but initial applications should be addressed to:

R.A. Ramsbottom
Managing Director,
Group 4 Nightspeed,
Group Headquarters,
Farncombe House,
Broadway,
Worce. WR12 7LJ.

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In this highly visible and strategically important environment you will have the

Their success depends on recruiting more graduate ACAs who can make a positive and exciting contribution to our clients' business.

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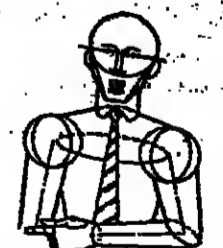
opportunity to progress quickly. Full training will be given.

Move up into Systems Consultancy. Send a full curriculum vitae to our advising Consultants, Alison Hill or Barbara Burke at Michael Page Partnership, 39/41 Parker Street, London WC2B 5LH, quoting ref. 342. Alternatively, call them on 01-831 2000.

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Continual development means that Toshiba (U.K.) Ltd now seeks a new head for its Financial Accounting function. It is an opportunity for you to take a high profile role, leading and motivating a small team. Your enthusiastic and open style will reflect the strongly supportive and positive team attitude which characterises Toshiba.

The business philosophies are progressive in terms

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You will be a qualified accountant, ideally a graduate ACA, with 2-3 years' experience in the well-managed accounts department of a large organisation, supervising a small team. Systems experience will, of course, be essential.

If you have the right blend of professional competence, drive and management abilities, please write - in confidence - to Nigel Bates FCA, ref. B.34030.

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Finance Manager - Europe

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- * Analysing, interpreting and consolidating results for the region
- * Co-ordinating the budget and financial processes throughout Europe

- * US management reporting on a regular and timely basis
- * Substantial liaison with corporate finance, product groups and HQ management
- * Ad hoc project work

It is anticipated that 20% of your time will be spent overseas and the position is seen as a developmental role within the group.

Candidates should be Qualified Accountants, aged 27-32 from a large firm background and have had line experience.

Maturity, diplomacy, commercial awareness and enthusiasm, together with excellent interpersonal skills are essential attributes.

The remuneration package will include a fully expensed quality car, private health care, non-contributory pension scheme and relocation assistance where appropriate.

If you can meet this challenge please submit your CV to: Mark Campbell, ACA, Executive Division, Michael Page Partnership, Windsor Bridge House, 1, Beccles Street, Eton, Berkshire SL4 6BW.

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Financial Controller

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The emphasis of the appointment will be on profit forecasting, strategic planning and asset management. Reporting to the Chief Executive and as member of the management team the post offers an exceptional opportunity to provide a creative input to the decision making process, in addition to the usual range of financial

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There are excellent career prospects for a qualified accountant, with a good honours degree, and experience in a fast-moving manufacturing industry. Ideally aged in their late 20s/early 30s candidates must have the initiative, drive and communication skills to justify an attractive salary and benefits package, plus relocation expenses where necessary.

Please write in confidence with full career, personal and salary details quoting reference FL 171 to: Derran Sewell, Corporate Resourcing, Arthur Young Management Consultants, Commercial Union House, Albert Square, Manchester M2 6LP.

Arthur Young Corporate Resourcing

A MEMBER OF ARTHUR YOUNG INTERNATIONAL

Chief Accountant

c. £30K + Car West London

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As the Division's Chief Accountant, you will be responsible for all the information needed to support the optimum utilisation of financial resources and the maximisation of profitability. Reporting to the Divisional Finance Director, and at the head of a team which includes two Financial Controllers, you will be expected to oversee the production of financial and management accounts, plans and budgets and to ensure that effective control systems are in operation in all of the Division's business units.

A fully qualified accountant, with an impressive track record, you will be able to demonstrate strong leadership skills, the ability to establish good working relationships at all levels and the potential to progress further in your career. You should also be prepared to undertake overseas trips as necessary. In return, we can offer a very attractive remuneration package - including relocation assistance, where appropriate - and excellent prospects for your professional development.

Please write for an application form or send a full CV to:

G.P.S. Hayman,
Manager,
Personnel and Industrial Relations,
Wimpey Group Services, Hammersmith Grove,
London W6 7EN.

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In line with our management development policies, you can experience a variety of different work situations in other functions such as Sales, Marketing and Commercial; or other Mars Companies in the UK, Continental Europe, the USA or Australasia.

Whether you currently work in industry or in the profession is not important but you will be a graduate with around 2-5 years' post-qualifying experience, who enjoys responsibility and influencing and motivating people in a team environment.

An attractive starting salary is complemented by generous non-contributory benefits including practical and financial assistance with relocation to West London or the Thames Valley area as appropriate.

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Mars

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Head of Financial Control

International Banking
£35,000 - £40,000 + car

The London branch of this expanding international bank, currently seeks to augment its finance function by recruiting a Head of Financial Control.

In addition to ensuring the provision of a comprehensive accounting and finance function including the production of management accounts, the successful candidate will be expected to

participate in the determination of the bank's policy and strategy as part of the management team.

Candidates will be aged between 28 and 35 years and possess a professional accounting qualification. Good management skills and experience in a senior financial role in an international bank are prerequisites, together with a high level of exposure to computerised

accounting systems. Salary range is as indicated above with a car and full banking benefits.

To apply, please write enclosing full career and salary details and quoting ref MCS/9003 to Susan Ryder at Executive Selection Division Price Waterhouse Management Consultants No. 1 London Bridge London SE1 9QL

Price Waterhouse

Group Financial Controller

Early 30s Central London PLC
c. £30,000 + bonus

The recent performance of this diversified manufacturing group has taken orders over the £100m level, with substantial growth in profits and share price, accompanied by flattering press comment. Continuing expansion requires a high-calibre and proactive chartered accountant at the centre. The role will cover strategic studies and planning, internal and external reporting, corporate tax and accounting standards throughout the group. Information systems are automated, allowing the head office

team to be kept to an effective minimum. With close involvement at board and senior management level, personal credibility and presence will be key factors. Candidates must combine experience in a manufacturing unit and in the head office of a quoted enterprise.

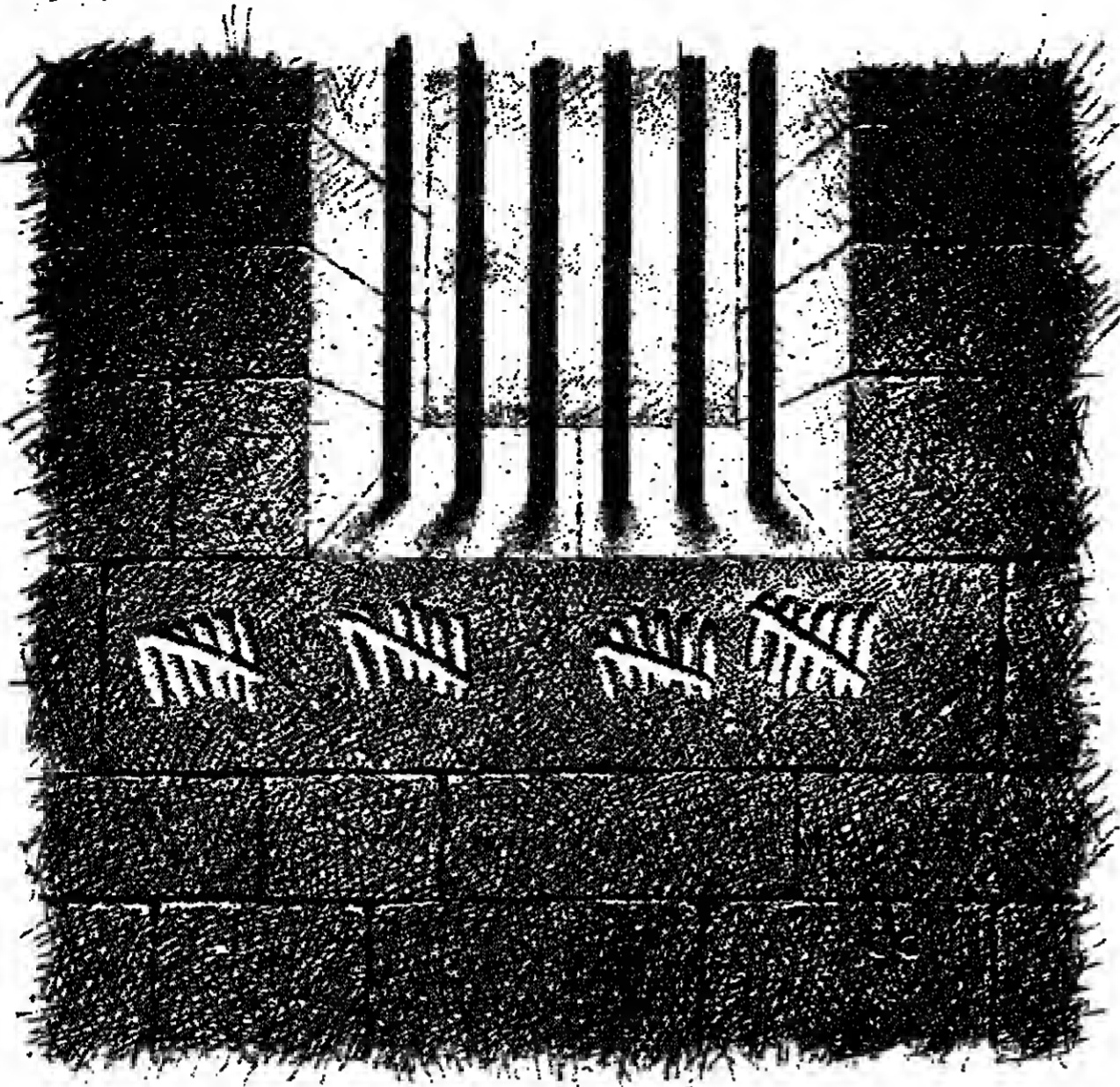
Remuneration will include an attractive performance-related bonus, and other senior executive benefits. Please send full cv indicating current salary, in confidence, to Michael Egan, Ref: 2421/MJE/FT.

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Executive Recruitment - Human Resource Consultancy

Hyde Park House, 60a Knightsbridge, London SW1X 7LE.
Tel: 01-235 6060 Telex: 27874



Why should people be hemmed in by their Accounting and Financial Systems?

Today's companies demand a lot from their Financial Information Systems, yet many are restricted by systems designed for the past. Throughout the UK and Europe the needs of individual companies can vary greatly, and with the large number of hardware and software choices available, design, selection and implementation have fast become areas where specialist knowledge and skills are required.

At Coopers & Lybrand we have that knowledge. As one of the UK's leading firms of Management Consultants and Accountants we are taking positive action on behalf of a wide and expanding range of major UK and European clients.

FINANCIAL INFORMATION SYSTEMS SPECIALISTS £25K-£35K+ benefits

We are seeking our talented professionals to join our team of Financial Information Systems Specialists. You will help clients define and identify their information needs, then provide the vital link with suppliers to ensure that systems and requirements are not only ideally matched, but efficiently and effectively used.

You'll be between 25 and 35, a qualified Accountant and looking for a broader challenge and career development.

You have already been closely involved with setting up and implementing Financial Information Systems, and have the personality and strength of character to thrive in an environment where communication skills are vital.

At Coopers & Lybrand the future is wide open for those who can grasp the opportunities, and there are considerable rewards for those who do. So while you're unleashing your clients' potential, why not enjoy some freedom of your own?

To apply send full career details to Jon Hawkins, Coopers & Lybrand Associates Limited, quoting ref 10/7.



Coopers & Lybrand

Plumtree Court
London EC4A 4HT

International Tax Consultants

New York

Price Waterhouse seeks UK tax specialists for the International Tax Services Group in New York.

You should be professionally qualified with 2-4 years UK tax experience. Reporting to the head of International Tax in New York, you will work with US and UK multinational clients in a stimulating business environment.

There are excellent prospects for professional development and promotion in the United States or throughout the wider world of PW.

Please apply, with brief CV, to:
Marianne Burge
International Tax Partner
Price Waterhouse
153 East 53rd Street New York
New York 10022

Price Waterhouse



FINANCIAL CONTROLLER

(DIRECTOR DESIGNATE)

To £28,000 + Car + Benefits

West Sussex

Our Client is a world leader in the design and manufacture of a range of state-of-the-art products for high-technology applications. Global turnover is now approaching \$200 million p.a. and growing rapidly. Their UK subsidiary can boast five-fold growth since 1980 and exciting plans for future expansion. The subsidiary operates as a separate business unit developing, manufacturing, marketing and supporting its own range of products worldwide.

Effective financial control is central to the achievement of these goals. We are looking for a commercially astute Financial Controller who can take on the role of Financial Director within eighteen months. Supported by a high calibre team, you will provide complete financial management services to the company and play a

significant role in the strategic growth and development of the business.

Candidates for the position should be qualified graduate accountants, probably aged 27 - 35. Experience in some of the following areas will be a distinct advantage: monthly and annual reporting, systems development, business planning, forecasting and staff management. Experience in a high-technology manufacturing environment is desirable but is not essential for those who can demonstrate a track record of achievement to date.

The excellent remuneration and benefits package includes relocation assistance where appropriate.

Please send your CV, together with current salary details, together with a daytime telephone number, to: See Bosslet at our Maidenhead office.

Maidenhead, London, Worcester



Group Financial Director

North West

up to £35,000 + bonus + car

Our client is a medium sized plc operating in both consumer and industrial market sectors. With a number of manufacturing sites throughout the British Isles, the Group has a sound product base and has also diversified into related new technology in line with its long term marketing strategy.

The essence of the appointment is to take firm charge of the finance function and give financial leadership throughout the Group. The key element of that leadership is to work closely with the Chairman in driving forward the Group's profit growth.

Playing a major role in the development and implementation of business policy is an important requirement. Other key tasks are the interpretation of financial data for the Board and Divisions, the continued enhancement of management information systems, managing the budget process, treasury

management, and the development of Divisional finance executives.

Candidates should be graduates and qualified accountants, who can bring considerable accounting and financial experience, together with a highly developed knowledge of business planning and computer systems. They must be able to offer commercial awareness, preferably gained in a role outside the finance function, a maturity of style together with a breadth of interpersonal skills and a high intellectual capacity.

Please reply in confidence with full career, personal and salary details, quoting R172, to:
Derran Sewell, Corporate Resourcing,
Arthur Young Management Consultants,
Commercial Union House, Albert Square,
Manchester M2 6LP.



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Newly/Recently Qualified

Central London

£23,000 + Benefits

The chance to act as an all-round business advisor, whilst enjoying rapid career development - that's what this progressive PLC can offer.

An international service group, involved in transportation and global distribution, our client has a worldwide t/o of c.£500 million and is particularly well equipped to exploit the opportunities offered by deregulation in 1992. The Head Office in determines and monitors business strategies and performance for their commercially independent subsidiaries worldwide.

Liaising closely with Executive Directors, you will enjoy the support of a seven-strong team. An exceptionally broad portfolio of responsibilities will include:-

- ▲ Analysis of potential acquisitions
- ▲ Development of management reporting systems
- ▲ Monitoring business performance worldwide
- ▲ Dealing extensively with non-accounting personnel

Aged 23-28, you should be able to demonstrate a good academic record, with the ability to make commercial decisions at the highest levels.

Initial promotion to a Subsidiary Controllership can be anticipated within 18 months, followed by progression to senior general management.

Alderwick & Peachell
PARTNERS LTD

For further information, please contact PAUL J. BAKER on 01-404 3155 at ALDERWICK PEACHELL AND PARTNERS LIMITED, Accountancy and Financial Recruitment, 125 High Holborn, London WC1V 6QA.

Chief Accountant

Secure an International Career With an Independent Oil Company

Become the Chief Accountant for the European operations of a successful, independent oil company which can offer both security and a dynamic, small team environment. The company has significant interests in fields under production, development and appraisal and is expanding its activities, as operator and co-venturer, in the North Sea and elsewhere.

You will supervise a staff of four and will be responsible for maintaining and further developing financial and management information systems. As part of your career development you can look forward to a 12 month secondment to the company's Canadian Head Office during your second year of employment.

Ideally, but not necessarily, qualified, you have around 6-8 years' experience of accounting for oil and gas exploration and production, have experience of US/Canadian accounting procedures and are familiar with PRT.

Based in Central London, you will command a competitive salary which reflects your high calibre. Additionally, you will enjoy comprehensive benefits including a car.

Please write in strict confidence to:
Sue Jagger, Simpson Crowden Consultants Ltd,
Specialists in Executive Search & Selection,
97/99 Park Street, London W1Y 3HA.
Telephone: 01-629 5909.

Simpson Crowden
CONSULTANTS

Financial Controller

£24,000

NWI

BROADSYSTEM is the independent market leader in the new, fast-moving business of Telephone Publishing. Its young management team has achieved a reputation for quality and innovation; blue-chip PLC and venture capital backing; and whirlwind financial success, culminating in the acquisition last month of a major competitor.

We now seek a qualified accountant, reporting to the Board. Your initial task will be to turn an embryonic accounting function into a source of high quality management information, with appropriate controls. You will also manage the treasury function and be

deeply involved in project assessment and in joint venture negotiations. Excellent future prospects include directorship.

Probably aged 24 - 40, you should have good systems experience and a personality that responds to the demands of a creative business yet knows when to ignore the excitement.

Please write to Peter Lewis, enclosing career details, at Line Management Resourcing, 14 Cork Street, London W1X 1PF or telephone (01)439 6911 for an application form.

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Selection

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London WC1
Tel: 01 255 1555

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Required to join dynamic team of management consultants

Call Ben Adler Management Consultants 01-208-0064

Handwritten note: 10/11/88

THE YELLOWHAMMER ADVERTISING COMPANY.
Group Management Accountant
Oxford Street to £25,000 + Car + Bens.

YELLOWHAMMER
Oxford Street

Yellowhammer plc is a highly successful group of companies headed by one of the country's top 35 advertising agencies. With billings in excess of £50 million, and a long-term business strategy based upon the continuing success of current group companies and a selective start up and acquisition policy, the agency is anticipating continued rapid expansion.

In line with the Company's plans for further growth and their recent listing on the main market, they are currently seeking to strengthen their Head Office Accounting team with the appointment of a Group Management Accountant. Reporting to the Group Finance Director and sharing responsibility with the Group Accountant for a department of 25, this key position entails management reporting and accounting as well as the production of forecasts, budgets and analyses. There will be considerable emphasis in reviewing overall financial performance, and you will be required to participate in a number of special projects, including investigations, strategy, competitor analysis and financial appraisal.

Candidates will be ambitious qualified accountants (probably Chartered) aged 24-29. This is an excellent entry point into a rapidly expanding organisation with promotional prospects that extend right through to Directorship level.

Interested applicants should contact Gerald Whiting on 01-831 2000 or write to him, enclosing a comprehensive CV, at Michael Page Partnership, 39-41 Parker Street, London WC2B 5LH quoting reference 2093.

Michael Page Partnership
 International Recruitment Consultants
 London Bristol Windsor St Albans Leatherhead Birmingham Nottingham
 Manchester Leeds Newcastle-upon-Tyne Glasgow & Worldwide

Gold Fields
Group Accountant - Recently Qualified
Mayfair, SW1 c£21,000 + Car + Benefits

Consolidated Gold Fields PLC is a major financial holding company, active in the extraction and production of mineral resources throughout the United Kingdom, North America, Southern Africa and Australasia. Established in London for over 100 years, 1987 saw record pre-tax profits of £279 million, representing a 78% increase over the previous financial year. The Group seeks to appoint a recently qualified Accountant to its London Head Office team. Initial responsibilities would include:-

- * Analysis of financial information for regular reporting
- * Preparation of quarterly accounts for the Board
- * Preparation of annual and half-yearly consolidated accounts
- * Preparation of Group budgets
- * Analysis of individual company performance against target
- * Liaison with group companies on financial status
- * Ad hoc assignments of a project orientated nature.

Opportunities for career development could lie in the field of financial/strategic planning. Applications are invited from recently qualified Chartered Accountants who feel that they can match the ambitions of the Group and who are of graduate status or calibre, aged 24-29, and can demonstrate accounting and consolidation experience within practice or industry. In addition to a competitive basic salary, the Group offers an excellent benefits package which will include a quality car, bonus scheme, five weeks' annual leave, medical insurance scheme, pension scheme, free lunch, and, after a qualifying period, a share option scheme.

To find out more about this key role or to apply to Consolidated Gold Fields, please telephone or write to our retained consultant - Gerry Davies at Michael Page Partnership, 39-41 Parker Street, London WC2B 5LH. Telephone 01-831 2000 or 01-367 6412 (evenings and weekends).

Michael Page Partnership
 International Recruitment Consultants
 London Bristol Windsor St Albans Leatherhead Birmingham Nottingham
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MAKE YOUR MARK!
CHIEF ACCOUNTANT c£19,000+Car+Benefits

Our clients, Sheaffer Pen (UK) Limited, manufacturers of a leading brand of quality writing instruments urgently seek a recently qualified Accountant to join the Senior Management team.

You will be managing the accounts department whilst taking overall control of the accounting function and improving management information systems.

This challenging role offers an excellent opportunity to gain and develop a wide range of experience and skills in the day to day management of a successful FMCG company.

For further details contact:
 Accountancy Personnel
 1st Floor,
 10 Station Road,
 Watford, WD1 5EG.
 Tel: 0832 228332

UNISYS
FINANCIAL CONTROLLER
£Competitive+Benefits+Car Livingston

Our Unisys Program Parts Recovery Operation is one of the most successful in the world of their electronic repair and we require an enthusiastic self-starter to join our small senior management team as Financial Controller.

Reporting to the General Manager, you will be responsible for all financial and accounting functions in-site and participate actively in the general management of the facility.

Ambitious, energetic individuals with an accounting qualification, an industrial/commercial background and systems experience should send a detailed CV to:-

For further details contact:
 Accountancy Personnel
 113-115 George Street,
 Edinburgh,
 Scotland, EH2 4JN.
 Tel: 031 228 2280

GROUP FINANCE DIRECTOR DESIGNATE
to £28,000+Car+Benefits

A long established and highly successful Advertising, P.R. and Design Group wishes to recruit a key experienced Accountant, aged 32-45, with a solid record of achievement, to their premises which is the office sector.

Reporting to the Chairman and working closely with the Group's Managing Director, you will be expected to further develop the Group's accounting and management information systems, control all aspects of its financial and administrative affairs, and act as a member of the Group's senior management team, making a real and positive contribution to the Group's future.

The appointment is being made with a USM Rating very much in mind and therefore experience or knowledge of the City's workings would be a distinct advantage.

For further details contact:
 Accountancy Personnel
 8 East Parade,
 Leeds, LS1 2AL.
 Tel: 0532 438304

AA
AMBITION TO DIVERSIFY
Basingstoke c£20,000+Benefits+Relocation

You will be joining the world's leading motorist organisation whose diversity includes travel, insurance and publishing operations. You will have a high profile role as head of systems audit having that computerised and manual operations meet the demands of business development.

This career position could be a valuable first step into commerce or you may have 2 years similar operational experience and you are looking for the opportunity to rapidly progress to line management.

This head office appointment offers the full range of large company benefits, on-going training together with an attractive relocation package if necessary.

For further details contact:
 Accountancy Personnel
 127/129 Church Street,
 Basingstoke,
 Hants, RG21 1QH.
 Tel: 0256 461133

CONFIDENTIAL
DEPUTY GROUP FINANCIAL CONTROLLER
(TAXATION-TREASURY-FINANCIAL CONTROLLER)
North Bucks to £22,000+Car & Relocation

Progressive PLC with extensive international operations and sales in excess of £100M, wishes to appoint a qualified accountant with good post-qualification tax experience and the flexibility to assume a wider accounting role.

As well as advising on all taxation matters, you will manage the treasury function and participate in Group reporting. Acquisition appraisal will be a further important element of the job.

If you are ambitious and enjoy variety then this position offers a very bright future!

For further details contact:
 Accountancy Personnel
 Ashton House,
 480 Silbury Boulevard,
 Milton Keynes, MK9 2AN.
 Tel: 0908 981707

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"We have successfully completed the largest ever building society merger..."

"We are moving rapidly forward into several new areas now open to building societies..."

"We have established one of the largest chains of estate agents which already has 500 outlets..."

"Our two housing subsidiaries are continuing to develop a variety of new dwellings..."

"We have taken the first steps towards providing homes for rent through our associated company Quality Street..."

"Our popular new interest-bearing FlexAccount is rapidly changing the face of personal banking..."

"Arrangements have now been made to strengthen our capital base still further by the raising of an additional £80 million of subordinated loan stock..."

"Overall, the financial position of the Group is extremely strong..."

These statements - taken from our Chairman's recent announcement of the year's results - highlight the growing challenge of Nationwide Anglia careers. De-regulation has swept away old restrictions and freed us to compete on every financial front. At the same time, our merger of the Nationwide and Anglia building societies has created an immensely powerful force... with gross capital nudging £1 billion and combined assets exceeding £21 billion, we have the financial base to fund the most ambitious development plans.

Right now, our most important investment is talent. The professional accountancy skills that will mould and shape tomorrow's growth strategies. Essentially, we are looking for a number of different professionals who will join together to form the nucleus of a new financial management team...

BOTTOM-LINE PRIORITY
 Based at our superb offices near Northampton, the team will be primarily responsible for establishing and running systems aimed specifically at measuring the performance of our many profit centres. With an extensive network of offices throughout the country, bottom-line control is a clear priority. That is why we will be looking for accountancy professionals with substantial retail experience. Men and women who can confidently draw upon their experience to ensure that effective systems are not just introduced but properly implemented.

**INFLUENCE... INNOVATE...
 INTRODUCE IDEAS**
 It is a unique challenge offering considerable scope to influence policies, innovate new systems and introduce your own ideas. An environment that will definitely attract young accountants who have recently qualified with major firms but now need to broaden their professional perspective in the industrial arena.

Alternatively, it will appeal to people who have already made this move, but feel that they are not in a sufficiently open-minded and professional company.

CONCESSIONARY MORTGAGES AND CARS
 In addition to all the professional advantages of such a dynamic growth environment, Nationwide Anglia has a lot more to offer the ambitious accountant.

Our salaries are matched by a benefits package that is generous even by financial service industry standards. All positions (with the exception of the Accounting Technician opportunities) command a special concessionary mortgage, bonus scheme and fully expensed car. We also offer an extremely good relocation package to this beautifully unspoilt and surprisingly inexpensive corner of the country which is within easy reach (barely an hour) of the heart of London.

SEIZE THE INITIATIVE
 From every angle, a move to Nationwide Anglia makes a lot of sense. So seize the initiative - send your cv (including your current salary) to Richard Wharton, Personnel Administration Manager, Nationwide Anglia Building Society, Chesterfield House, Bloomsbury Way, London WC1V 6PW. Alternatively, speak to him on 01-242 8822 ext 2580 for an application form or further information.

Group Tax Accountant to £25k + car - must have 2-3 years' post-qualification taxation experience.
Group Accountant to £20k + car - the perfect opening for a newly qualified professional.
Project Accountant to £22k + car - should have 2-3 years' post-qualification product/project experience.
Management Accountant to £20k + car - another ideal opportunity for a newly qualified professional.
Systems Development Accountant to £25k + car - a high profile position calling, ideally, for a fully qualified graduate accountant.
Part Qualified Accountants to £18k - depending on experience and stage reached.

Nationwide Anglia is an equal opportunity employer.

Nationwide Anglia Building Society

Outstanding Young Financial Executives
Major International Group
London Up to 50k

We are seeking a number of exceptional young financial executives to fill key development positions within a major international group; a world leader in the branded consumer products and services market. The Company has consistently produced above average profit growth in a diversity of competitive market sectors and is set for further significant development both through acquisition and organic growth.

In keeping with the Company's forward thinking strategy, our client wishes to appoint financial executives, initially into functional Head Office roles, who have the potential for rapid promotion to senior line management positions within the Group. All require strong commercial ability, personal drive, sound judgement and the high level of communication and interpersonal skills expected of a successful executive in a fast moving, competitive environment.

Candidates aged 27-35 must be qualified accountants or business graduates who have already demonstrated an outstanding level of achievement in their career to date. They must possess a high level of intellect, good technical accounting skills and strong commercial acumen and have the strength of personality to make an immediate impact at a senior level in the organisation.

Please apply in confidence indicating your present salary and enclosing a copy of your CV, to Peter Malin, quoting reference 1870.

Odgers
 MANAGEMENT CONSULTANTS
 Odgers and Co Ltd, One Old Bond St.
 London W1X 3TD. 01-490 8811

FINANCE DIRECTOR

COMPUTER SERVICES

Romford c.£36,000 + car + bonus

Our client is the major operating subsidiary of a fast expanding, USM quoted, computer services group. Its core business revolves around the provision of software and bureau services to the principal users of the London Insurance Market.

To keep pace with the rapid development of the business and to maintain the forward looking corporate strategy, it has been decided to appoint a Finance Director, who will report to the Managing Director with a secondary responsibility to the Group Finance Director. The successful applicant will head up a small, high calibre team and manage the total finance function of this £13 million turnover company. In addition to active participation in the corporate decision making process and the normal financial reporting and control procedures, the brief will cover treasury and asset management and the provision of enhanced costing and management information systems.

Candidates should be qualified accountants, of graduate calibre, with strong leadership skills, a high level of ambition and the ability to combine an eye for detail with broad based commercial acumen. Experience in a progressive commercial environment, an understanding of the London insurance market and a high level of computer literacy are also desirable.

The remuneration package will be flexible and will include a prestige car, a profit linked bonus scheme, possible share options and relocation where appropriate. (The offices are within a short distance of the M25.) There will be genuine opportunities for career development within the group including the potential to move into general management in due course.

Candidates should write enclosing a full CV, stating current salary and quoting reference S8125, to Paul Carvoso.

KPMG Peat Marwick McLintock

Executive Selection and Search
9 Creed Lane, London EC4V 5BR

BLACK & DECKER

International Audit

£ negotiable

Black & Decker is one of the world's best known names in the consumer products market. This achievement has been attained by product innovation, aggressive marketing, and a highly professional financial management approach.

In the area of financial management, the Internal Audit function is expected to make a two-fold contribution. Firstly by conducting operational audits which combine a high professional standard with an understanding of the business, and secondly by providing a source of future financial managers by exposure to a wide range of the company's operations.

It is as a result of promotion out of the department that there is a vacancy for an internal auditor. It follows from the above that he/she should be a qualified accountant, commercially minded, and show potential for promotion. As 25% of the duties will be performed in Europe, mainly in France, some knowledge of French would be an advantage.

A competitive salary and an excellent range of large company benefits will be provided.

For further information please contact Darrell Smith or Judith Ellis on 01-387 5400 or 0727 42296/01-463 0471 (evenings/weekends) or write to Financial Selection Services, Drayton House, Gordon Street, Bloomsbury, London WC1H 0AN. Details may be faxed on 01-388 0857

financial SELECTION SERVICES

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West Germany

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Offices of an International Practice require individuals to service and manage an audit portfolio with clients ranging from multi-national conglomerates to small limited companies. As well as Audit and Accountancy, Investigations and one-off assignments can constitute a significant proportion of the work.

Applicants should be self-motivated, able to work individually or in a team where computer knowledge and report writing skills would be advantageous. You may currently be working in Public Practice or in an Audit role in Industry or Commerce. A working knowledge of German is an advantage, which can be supplemented by language courses where necessary.

For further information please contact either Gary Johnson or Lee Sturup on 836 9501 (evenings/weekends 058283 2801) or contact your nearest Douglas Llambias Associates office.

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LONDON WC2R 0NS TEL: 01-836 9501
GLASGOW G2 4SQ TEL: 041-226 3101
MANCHESTER M2 2SE TEL: 061-226 1553
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- ◆ International and local client base
- ◆ Audit, Accounting and Investigations work
- ◆ Excellent remuneration and promotional prospects

FINANCIAL CONTROLLER

c. £28,000 + Car + Re-Location

London & Home Counties

Our Client, a major professional firm as part of its development strategy wishes to recruit a Financial Manager, capable of making a significant contribution to the further success of the business.

Based in Central London he/she will be expected to plan and implement cost effective management and control systems, using the latest information technology, for offices located throughout the home counties. In addition to providing support in the day to day management of the operations of the firm, the successful candidate will be expected to contribute in the further development of a strategy for future profitable growth.

The ideal candidate will be a commercially minded Qualified Accountant, in a line position, having developed good communication skills and the ability to take initiative. He/she will now be looking for their first major position where ability to communicate effectively at board level in addition to effective management of sub-ordinates can be demonstrated.

Please write in confidence, enclosing detailed C.V. to: Fox Valentine Limited, 25 Bedford Row, London WC1R 4HE. Tel: 01-242 1916. Quoting reference no.: FT/103/ATM.

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Managing Director

... to build a UK plastic packaging business
North West, c.£50,000 plus Senior Executive Package

Our client is the £70M turnover European arm of a leading, worldwide packaging group; long established in the UK and with an increasing presence in other countries of Western Europe. As part of their growth strategy the company wishes to expand significantly their plastic packaging interests in the UK and now seeks to recruit an experienced Managing Director to plan and implement this key strategic objective and to take total responsibility for a newly created trading division. The job will involve the overall direction and control of two existing, highly successful, niche businesses with a combined turnover of £10M but the main challenge of the role will be the identification and acquisition of other suitable plastic businesses to create a substantial division within the next 5 years.

Candidates should be graduate engineers or technologists, preferably with a background in

plastic packaging, who already have several years experience at Managing Director level and who have a proven record of success in developing profitable companies. Experience of identifying and acquiring new businesses is essential. You must also have the entrepreneurial abilities needed to develop new businesses, products and market opportunities and to establish a leading edge operation.

The salary and bonus package is negotiable around the level indicated. Benefits include a prestige car and top hat pension scheme. Prospects for further career advancement within the Group are good.

If you feel you meet this specification, please write with a full CV and salary details, quoting reference ES 067, to Michael Ward, March Consulting Group, 33 King Street, Manchester M2 6AA.

MARCH

CONSULTING GROUP

FINANCIAL DIRECTOR

Mid-Kent Circa £28,000 + car

Our client is a substantial British engineering group with a well deserved reputation for the high quality of its Building Services products. Rapid expansion over recent years, both in the UK and Europe, has prompted the need to appoint a Financial Director for its largest operating Division.

Reporting to the Divisional Managing Director you will have overall responsibility for the Financial and Administrative functions and a team of some 24 staff.

In addition to the financial reporting requirements, the brief will be to enhance the systems, particularly in relation to management information, costing and

cash management, and to develop the computerized accounting facilities. Participation in the business strategy and commercial decision making process is also of strong importance.

Candidates must be qualified accountants who can show a well developed business sense, strong management skills and a readiness to adopt a "short-sleeves approach". At least five years relevant experience with a record of achievement in a medium sized engineering environment is essential.

Candidates should write enclosing a full CV, including details of current salary and quoting reference W3999, to Paul Carvoso.

KPMG Peat Marwick McLintock

Executive Selection and Search
9 Creed Lane, London EC4V 5BR



Financial Director (Designate)

c. £35,000 + car

London WC1

Our client is a well established, privately owned company, highly regarded in their sector where success has been won with a commitment to high levels of customer service and professionalism. The company is entering an exciting new phase in its corporate development and is to augment their group management team by this appointment.

Based in Central London this position reports to the Managing Director and Group Chairman with responsibilities to include the provision of all the group's financial and accounting services. This includes the continuous application and evaluation of financial controls, the co-ordination, direction and enhancement of management information throughout the group as well as being fully involved in commercial policy.

Candidates will be Chartered Accountants in their early to mid thirties with current senior line responsibility. In addition to first class technical skills and exposure to computerised accounting we are looking for entrepreneurial flair and the ability to function effectively in an informal operating environment. Personal attributes will therefore include a creative approach, determination, commitment and energy.

Please reply in confidence giving concise career, personal and salary details to:- Mr A F Roberts, Director, R.H. Associates, 18 Exeter Street, London WC2E 7DU.

HILL SAMUEL

INVESTMENT ACCOUNTANT

c. £20,000 + car & Benefits

Croydon

Hill Samuel Investment Services Group market a wide range of investment services, including unit trusts, pensions, life assurance and portfolio management.

As a result of an internal reorganisation, we are looking for an Investment Accountant for our Life Assurance subsidiary to take full responsibility for providing accounting support for the company's £800 million portfolio of investments.

The successful applicant will be expected to take a leading role in the future development of the investment accounting function, particularly the further enhancement of mainframe and micro-computer systems; and will manage a department of twelve staff responsible for the investment accounting, fund valuation and treasury functions.

Applicants must be graduate qualified accountants with experience of a comparable role in the financial services industry.

This is a challenging and key role in an expanding organisation, representing the ideal move for a highly-motivated, hard working self-starter.

Please send a full CV to the Personnel Manager, Hill Samuel Investment Services Group Ltd, NLA Tower, 12-16 Addiscombe Road, Croydon, Surrey CR9 6BP or alternatively, telephone 01-686 4355, ext. 2567 for an application form.

10/1/10/10

CHIEF ACCOUNTANT TO MANAGE ACCOUNTS DEPARTMENT ARAB BANK FOR ECONOMIC DEVELOPMENT IN AFRICA

Our client, the Arab Bank for Economic Development in Africa, is a major financial institution funded by the governments of the member states of the League of Arab States with the purpose of contributing to the development of African countries which are members of the organisation of African unity and are not members of the Arab League.

The Arab Bank for Economic Development in Africa (BADEA), wishes to recruit an experienced qualified accountant to manage its expanding accounting division.

The Chief Accountant will work closely with the Bank's senior management and will provide advice on all accounting matters, ensure compliance with internal controls and adherence to Bank policies and procedures. The successful candidate will be expected to contribute to the improvement of the accounting procedures, and to continue the implementation of computerised accounting systems.

The ideal applicant for this position will be a qualified accountant (ACA, ACCA, CPA) with extensive experience in accounting and computers. He should have at least 3 years management experience in a computerised accounting environment. He must be a mature individual, aged 30 plus, and possess excellent management and communication skills.

An attractive tax-free salary in US\$ will be paid plus a generous cost-of-living allowance, education allowance, annual first class return air fare on leave and other associated benefits.

The candidate must be an Arab national. Non-Arab applicants will not be considered.

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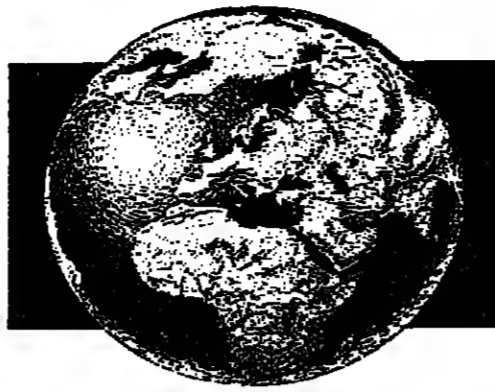
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We would like to hear from accountants interested in this appointment or who feel that the opportunities being offered by our client may well match their own career aspirations within the near future. Please reply in confidence enclosing C.V. to the Managing Director, Ref. 177A

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We have an annual budget of £14m, and nearly 500 staff who in the main are actively involved in over 150 research projects. We now wish to appoint a Head of Accounting, who will report to the Deputy Secretary and will be responsible for the development and operation of the Institute's financial system. Specific responsibilities include:-

- the management and motivation, through two first line managers, of a team of 12.
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- annual preparation of a three year expenditure plan
- development of our in-house computerised accounting system.

The Finance and Computing team comprises both the financial and management accounting functions and system development for the computing of all administrative functions.

The successful applicant will be a qualified accountant with at least five years experience in finance. She will have demonstrated an ability to manage both professionally qualified and other staff, be able to communicate with medical and scientific staff, and to liaise with public sector and charitable bodies.

Applicants are advised that the Administrative Offices and most areas of the Institute are non-smoking. Candidates may telephone the Personnel Department for details about The Institute; a job description, the terms and conditions of employment, and to arrange informal discussions with the Deputy Secretary.

To apply, candidates should forward a full C.V. with the names and addresses of 2 referees to the Personnel Officer, The Institute of Cancer Research, 17A Oslove Gardens, London SW7 3AL.

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SECTION II - COMPANIES AND MARKETS
FINANCIAL TIMES

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Gulliver launches £446m Harris bid

BY MAGGIE URRY IN LONDON

MR JAMES GULLIVER, former chairman of the Argyl food group, yesterday launched his long-expected takeover bid for Harris Queensway, valuing the carpet and furniture group at £446.8m (£783.1m).

The 190p-a-share bid is being made through Lowndes, a new company formed by Mr Gulliver, the son of a grocer from Campbelltown, Argyl, whose own history in retailing dates back to 1965.

Sir Phil Harris, the entrepreneur who built the Harris Queensway empire from three South London carpet and linoleum shops inherited from his father in 1957, has accepted the offer and is recommending it to other shareholders.

From Sir Phil, his family, other directors, and Great Universal Stores (GUS), which held a 28.4 per cent stake, Lowndes has acceptances from 40.2 per cent of

the Harris Queensway shares, and the offer seems almost certain to go through.

The deal was signed yesterday morning after an all-night negotiating session. Mr Gulliver said Sir Phil had been "very helpful" throughout the discussions, and "was glad the business is going to a good home."

Although the bid, if successful, will mark the end of Sir Phil's career as head of a quoted company, he will head a buy-back of the 75 per cent stake in Harvey's, a furnishings retailer, owned by Harris Queensway.

Sir Phil will also have at least a 4.4 per cent stake in Lowndes, which may be renamed Harris Queensway or Queensway after the bid goes through. GUS will have a 6.3 per cent stake.

Harris Queensway's history has been chequered. The company was floated in 1978, the

offer being 30 times oversubscribed.

Thereafter rapid profits growth alternated with setbacks, often caused by overly rapid expansion and over-ambitious moves into new areas such as do-it-yourself and electrical retailing.

Eventually the problem of managing the number of different retail chains within the group became too great and early in May, Harris Queensway revealed a fall in annual profits from £50.1m to £16.9m. Discussions with Mr Gulliver followed.

The bid for Harris Queensway has been organised by Charterhouse, the merchant bank. Shareholders are being offered £19 cash and 19 shares in Lowndes for every 20 Harris Queensway shares they hold. The necessary £223.4m of finance is being lent to Lowndes by a syndicate of banks headed by Charterhouse, Royal

Bank of Scotland and Midland Bank. It will be paid back over six years.

Investors can also opt to take a higher proportion in cash, in effect by selling up to 14 of every 19 Lowndes shares to a group of sub-underwriters led by Charterhouse at 100p each. The deal is conditional on Lowndes shares being listed on the Stock Exchange.

Mr Gulliver said the new company would start with debt of about £260m and negative net worth. However, he believes the debt can quickly be reduced by £100m through sales of non-core activities and shops. Cost-cutting measures should start to restore the group's profits.

In the City the bid was greeted by enthusiasm and some scepticism. Shares gained 6p to 182p. News analysis, Page 24; Lex, Page 16

Japanese newspaper president resigns

By Our Financial Staff

MR KO MORITA, president of Nihon Keizai Shimbun, Japan's leading business daily newspaper, has resigned over a share scandal, according to a company official.

He declined to give details of the affair, but said it involved transactions in shares of a real estate company, Recruit-Cosmos, an affiliate of Recruit, the large employment concern.

He said it was understood that top officials at the Nihon Keizai Shimbun should not engage in stock dealings, although there were no regulations. The board had accepted Mr Morita's resignation.

The company official said Mr Morita's resignation was an "individual or private matter," which had nothing to do with the company. He added, however: "As a top newspaper manager, we can't say that there isn't a moral issue involved, although it isn't a crime."

Nihon Keizai controls a group of newspapers and global electronic financial information services. An official reported that late on Tuesday Mr Morita told Mr Akira Arai, the company's vice-president, that he was ill and resigned after indicating that his action "concerned the circumstances" surrounding Recruit-Cosmos.

The Nihon Keizai board has named Mr Arai as the new president. Mr Morita was expected to become an adviser to the company, an official said.

An official of the Securities Dealers' Association of Japan said the transactions, even if they occurred, did not apparently violate Japanese securities and exchange laws.

Officials for Japan's Finance Ministry and the Tokyo Stock Exchange said they were unsure whether the reported dealings were illegal.

Competitors try to block Perot US postal contract

BY RODERICK ORAM IN NEW YORK

COMPETITORS of Mr Ross Perot, the Texas corporate maverick, are trying to block a potentially hugely profitable contract he won without a bidding contest to bring cost savings and entrepreneurial efficiency to the US Postal Service.

Electronic Data Systems, the company he sold to General Motors for \$2.5bn in 1984, and Planning Research, a Washington consultant owned by the Smhart industrial products group, have asked the Government's General Services Administration to nullify the contract because the Postal Service failed to open the project to competitive bidding.

The contract resulted from a personal approach by Mr Anthony Frank, the new Postmaster General, to Mr Perot. The GSA's board of contract appeals has warned the Postal Service and Perot Systems, Mr Perot's newly formed company, that it will halt work under the contract unless they co-operate more fully with the hearings.

Perot Systems would share in any of the cost savings identified by it and approved by the Postal



Ross Perot: would share in any cost savings

Service. The deal had already prompted a non-binding resolution from the Senate asking the Postal Service to delay adopting any Perot proposals until they had been studied by the General Accounting Office, the Government's watchdog agency.

Perot Systems, drawing heavily

on senior managers hired away from EDS, has already begun a three-month first phase of the project in which it will identify cost savings. The company will be reimbursed for its expenses up to a maximum of \$500,000 but will not make a profit. Mr Perot is barred under an agreement with General Motors from for-profit competition against EDS until December, 1988.

The Postal Service and Perot Systems are still negotiating a formula for the company's share of cost savings under the phase two implementation.

Because the competitors had filed their complaint too late, the GSA's board of contract appeals turned down their request to halt phase one during pending further hearings. The board will rule soon, however, on whether it has jurisdiction over the Perot contract.

The Postal Service and Perot Systems have argued that the GSA has no jurisdiction because of broad powers the Postal Service won in 1967 to revamp its operations. It says it is responsible only to Congress.

MGM/UA rebounds in quarter

BY JAMES BUCHAN IN NEW YORK

MGM/UA Communications, the Hollywood studio which is being offered for sale by its restless majority owner, Mr Kirk Kerkorian, recorded a sharp improvement in results for its third quarter as it gears up to full production of feature films.

MGM/UA, which was formed by Mr Kerkorian from the celebrated MGM and United Artists studios in 1981, returned to profit before tax and interest with operating income of \$11.9m in the three months ended May against a loss of \$10m in the 1987 May quarter.

But overhead costs and high interest charges at the heavily indebted company caused a net loss of \$8.3m, against a \$27.5m

loss in the third quarter of 1987. Operating revenues soared by 142 per cent to \$175.2m on the strength of such successful releases as Moonstruck, Willow and The Living Daylights and strong results from the company's film distribution business.

Mr Lee Rich, the chairman brought in by Mr Kerkorian to rebuild the studios after years of decline, said that in two years, "we have taken the company from a start-up position and built it into a fully integrated entertainment company."

He said that the company's market share was 11 per cent in the five months to May, as against 1 per cent a year ago. Among the films made, Moon-

struck has grossed \$110m and Willow (which was released at the end of the third quarter) has taken \$43.6m.

The company also sold four prime-time series to network television in the third quarter.

But Mr Kerkorian, who has shuffled and reshuffled film assets since he bought control of the MGM studio in the early 1970s, may not be willing to commit the time and capital to rebuild MGM/UA. He is seeking buyers for all or part of the company.

In the nine months to May, MGM/UA reported a net loss of \$10.8m compared with \$1.9m on an increase in revenues from \$309.6m to \$515.1m.

Trading halted in British car group shares

By Kevin Done in London

TRADING in the shares of Rover Group, the UK state-owned vehicle manufacturer, was suspended yesterday in the face of a sharp rise in its share price.

The trading halt, which was made at the company's own request, added to the growing uncertainty surrounding the company's future: the present British Aerospace takeover bid.

The Rover Group share price jumped by some 21 per cent from 61 to 74 pence before it was suspended. The company said it knew of no reason for such a rise.

Rover Group said last night that because it was engaged in a complex series of negotiations with British Aerospace, the Department of Trade and Industry and Brussels, it felt its shares should be suspended "until there was some definite news."

Lex, Page 16

Banca Commerciale lifts bid for Irving

BY ANATOLE KALETSKY IN NEW YORK

BANCA COMMERCIALE Italiana has announced a slightly improved, and seemingly final, offer for Irving Bank. The new bid, which adds a warrant said to be worth somewhere between \$2.75 and \$7 per Irving share to BCI's \$90m cash offer, appears to usher in the final stage of one of the longest and most acrimonious takeover battles ever seen on Wall Street.

Bank of New York, the other

bidder for Irving, has made a "best and final" offer of \$15 in cash plus 1.675 BNY shares and a \$5 special dividend for each share in Irving. At BNY's closing price of \$34 1/4 on Friday this offer would be worth \$79 per Irving share. BCI, which is supported by Irving's board, had wanted to pay each Irving shareholder \$80 in cash for 51 per cent of his stock plus a cash dividend of \$10 a share.

The final result of the contest, however, is likely to be determined by the courts, rather than Irving's shareholders.

On Tuesday Irving and BCI added some warrants to sweeten this offer. Irving will now issue one warrant for every four shares held before the BCI offer being completed. The warrants will be exercisable for seven years at a price of \$65 a share.

The final result of the contest, however, is likely to be determined by the courts, rather than Irving's shareholders.

Pullman receives \$309m takeover offer

BY OUR FINANCIAL STAFF

THE PULLMAN Company, a US manufacturer of lorry trailers, aircraft seating, food service equipment and vehicle parts, said an investor group led by its senior management, including Mr Thomas M. Begel, chairman, and Henley Manufacturing, had offered to acquire the company for \$7.50 a share or a total of \$309m.

The company, which last week said an offer from the group was likely, said about 90 per cent would be paid in cash and the remainder in securities.

Henley Manufacturing already owns about 10 per cent of Pullman common stock and is Pullman's largest shareholder.

The proposal, which is conditioned on approval by the Pullman board and the receipt of financing.

It said if the proposal was accepted by the full board, the investor group would expect to enter immediately into a definitive commitment letter with a "major money centre bank" it did not identify.

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INTL. COMPANIES AND FINANCE

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June 1988

Shiseido first-half earnings fall 32%

By Ian Rodger in Tokyo

PRE-TAX PROFITS of Shiseido, the leading Japanese cosmetics group, tumbled 32 per cent to ¥11.7bn (\$97.2m) in the six months to May 31, mainly because of the costs of reorganising the distribution system.

Sales were off 2.6 per cent to ¥163.8bn and net profit totalled ¥3.8bn, down 48 per cent.

Last October, Shiseido announced a plan to reduce sales through wholesalers in an attempt to cut inventories. It said yesterday those inventories fell from ¥53.1bn in May 1987 to ¥38.5bn in May this year.

In spite of the setback at the interim stage, the group expects to show improvements in sales and profits in the second half.

For the full year to November, it is forecasting a pre-tax profit of ¥23.3bn, up 39 per cent from last year's level.

Honda to take full control of NZ franchise

By Dal Hayward in Wellington

HONDA OF Japan is to take full control of its franchise in New Zealand by buying the established vehicle assembly operations and other assets from New Zealand Motor Corporation.

The Honda assembly operation is located in Nelson, South Island. Honda is buying the plant, plus the wholesale, parts and dealership operations of NZMC for NZ\$250m (US\$83.5m).

The deal involves 25 per cent of NZMC being sold back to Steel and Tube Holdings. The proposals signal a clean split between the companies, with the NZMC operation being left with the Rover franchise.

New Zealand shipping groups face staff cuts

By Our Wellington Correspondent

NEW ZEALAND'S involvement with international shipping may be reduced to the trans-Tasman route unless radical restructuring of the country's two main shipping companies occurs, according to Mr Michael Hirschfield, chairman of New Zealand Line.

Both Mr Hirschfield and Mr James Bryant, chief executive of Union Shipping Group, confirmed yesterday that they were meeting unions for talks on staff cutbacks.

Mr Hirschfield said he was looking at cuts of about 200 among ship workers, with more redundancies expected for shore staff. The alternative, he said, was a fire sale of the company and a reduction in the company's routes to the New Zealand-Australia run only.

Mr Bryant said he was expecting redundancies to exceed 100.

Yamaha buys Minchali stake

By Our Financial Staff

YAMAHA, JAPAN'S leading musical instrument maker, has bought a 15.6 per cent stake in Minchali Metal Industry of Taiwan.

Minchali, located near Taipei, is capitalised at NT\$3.2m (US\$111.500) and is the country's largest maker of rolled copper products, producing 1,000 tonnes of rolled copper a month for the vehicle and electronics industries.

Minchali initiated the sale to raise the capital necessary to increase production capacity by 2,000 tonnes a month by 1990.

The stake will allow Yamaha to cut production costs through consignment production and imports of inexpensive copper products.

Amada, Japan's leading maker of metalworking machines, expects group net profit of ¥5.7bn (\$42.5m) in the year ending March 31 1989, against ¥3.1bn a year earlier.

Amada estimates a profit of ¥11.5bn in the same period, after ¥4.5bn a year ago, on sales of ¥131bn, compared with ¥116.1bn.

ANZ plans one-for-six rights to raise A\$457m

BY OUR FINANCIAL STAFF

THE AUSTRALIA and New Zealand Banking Group is planning a one-for-six rights issue to raise A\$457m (US\$362.6m) at A\$3.50 a share, on register from August 6.

The bank said shareholders would be able to choose whether to pay for the new shares in full on September 9 1988, or half on that date and the rest on September 10 1990.

The new shares will not rank for the final dividend for 1988 but will qualify in all other respects in proportion to the capital paid on them.

They forecast that the dividend rate on the capital increased by the new issue would not fall below the current level.

ANZ reported record profits in the first half of this fiscal year. After-tax group operating profits rose by 32.2 per cent to A\$250.0m, compared with A\$192.6m in the comparable period a year earlier.

In the first half-year, the bank declared a fully franked interim dividend of 12.5 cents on 708.72m shares in issue.

In the year ended September 30 1987, the group declared dividends totalling 21 cents.

ANZ Bank shares closed 6 cents lower yesterday, at A\$1.64 a share on the Sydney exchange.

The rights issue will be managed by McCaugham Dymac Capel Cure and Potter Partners and will be underwritten by Potter Partners Underwriting.

Air-India to appoint new board

BY R.G. MURPHY IN BOMBAY

AIR-INDIA, the country's national carrier, is to have a new 15-member board from July 1, although Mr Satish Tata, who has completed a two-year term at the airline, remains as chairman.

Mr Tata, who will head India's huge industrial combine, the Tata Group, when Mr J.R.D. Tata retires, was brought to Air-India as part of an experiment by Mr Rajiv Gandhi's administration to induct private-sector professionals into government-owned corporations.

But the airline became bogged down in a dispute with its chief executive. Air-India made a loss of Rs440m (\$80.2m) in the year ended March 1988, against a budgeted profit of Rs240m. The airline's 1988-89 budget, which projects a revenue loss of Rs570m, has yet to be approved.

The board backed austerity measures and insisted on management preparing a corporate plan to bring the airline back into the black. Mr Rajan Jetley, who took over as managing director 14 months ago, ignored the directive. Legislation makes the chief executive of Air-India independent of the board and answerable to the Government.

Professional directors felt time was running out for them. In an interview in late May, Mr Bharat Sinha, a director, described what — in the board's view — had gone wrong with the airline and what needed to be done to remedy the situation.

Air-India has 10 Boeing 747s, three Airbus A-300 B4s and six A-310 aircraft. Two Boeing 747 Combs are to join the fleet by the end of the year.

Depreciation costs at the airline are high and it has yet to decide on which aircraft it will use for long-haul routes with this traffic. Competition is tough and is aggravated by falling passenger yields.

Mr Sinha and another director, Mr Arun Nanda, have been removed from the board. But the re-appointment of Mr Tata as chairman is considered a signal to the chief executive to fall in line with the new board, which has a year's tenure.

CORPORATE FINANCE

The Financial Times proposes to publish a Survey on the above on

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For a full editorial synopsis and advertisement details, please contact:

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INTERNATIONAL COMPANIES AND FINANCE

Deutsche Bank to expand in Argentina

By Dirk Esselkort Staff
DEUTSCHE BANK, West Germany's biggest bank, is negotiating to buy 29 branches from Bank of America in the Buenos Aires region of Argentina.

Cascades pulls out of French joint venture

By Robert Gibbons in Montreal
CASCADES, the Quebec-based paper products group, has pulled out of a joint venture set up last year with Pinault of France to control and revive Chapelle Darblay, France's largest newspaper producer.

George Graham on the French food group's purchase of HP and Lea and Perrins
BSN relishes move into UK sauces market

MR. ANTOINE RIBOUD, the chairman of BSN, was born in Lyon, where they have their own very serious way of dealing with food.

Taste is becoming more universal and more neutral. Sauces will be used to put back the flavour

BSN, which began in the glass industry, branched into the food sector with the acquisition of Gervais-Danone, becoming the world's leading producer of fresh dairy products.

The group has recently been expanding rapidly in southern Europe. It has merged its Italian brewing operations with Peroni, the principal Italian beer producer and has acquired the leading Italian mineral water group San Geminio-Ferrarelle.

In Spain BSN has also advanced into the mineral water sector, but has also expanded heavily in the biscuit market.

"Now France has a real multi-product food company," BSN exported only around FF100m (\$16.3m) a year of its products to the UK, though it had traditionally close links with the British glass producer Pilkington.

Besides the strong position of HP and Daddies brown sauces and Lea and Perrins Worcestershire sauce, which are estimated to have a place in 50 to 60 per cent of British kitchens, Mr Riboud sees a strong opportunity for developing BSN's own sales

and especially its sauces - though HP's UK distribution network and its outlets in 100 other countries, especially the US and Australia, where it has production plants.

"When we bought Amora from Sir James Goldsmith in 1981 it was number two, now it is number one with 49 per cent of the market," he says, noting proudly that Amora was the first to put out ketchup in a squeeze bottle.

"Everywhere else in Europe, except Great Britain, we were competing on equal terms with our competitors. It was a gap which had to be filled," he said in Paris yesterday.

"In America it is Mexican food which arrives, in Europe it is Italian, Spanish and French tastes. The English are fairly exceptional in taste and lifestyle, but we are confident that we will make English eating habits evolve by importing our exotic dishes."



Antoine Riboud and Nigel Worme, chairman of HP, raise their bottles to the future

BSN is paying \$53m cash for HP, and at the same time assuming £146m of debts - a total of £189m, 17 times the company's 1987 pre-tax profits of £12m and 23 times its estimated net profits.

end of 1987 stood at FF4.1bn, down 11 per cent from the previous year. Mr Riboud does not rule out further acquisitions in the UK - possibly a mineral water business.

Massa profits decline after aggressive food pricing

By HAIG SIMONIAN IN FRANKFURT

GROUP NET profits at Massa, the West German discount store chain closely associated with the Asko retailing group, fell to DM39.3m (\$21.8m) last year from DM42.1m in 1986.

More aggressive pricing in food retailing, Massa's traditional business, accounted for part of the decline in profits. The decline in food sales has been stopped, according to Mr Helmut Wagner, the chief executive of Massa and Asko, and customers were being regained.

However, the biggest growth in turnover came from Massa's newer non-food activities. Sales of consumer electronics and fur-

niture rose by 63 per cent and 46 per cent respectively last year. Glancing over the profits decline, Mr Wagner concentrated on prospects for the two companies now that they are more closely linked. He stressed Massa, in which Asko has a 49.9 per cent stake plus share options, would retain its separate identity.

Meanwhile, Massa has raised its stake in Asko, which it bought last summer in response to Asko's purchase of its shares, to 19 per cent from 12.47 per cent. "The new shares were bought at 'post-crash prices,'" said Mr Wagner. He declined to reveal how much the stake had cost, but said Massa's total Asko shareholding

had been bought at an average price of DM840 a share.

The two companies intend to develop their links further via a complicated series of transactions. In October, Massa will take on 14 of Asko's Basar discount stores, which will increase sales by about DM650m on an annual basis. No money will change hands, however, and the stores will still be owned by Asko, which will also keep charge of central services.

Asko and Massa have struck a profit-sharing agreement for the 14 stores. Massa will take 25 per cent of profits in the first year, 35 per cent in the second year and 50 per cent thereafter. Massa will

also earn a 1.5 per cent turnover-based management fee for providing distribution services, which could be worth between DM6 and DM10m in additional annual profits, said Mr Wagner.

The transfer of Basar made strong business sense, he claimed, as the stores could be more effectively run by Massa than Asko. "Asko can be extremely pleased to have 25 per cent of an increasingly profitable group than 100 per cent of one which is in Massa's shadow," he said.

Massa was set to become a retailer with sales of DM5bn a year, which would make it the

largest discount chain in southern Germany. The transfer to Massa of eight discount Esabella hypermarkets owned by Asko, with annual sales of DM400m, was a further possibility.

Mr Wagner also gave details of Massa's rights issue, announced late last month, which will raise DM200m. The new shares will be placed at DM275 each, against a closing price of DM249.75 in Frankfurt yesterday.

Asko intends to take up its full allotment in the deal, which will provide Massa with additional funds for further expansion, he said.

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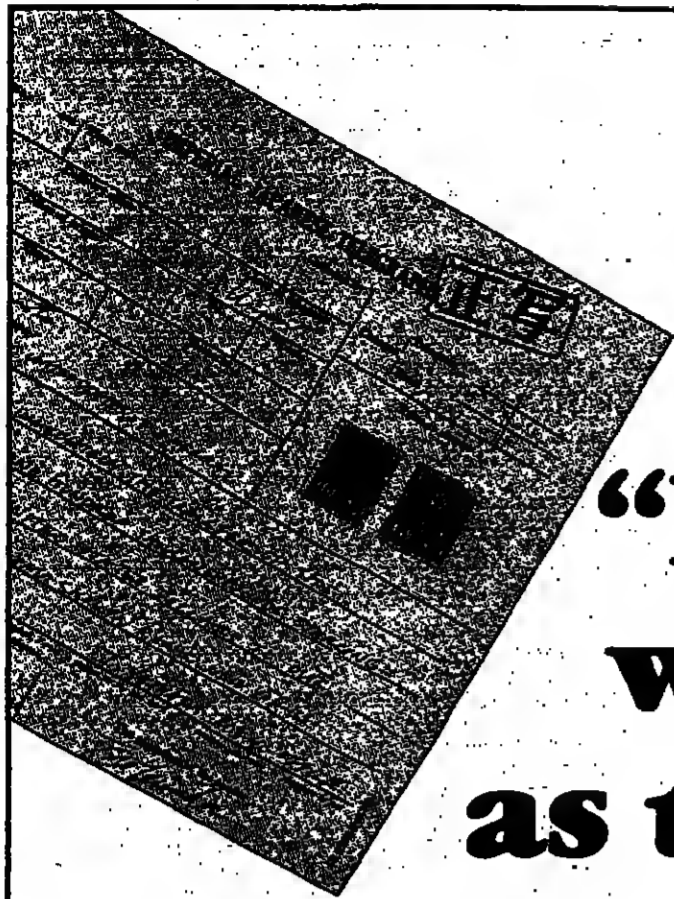
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It happened one morning in Tokyo in 1921. Gen-ichi Tohyama, owner of a tiny, 3-year-old securities brokerage house, was given the chance of a lifetime. Just as prices of foreign bonds in Japan were sagging, and investors rushed to sell their holdings, Tohyama found a buyer. And a very, very big one, at that. But he also had one very big problem. At a time when it was customary to settle all bonds transactions in cash, and within the same business day, this client could only pay for the bonds through its New York office. What was to be done? Tohyama, of course, had no means of his own to finance a deal this big. But a remittance from America would take three days. Even the fastest telegrams took four hours to get there. And with New York fourteen hours behind, the client's funds would never arrive in Japan in time to buy the bonds from those anxious to sell that day. The other securities houses withdrew. The time difference seemed an insurmountable barrier.



But was it? To Tohyama, it suddenly seemed the key to the whole dilemma. For as long as New York was fourteen hours behind, the deal could be completed that day—in New York! By 2:00 p.m., Tohyama had convinced his buyer to send a telegram to its New York office to authorise a transfer of funds worth a hundred thousand pounds sterling to the Yokohama Specie Bank (Japan's only foreign exchange bank) in New York. By 2:30, he had taken a copy of the telegram to the bank's headquarters in Tokyo. And with that flimsy, unfamiliar piece of paper (literally, an "Imperial Government Forwarded Message") as collateral, he ventured to make an unheard-of request. "Honourable banker, would you be so kind as to buy this telegram?" The rest is history. Within the hour, Tohyama had obtained the funds to purchase a hundred thousand pounds worth of foreign bonds for his buyer. He had also opened up whole new possibilities in overseas transactions. And sent business soaring for his little securities house.

This is Nikko Securities' very first success story.
Today, as we commemorate our 70th anniversary, we have over \$200 billion in assets in custody.
Our worldwide organisation is 14,500 people strong.
But we still cherish the global vision and the ingenuity that prompted Tohyama to make that first, unorthodox request.
We still believe creative thinking is the best way to respond to changing customer needs.
And the only way we can continue to grow for the next 70 years, and beyond.

NIKKO

The Nikko Securities Co. International, Inc.
One World Financial Center-A, 200 Liberty Street, New York, NY 10281, U.S.A.
Telephone: 212-416-5400, Telex: 232861

The Nikko Securities Co., Ltd.
3-1, Marunouchi 3-chome, Chiyoda-ku, Tokyo 100, Japan
Telephone: 03-283-2211, Telex: J22410

The Nikko Securities Co., (Europe) Ltd.
55 Victoria Street, London SW1H 0EU, United Kingdom
Telephone: 01-799-2222, Telex: 884717

The Nikko International Network / ZURICH GENEVA FRANKFURT LUXEMBOURG PARIS COPENHAGEN MILAN MADRID AMSTERDAM BARRAIN SAN FRANCISCO LOS ANGELES CHICAGO TORONTO HONG KONG SINGAPORE SYDNEY MELBOURNE SEOUL BEIJING QINGDAO SHANGHAI

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UK COMPANY NEWS

Raymond Snoddy looks at the background to the \$320m acquisition of MTM by TVS
The American kitten finds a British home

MR ARTHUR PRICE is a small dapper American with a graying beard and a sparkle in his eye. This seems consistent with his position as president and chief executive of a television company that chose as its trademark a miswearing kitten, gently spoofing the roaring lion of Hollywood film studio MGM, and which has made ground-breaking television programmes like Lou Grant, Hill Street Blues and St Elsewhere.



Arthur Price (left), chief executive of MTM, and James Gatward, chief executive of TVS - a working relationship that goes back six years and a common view about the future of television.

"The noise you heard when I came in was the chains," he jokes as he settles back to explain why he and his three partners decided to sell MTM Entertainment, their private production company, to Television South in a deal worth \$320m (£190.5m).

"I'm most nervous about how I'm going to be an employee, rather than the deal," adds Mr Price, who says it will be the first time he's been an employee for 25 years.

"The chains that will bind him to the new company that is being created out of the acquisition - TVS Entertainment - are real enough and are both financial and intellectual.

Mr Price and the other MTM owners, Mary Tyler Moore, the

But what started out as talks about the possibility of TVS, holder of the ITV franchise for the south and south-east of England, merely taking a stake in MTM, turned into a 100 per cent acquisition. This was, in part, because Mr Price and Mr James Gatward, TVS chief executive, had a working relationship that went back six years and shared a common view about the future of television.

"We at MTM felt that the European (television) market was going to explode. Certainly within a decade and probably within five years it's going to begin to become a major market. The TVS opportunity offers a facility to get into a market that is burgeoning easier and faster. We offered James Gatward the same opportunity in the American market," says Mr Price.

TVS

comedy actress, Mr Mel Blumenfeld, senior executive vice-president, and Tom Palmieri, executive vice-president, are taking a quarter of the purchase price in TVS Entertainment shares worth more than \$40m - shares they will not be able to sell for at least five years. In addition the executive directors have all been tied in to five-year rolling contracts.

almost as if it had been him who was doing the taking over. The MTM chief said that, although TVS was the only British company he had talks with, there had been approaches from major American media corporations which would probably have paid more than TVS.

"They were so big we would have been swallowed and would have disappeared. I'm not in the disappearing business," he says.

For Mr Gatward, the gains, for \$320m and a deferred consideration of up to \$15.7m, will be a library of more than 1,000 hours of TV programmes - estimated to be worth \$310m, although it comes complete with \$130m of debt from programmes made and not yet exploited - 50 per cent of the 40-acre studio lots where Max Sennett made his silent films, and the Ardmore Studios in Ireland.

In addition, there are the intangible "assets" of MTM's expertise in getting series screened on the US networks and the hope that the writers who created the series, some of which are now nearing the end of their working lives, will be able to keep coming up with hits.

"I tend to do the things I would watch. That may not be the best thing from the point of view of commerce, but they are a little upscale and they usually say something," says Mr Price.

Both Mr Price and Mr Gatward believe the TV world is moving in the direction of such programming with advertisers increasingly targeting more affluent viewers.

The cash element of the deal is being financed by 47.2m convertible preference shares, the issue

of \$58.4m in ordinary shares and subordinated loan stock being taken by Canal Plus, the French subscription television channel, and Generale d'Images, a diversified French communications company, and \$28m in loans.

Mr Gatward also announced yesterday that TVS had spent \$3.3m for a 3.5 per cent strategic stake in Northern Star Holdings, the Australian company which owns a mini-series being jointly produced and financed by the two companies.

"We are not prepared to put our head in a bucket of sand while the Government decides our future, until it kicks the other end of our body," says Mr Gatward.

Although TVS places great emphasis on retaining its ITV franchise in 1992, the MTM deal announced yesterday could eventually create an international television production company

able to stand on its own if the worst happened. It could produce programmes financed in the US, France and Australia, as well as the UK. It also includes the non-television interests of Granada, TVS will soon be the largest ITV company.

The result of the new property services division, which posted profits of \$219,000 after losses of \$281,000 last year was a little disappointing, said Mr Perry. Turnover was affected by the stock market crash. In addition, the installation of the central management and control systems to integrate the 14 firms acquired had proved a greater than expected task, he said. However, the structure was now in place to accommodate double the size of the network, which currently stands at 103 branches.

The financial services division increased profits by 40 per cent to £2.1m (£1.6m), helped by strong performances in the pensions and healthcare businesses.

There was an extraordinary charge of £1.5m for the loss of a contract with the Danish ferry operator, which had been the result of the closure of the transport operation in Denmark.

At the year-end, the group had £32.5m of net funds.

Earnings per share increased by 5 per cent to 12p (11.6p), reflecting the 46 per cent increase in ordinary shares in August 1987. A final dividend of 2.7p has been recommended, making a total of 4.5p per share for the year.



Higher advertising helps TVS to 15% midway growth

Television South yesterday announced a 15 per cent increase in interim profits, details of the acquisition of US independent production company MTM, and a change of name to TVS Entertainment, writes Fiona Thompson.

Net advertising revenue increased by 14.5 per cent to £78.1m (£68.2m), compared with an average rise of 12.2 per cent for the whole ITV network. UK programme sales rose to £6.2m from £4.7m, and overseas sales totalled £3.7m (£3.3m).

Announcing the details of the MTM acquisition, Mr James Gatward, chief executive, said it would create a unique company in the television industry with production facilities in the UK, the US and Ireland, and would make TVS larger than any other ITV company, if the non-television interests of Granada were excluded.

MTM's assets include a film library of over 1,000 hours of programmes valued at approximately \$310m, a 40-acre production site with 17 studios in Los Angeles and a controlling interest in the Ardmore studios in Ireland with four studios.

TVS shares were suspended at 330p on June 30. Dealings are expected to resume on August 4.

Increasing advertising revenue was primarily responsible for the IBA contractor for south and south east England boosting its pre-tax profit from £10.9m to £12.5m for the six months ended April 30, 1988. Earnings per share advanced by 9.6 per cent to 19.5p (17.3p) and the interim dividend is stepped up to 4p (3.5p).

"Linking the expertise of TVS and MTM to that of the two substantial French shareholders will provide the group with significant benefits in the growing European television market," said Mr Gatward.

MTM's assets include a film library of over 1,000 hours of programmes valued at approximately \$310m, a 40-acre production site with 17 studios in Los Angeles and a controlling interest in the Ardmore studios in Ireland with four studios.

TVS shares were suspended at 330p on June 30. Dealings are expected to resume on August 4.

comment

City feeling appears generally positive about the MTM acquisition. TVS is a young regional company, covers the wealthiest area of the country and is fast hitting on LWT's heels to move up from fourth to third in the advertising revenue league. But it does not have the sort of large programme library of its competitors, and without which it would be especially vulnerable to competition from cable and satellite in the 1990s. Also, MTM will bring its stable of 22 programmes and provide an avenue into US domestic syndication. That said, it is not without risk. MTM's profits have been flat recently and it has reached the end of a number of successful series - though it says new ones are on the cards. Assumptions of pre-tax profits for the full year of £27m produces a prospective yield of about 9.

comment

Thanks to one-off problems in the transport division and teething in the estate agency businesses, this batch of figures mildly disappointed analysts. Yet, with profits of about £16m pencilled in for the coming year, the City still believes that the company is worth a lofty multiple of 15. Given the weakness of the bid speculation (which now mainly concerns British Airways' 10 per cent stake) this enthusiasm rests chiefly on the perception that the cash-rich Hogg is expanding in fast-growing markets - in particular property and financial services - that it will understand. Leaving aside the risks of a downturn in the property market, the main worry stems from the chronic over-capacity in the package holiday business. However, Hogg Robinson, as a specialist in late booked holidays, is better placed to ride out this storm than most.

Abdullah moves into Rotork

By Clay Harris

MR AHMED ABDULLAH, the man whose share purchases put Henderson Group, garage doors company, into play, has turned his attention to Rotork, Bath-based valve control manufacturer.

Rotork said it had uncovered a 3.5 per cent stake held by Oceanic Investments. The new shareholder is believed to represent Saudi interests whose investment decisions are directed by Mr Abdullah, brother of the top dog at Evered Holdings, diversified industrial group.

Rotork shares added 6p to 204p yesterday, continuing a run which has taken the price from 144p at the beginning of June.

The build up of the share stake recalls the purchase of a 17.4 per cent holding in Henderson last year by Carousel Investments, another Saudi vehicle directed by Mr Abdullah.

This stake was eventually sold to Evered, which in turn sold it to Newman Tonks. Newman eventually was beaten out of the bid battle for Henderson by Hepworth Ceramic.

Mr David Smith, Rotork finance director, said the company was monitoring share transactions daily.

comment

BSG acquisition

BSG International is buying FSV Wypers for £1m to be satisfied by the issue of new BSG shares. On completion, yesterday 75 per cent of the consideration was allotted.

Tony Bramall lifts stake in Lyon & Lyon to 20%

By Clay Harris

MR TONY BRAMALL, who resigned last month as an executive director of Avis Europe, has raised his stake in Lyon & Lyon, Yorkshire motor dealer, to nearly 20 per cent.

He paid £200,000 for the 11.25 per cent holding owned since January by Allied Partnership Group, plant hire company.

The move will increase speculation about Avis' intentions towards its own motor dealerships, acquired last October as part of C.D. Bramall, Mr Bramall's Sheffield-based group.

Avis bought Bramall primarily to gain access to its leasing and contract hire operations. It is close to a decision on whether to keep the dealerships.

Mr Alan Cathcart, Avis chairman and chief executive, has made it clear that his company was likely either to acquire more dealerships or dispose of its existing franchises.

Lyon, with a market capitalisation of only £8.5m even after heavy speculation since the beginning of the year, could provide Mr Bramall with a listed vehicle if Avis, for example, decided to sell the dealerships to him.

APG made a profit of £352,000, or more than 60 per cent, on its six-month investment. Lyon shares were unchanged yesterday at 265p, compared with the 250p price received by APG.

Kenmare reports increased loss

Kenmare Resources reported pre-tax losses of £183,353 (£158,077) for the year to April 30. The deficit compared with a loss of £28,316 in the previous year.

Operating costs increased to £264,889 against £283,316 last time, but income from interest contributed £144,722 (nil). The loss per share increased to 0.56p (0.23p).

Hogg tops £11m but fails to excite City

By Vanessa Houldler

Hogg Robinson, the travel, transport, financial and property services company which separated from its insurance broking interests last summer, yesterday announced a 36 per cent increase in profits for the year to March 31.

Pre-tax profits increased from £8.09m to £11.04m, on turnover up 37 per cent to £85.2m. The result was at the lower end of expectations, although the share price was unchanged at 277.

Mr Brian Perry, chairman, said that he was delighted with the group's performance and that prospects for the current year looked attractive.

The travel division increased profits by 29 per cent to £4.7m (£3.6m). This was achieved despite the disruption in the retail market caused by discounting, Mr Perry said.

Transport profits dropped back from £2.57m to £2.33m, following problems caused by cross channel ferry strikes and losses of £500,000 from the trailer freight company's Danish operating division, which has now been closed.

The result of the new property services division, which posted profits of \$219,000 after losses of \$281,000 last year was a little disappointing, said Mr Perry. Turnover was affected by the stock market crash. In addition, the installation of the central management and control systems to integrate the 14 firms acquired had proved a greater than expected task, he said. However, the structure was now in place to accommodate double the size of the network, which currently stands at 103 branches.

The financial services division increased profits by 40 per cent to £2.1m (£1.6m), helped by strong performances in the pensions and healthcare businesses.

There was an extraordinary charge of £1.5m for the loss of a contract with the Danish ferry operator, which had been the result of the closure of the transport operation in Denmark.

At the year-end, the group had £32.5m of net funds.

Earnings per share increased by 5 per cent to 12p (11.6p), reflecting the 46 per cent increase in ordinary shares in August 1987. A final dividend of 2.7p has been recommended, making a total of 4.5p per share for the year.

Bae in move to strengthen grip on gun manufacture

By David White, Defence Correspondent

British Aerospace subsidiary Royal Ordnance is believed to be poised to take over Sterling Armament, a Dagenham-based manufacturer of sub-machine guns and rifles.

Neither Royal Ordnance nor Sterling was prepared to comment yesterday. However, the plan was confirmed by an unnamed source as part of a joint guns and vehicles division.

Mr Lloyd said he had planned to combine Sterling Armament with the military pyrotechnics branch of Brock's, the fireworks company absorbed last year by its rival Standard, and build a new plant in Scotland and another small plant in Connecticut, aiming at the US market. By contrast, he said, Royal Ordnance was only interested in Sterling's market share and name and would in essence shut it down.

Mr Lloyd said he had thought that his offer, made through a UK company called Changtree and valuing Sterling Armament at £5m including stocks and goodwill, had been accepted in April. This version was contested by Mr Giles, however, who said Mr Lloyd had "intimidated" the (two) shareholders beyond measure.

"Mr Lloyd is one of about a dozen sets of people interested in acquiring the company," he said. "He does not have the resources needed to implement any offer."

Mr Lloyd, who also works through another UK company, Vincerport, described Changtree as a UK-based holding unit owned by EBL Holdings of Delaware, in which he held a 75 per cent stake. He had no manufacturing interests but had dealt in small arms.

Trivial Pursuit leads to USM for Serif Cowells

By Clare Pearson

San Serif, the three-year-old company responsible for bringing board game Trivial Pursuit to Europe, is being rewarded with a £5M quotation following a takeover by the much smaller Cowells, specialist printer.

The new £30m company, Serif Cowells, is described as a "broadly-based leisure, printing and publishing group" although the bulk of its business is the manufacture and marketing of Trivial Pursuit, for which the company has the manufacturing and distribution rights until June 1999.

Cowells is issuing 150m new shares to the vendors, Mr John Pryke, Mr Victor Pryke and Mr Ray Deeks, who will own between them nearly 60 per cent of the enlarged group.

Mr John Pryke, chairman, who is in his mid-thirties, will receive shares worth nearly £20m.

Of these 16.1m shares, 1.5m will be offered to Cowell shareholders at a price of 150p, which compares with 115p, the level at which Cowells' shares were suspended a month ago.

The offer is on the basis of one offer share for every 2.94 ordinary shares held. In addition, another 1m new share are being issued to raise £1.6m for the company.

There is no profit forecast, as both companies have a strong bias towards the second half. But the company said current trading of the enlarged group was "highly satisfactory".

In the 18 months to end-December, San Serif made pre-tax profits of £5.5m on sales of £91.1m. Cowells made £1.02m on £9.7m of sales.

San Serif plans to concentrate on developing non-UK markets for the game Trivial Pursuit and associated branded products.

Also, it is currently launching in Europe and elsewhere the board game Pictionary, said to have been the best-selling game in the US last year. In the UK it is launching UBI, a further offering from the creators of Trivial Pursuit, as well as other new games.

Other than the USM quote for Serif, the main benefit of the merger will be the integration of the existing printing activities of both groups, so that some services currently contracted out will be retained within the enlarged group.

Cowells operates in colour printing and books and security and financial printing. It is also exclusive supplier of bingo tickets to Mecca Leisure.

San Serif has used cash generated by Trivial Pursuit to buy a design, typesetting and print origination company, a graphics reproduction house and a commercial printer. It also owns the Kamps Group, which publishes trade directories.

Rowe Evans INVESTMENTS PLC

Oil palm and rubber plantations in Indonesia and Malaysia

	1987	1986	Increase
Profit after tax	£945,000	£726,000	+30%
Earnings per share	2.37p	1.94p	+22%
Dividend per share	1.50p	1.20p	+25%

Improved rubber and modestly steady palm oil prices during 1987 were mitigated by further strengthening of Sterling.

Rubber and palm oil prices have increased considerably to date in 1988.

Both Indonesian joint venture companies operating Simpang Kiri and Bilah Estates incorporated and endorsed by the Ministry of Justice during the year.

Copies of the report and financial statements may be obtained, after 25th July, from the secretaries: M. F. Evans Secretarial Services Limited, Tubs Hill House, London Road, Sevenoaks, Kent. TN13 1DG.

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Outstanding global growth

Tiphook rents containers, trailers and rail wagons to the shipping, distribution and transport industries. Tiphook is now Europe's leading container and trailer rental company.

	Year ended 30th April		
	1988 (Unaudited)	1987	Increase
Turnover	£67.7	£39.4	72%
Profit before taxation and extraordinary items	10.0	3.9	155%
Extraordinary items	4.4	(0.3)	
Earnings per ordinary share	33.1p	15.8p	109%
Dividends per ordinary share (net)	5.38p	4.30p	25%
Dividend covered	5.6x	3.5x	60%

The accounting policy relating to the costs incurred in respect of new container rental agreements has been changed to pass on all the costs as they are incurred rather than absorbing them over the average container rental period. The originally reported 1987 profits have been reduced by £260,000 to reflect the change.

Tiphook's international growth is the result of increasing globalisation within the world's market places, and Tiphook's highly focused strategy of identifying and meeting customers' needs for transportation equipment wherever they arise. We will continue to strengthen Tiphook's position as a global player in transport asset rental as we extend our facilities around the world.

Robert J. Montague
Executive Chairman

The Queen's Award for Export Achievement 1988.

This advertisement does not constitute full accounts within the meaning of Section 254 of the Companies Act 1985. Full Group accounts for the period in question have not yet been reported on by the auditors of the Company or delivered to the Registrar of Companies. Full Group accounts for the year ended 30th April 1987, on which an unqualified audit report was given, have been delivered to the Registrar of Companies.

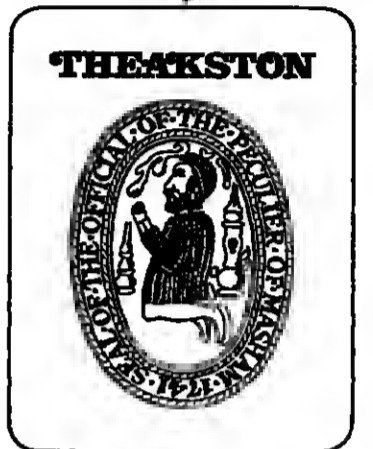
The contents of this advertisement, for which the directors of Tiphook plc are solely responsible, have been approved for the purposes of Section 57 of the Financial Services Act 1986 by a firm authorised under that Act. Past performance is not necessarily an indication of future performance.

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Yet again, S & N has cause to celebrate:

- ★ Profit growth at Home Brewery has comfortably exceeded early expectations.
- ★ Matthew Brown and Theakston, last year's successful acquisitions, have shown early and exciting potential.
- ★ Thistle Hotels, another year of dynamic progress.
- ★ Any one of these successes alone would have been exciting. That they all come together means S & N packs a lot of



Wallop!

Financial Highlights

	52 weeks to 1.5.88	53 weeks to 3.5.87	Year on Year increase
Turnover (£m)	911.5	827.5	10%
Operating Profit (£m)	127.4	103.1	24%
Pre-tax Profit (£m)	113.1	90.3	25%
Earnings per share	20.3p	18.3p	11%
Dividend per share	9.14p	7.95p	15%

**Pre-tax Profit up by
25.2%**

**Final Dividend up by
16.2%**



SCOTTISH & NEWCASTLE BREWERIES plc

UK COMPANY NEWS

Maggie Urry on the consortium offer for Harris Queensway Exploitation based on domination

"RETAIL BUSINESSES can be turned round very quickly," says Mr James Gulliver, head of the consortium bidding \$46.8m for Harris Queensway.



Sir Phil Harris - buying back Harveys subsidiary.

He is clearly confident that he and Eddie Dayan, who will become managing director of Harris Queensway assuming the deal goes through, will rapidly improve the somewhat dismal trading performance of the carpets and furniture group.

Mr Gulliver and his team will work to fast-track the bankers and shareholders. The new group will initially be saddled with heavy debts and interest charges as well as the problem of boosting the low level of profitability.

The first burden should be quickly lightened through sales of the three non-core subsidiaries - Harveys, which Sir Phil Harris, Harris Queensway chairman, is buying back; Hamleys toy shops, and Poundland.

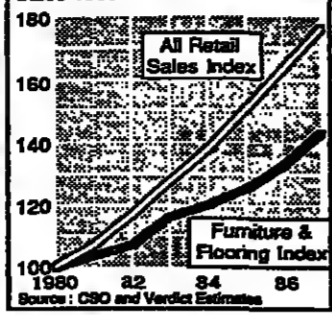
Both Mr Gulliver and Mr Dayan have good retailing track records. Mr Gulliver's started when he was appointed chief executive of Fine Fare supermarket chain in 1982.

Mr Gulliver and Mr Dayan believe that furniture retailers have poorly promoted poor products and offered a poor service. All three will be changed at Harris Queensway, the stringent management controls which have been lacking will be put in place.

Both Mr Gulliver and Mr Dayan have good retailing track records. Mr Gulliver's started when he was appointed chief executive of Fine Fare supermarket chain in 1982.

The sector is already being successfully attacked by the likes of Marks and Spencer and Ikea, the Swedish retailer which has

Furniture & Floorcoverings Sales 1980 - 100



Source: CIB and Verdict Estimates



James Gulliver - confident of an improved performance.

opened its first store in the UK with plans for more. Mr Dayan explains his strategy for the two parts of the business. In carpets Harris Queensway's operation is fundamentally sound, he says. It made an operating profit of £12.8m in the year to end-January. Mr Gulliver reckons it could be making £30m in a couple of years.

The plan is to reduce the number of shops from 400 to 350 and concentrate on two trading names. Carpetland will be an out-of-town, aggressive outfit aiming at the lower end of the market. Harris Carpets will concentrate in high street sites, offering a wider, more up-market range.

profit of only £1.3m last year against £23.3m the year before. Here they mean to consolidate the group under the Queensway logo, and reduce the number of shops from around 425 to 350 at most. They believe customers are being offered a product which is marketed on price although "by its nature furniture is not a price sensitive product," Mr Gulliver argues.

The new Harris Queensway will work with suppliers on product development and aim to reduce delivery times for customers who traditionally are kept waiting for two or three months, often having paid cash for the goods.

Bid for Irish Distillers referred

By Lisa Wood

THE IRISH DISTILLERS' bid for Irish Distillers by Allied Lyons and Grand Metropolitan, the British drinks companies, has been referred by the Irish Minister for Industry to the Fair Trade Commission for investigation.

The Fair Trade Commission has been asked by the Minister to report back to him by August 5, a date which is well within the time prescribed by the Takeover Panel for the Irish takeover of the offer.

GC & C Brands, the joint vehicle set up in the Irish Republic by the two drinks companies to make the hostile bid, is offering 310p in cash per share, an offer which has been described by Irish Distillers as a "desecration".

Acquisitions help Birmingham Mint to 80% profits increase

BY RICHARD TOMKINS, MIDLANDS CORRESPONDENT

Birmingham Mint, coin and medal manufacturer, increased pre-tax profits by 80 per cent from £2.25m to £4.05m in the year to April 2, mainly as a result of a series of acquisitions which have taken it into electronics and engineering.

Turnover grew by 25 per cent to £38.55m (£36.78m), reflecting the growing proportion of higher margin businesses within the group. But last October's rights issue had back growth to 17 per cent at the earnings level, producing 21.1p per share against 18.8p last time.

A final dividend of 4.75p (4.25p) is recommended, making a total for the year of 9.50p (8.75p). Over the last 18 months Birmingham Mint has bought 8 J & B Fellows, a stainless pressings maker; Johnson-Walsh's electrical controls business; Nevim, a manufacturer of printed circuit boards; and monitors; Green

earnings growth, if not spectacular, at least appears to reflect favourably on the wisdom of the group's acquisition strategy. The current year, however, could suggest a different interpretation: with the bottom line showing the effects of a full year's dilution from last October's rights issue, analysts' best estimates of a 25m out-turn will leave earnings growth at little more than 8 per cent. The group's more widely diversified base has left it less vulnerable to swings in third world demand for coinage. But the industrial logic in the new grouping is sometimes elusive and the jury is still out on whether it has provided an alternative basis for solid growth. The market, meanwhile, has made up its own mind, or else is indifferent over the verdict: at yesterday 187p, the shares are on a prospective p/e of 8.

comment Birmingham Mint's 17 per cent

Securiguard growth accelerates

GROWTH HAS accelerated at Securiguard Group, cleaning and maintenance, communications, and security contracting. For the 25 weeks ended May 6 1988 pre-tax profits more than doubled to £1.7m.

Mr Alan Baldwin, chairman, said all UK divisions strengthened their positions with security performing particularly well. In the US, Securiguard's divisions achieved its sterling profit targets and sales remained buoyant.

Turnover rose 57 per cent to £24.3m and trading profit increased 67 per cent to £1.28m. Interest receivable added £70,000 (charge £94,000) while there was an exceptional surplus arising from the sale of the best of office of £19,000 (nil), which pushed the pre-tax balance up to £1.7m (£874,000).

Earnings worked through at 6.5p (6.5p) and the interim dividend raised to 2.2p on increased capital (1.7p). On the future, Mr Baldwin said plans were in hand to expand into major European commercial centres. The communications division provides a specialist mailing service in Brussels for UK companies, and an extension to that and other related businesses will take place in the not too distant future. That will be supplemented by appropriate acquisitions to augment the continued expansion of the group as a whole, he added.

Allied-Lyons replies to alcohol abuse publicity

Recent unfavourable publicity about alcoholic drinks should be kept in perspective, Sir Derrick Holden-Brown, Allied-Lyons chairman, told shareholders at the group's annual meeting.

Allied-Lyons was dedicated to the promotion of sensible drinking and supported measures to combat abuse, he said. "The problems created by the minority who abuse alcohol require intelligent and persistent attention," he said. "They do not require simple-minded solutions - such as raising the already high level of duty on alcohol - which are ineffective and serve only to penalise the minority."

So far in the current year, Allied-Lyons was encouraged by sales of its beer, and market shares of its wine divisions, and the food divisions, had also started well, Sir Derrick said.

RHM OVERSEAS FINANCE B.V. U.S. \$40,000,000 9 per cent. Guaranteed Bonds 1992

Notes to bearer when drawn at Drawing of Bonds of the above issue take place at the Office of Morgan Grenfell & Co. Limited on 23rd June 1988 presented by Mr Edwin Bruce Walker of the firm of De Puma, Seaton & John Viner, Public Notaries, who are the agents for the issue of U.S. \$40,000,000 nominal value drawn for redemption at par on 15th August 1988.

Table with columns for Bond numbers (95-910) and corresponding values.

Large table listing bond numbers and values for the RHM Overseas Finance B.V. issue.

The above Bonds may be presented for payment of the proceeds of redemption at par on or after 15th August 1988 at the office of any of the Paying Agents named on the reverse of the coupons. In the manner specified in Condition 7 of the Terms and Conditions of the Loan printed on the reverse of the Bonds.

BOARD MEETINGS

Table listing board meetings for various companies including Baker Harris, Blyth Valley, etc.

DIVIDENDS ANNOUNCED

Table listing dividends for Baker Harris, Blyth Valley, etc.

COMPANY NEWS IN BRIEF

BALTICA, a Danish financial services and security group, is joining the stock market via an introduction of shares.

TOP BRAND FUND INTERNATIONAL (SICAV)

NOTICE OF ANNUAL GENERAL MEETING OF SHAREHOLDERS. The Annual General Meeting of Shareholders of Top Brand Fund International will be held at its registered office at 10, boulevard Roosevelt, Luxembourg, at 11 a.m. on 26th July, 1988, for the purpose of considering and voting upon the following matters:

GRANVILLE SPONSORED SECURITIES

Table listing sponsored securities with columns for High/Low, Company, Price, Change, Gross, and Yield.

Handwritten signature or mark at the bottom of the page.

UK COMPANY NEWS

Tiphook profits surge to £10m

BY RAY BASHFORD

Tiphook, the transport rental group, passed another milestone during the 12 months to April 30 along its path of rapid profit expansion. Building on three years of sharp improvements, pre-tax profit grew from \$3.5m to £10m.

The £10m figure was reached after a 72 per cent growth in turnover to \$67.7m, reflecting healthy increases in the company's two major operations, container and trailer rental.

Pre-tax profit from container rental was \$7m (\$2m) on a turnover of \$24.5m (\$19.5m), while pre-tax profit from trailer rental rose to \$3.2m (\$1.8m) on a turnover of \$26m (\$13m).

Earnings per share more than doubled to 33p. The final dividend was raised 30 per cent to 3.75p lifting the total for the year to 5.25p - a 25 per cent increase.

Mr Robert Montague, the executive chairman, said the company had performed strongly in the current half year and he forecast that demand would continue to expand during the remainder of the year.

Profit margins for container rentals rose from 19 to 26 per cent and directors expect that this level will at least be maintained for the current 12 months.

Operating utilisation rates remained high, reaching 94 per cent which allowed for what Mr Montague described as a "significant" increase in rental rates.

Tiphook's container fleet rose by 67 per cent to 121,000 and an additional 40,000 is planned for the current year.

Tiphook moved into second place in the European trailer rental business as the number of trailers in its fleet rose from 4,500 to 8,000.

The recently formed rail wagon rental business suffered a loss of \$148,000 (£148,000), but directors remain confident of the potential for improvement.

comment

Tiphook is continuing to benefit from the timely expansion of its container fleet. The fleet has risen from 14,000 to 123,000 in four years, providing it with modern, high quality "boxes". Leaders in the industry are replacing first generation units which have caused the number of containers available for rent on the world market to decline. Tiphook has been able to profit strongly from the growth in demand that this fall in stocks has created. The group's container business has reached a stage of relative maturity and analysts are expecting the trailer rental operation to make an accelerated contribution during the current year while the wagon rental subsidiary gets on the tracks and awaits completion of the Channel Tunnel. There is a strong belief in the City that the company can achieve a 15 per cent improvement in pre-tax profit in the current 12 months to £13m. This would imply a prospective p/e of 10.2 - cheap in light of historic earnings growth.



Robert Montague: a strong performance in current half

Cityvision sees six-fold profit jump

By Vanessa Houlder

Cityvision, the USM-quoted video film hire group, yesterday announced a six-fold increase in pre-tax profits to £1.55m, from £241,000, for the six months to May 31.

Turnover, which is split about evenly between video hire shops and a video hire service for stores, advanced from £1.68m to £2.46m.

The Ritz Video Film Hire business which has been built into a nationwide chain of 100 stores, produced a "spectacular" performance, said Mr Terry Norris, managing director. The company aims to add another 30 by the year end.

The Videoserve business, which provides customised video film clubs to retailing chains and the armed forces, increased turnover by 34 per cent, with improved margins.

The video film rental market is estimated at £450m and is growing at 15 per cent a year, said Mr Norris. "We have a reasonably small share of a highly fragmented market. It is a marvellous opportunity for growth."

Cityvision said it was confident that its prosperity would continue into the traditionally stronger second half of the year.

Earnings per share increased from 6.56p to 2.52p.

Toothill blames new safety regulations for 23% setback

BY CLAY HARRIS

R.W. Toothill, furniture manufacturer, yesterday blamed the Government's new safety regulations for upholstery foams and fibres for a 23 per cent decline in pre-tax profits to £283,264 in the year to March 31.

Mr Ernest Hall, chairman, said the Co Durham-based group had been expecting a final-quarter profit sufficient to lift the full year total to a level not significantly different from the £328,219 achieved in 1986-87.

"These expectations were completely undermined by the effects of the draft regulations on upholstery flammability which were hurriedly and unexpectedly announced by the Department of

Trade and Industry in January 1988," Mr Hall said.

He attributed the announcement to "media and political pressures which had been building up for some time." The Government's move followed at least 25 deaths in fires involving polyurethane foam around Christmas 1987.

"The safety objectives are of course laudable," Mr Hall said, "but the confusion resulting from the somewhat inexplicit draft regulations was a major hindrance to the introduction of new upholstery ranges and also to seasonal promotional activities."

Although all of Toothill's ranges were now offered with

approved combustion modified foams, the company said the current year was likely to be far from easy. Mr Michael Hall, managing director, declined yesterday to discuss the longer term effect on margins.

The Government said last week that manufacturers could not ship unapproved products to retailers after November 1 and confirmed the March 1 1989 deadline for sales to consumers.

Toothill's invoiced sales fell to £4.95m (£5.17m) last year, and earnings per share declined to 22.61p (31.06p). A proposed final dividend of 5.39p (5.25p) will raise the total to 8.99p (8.75p).

Southern Business grows 77%

BY DAVID COHEN

Southern Business Group, photocopier and vending machine contractor, reported pre-tax profits advanced 77 per cent from £1.61m to £2.86m for the six months ended March 31.

The results were slightly ahead of analysts' expectations, and the shares rose 9p to 349p.

Turnover was up 54 per cent to \$3.15m, mainly on the back of increased photocopying requirements of existing clients. Growth looks set to continue with forward contracts up \$40.5m to \$106m. The client base has been expanded slightly but Southern still holds less than 5 per cent of the market in the south-east.

With earnings per share ahead 35 per cent to 12.93p, the interim dividend is increased 30 per cent to 2.21p. The tax charge of £280,000 reflected an effective rate of 11 per cent, 1 per cent up on the previous period.

Mr David McErlain, managing director, said that while he was

highly satisfied with trading performance, streamlining of the 1987 acquisitions had taken longer than anticipated. "But we're all set for an ambitious acquisition programme in 1988," he said.

Over the years Southern has established a unique niche in the photocopying market. It supplies Canon machines on the Xerox-licensed principle of securing contracts on a cost per copy basis, rather than a straight sale or service agreement.

USM placing gives £24m tag to City Gate Estates

BY FIONA THOMPSON

City Gate Estates, property developer, is to join the Unlisted Securities Market in a placing which values it at £23.7m.

The company was founded in 1985 by Mr Andrew de Candolle, managing director, and Mr Frank Keating-Gee, development director. Mr James Gulliver is to be non-executive chairman, putting in one day a month in the business.

In 1985 the company raised \$2m new capital through a BES issue sponsored by Johnson Fry, valuing the business at £3.1m. Initially engaged in reconstructing and converting residential properties in central London, the company decided in 1986 to extend into commercial developments, and some 85 per cent of present projects are commercial.

The ten developments: City Gate is currently involved in have a total sales value on completion of around £100m. These include seven owner-occupied office schemes in London totalling 550,000 sq ft, two luxury central London residential schemes

Rowe Evans boosted by rise in interest income

Rowe Evans Investments, a holding company with interests in rubber and palm oil, raised its 1987 profit from an adjusted £1.64m to £1.92m pre-tax. Turnover totalled £2.41m compared with £1.96m.

Profits were boosted by a £151,000 increase in interest income to £246,000. Tax took £906,000 (£694,000) leaving earnings at 2.37p (1.94p) per 10p share. The dividend goes up from 1.2p to 1.5p on the enlarged capital.

The directors said that rubber and palm oil prices had increased considerably to date in the current year.

Hollas rises to £2.5m

Hollas Group, fabric and garment dealer, raised its turnover by 15 per cent to £34.51m for the year to end-March 1988 and for the period saw its profits rise from £1.86m to £2.47m at the pre-tax level.

Earnings worked through 4p ahead at 5.8p per 5p share and a final dividend of 1.5p raises the total by 0.4p to 2.9p.

The directors said order books were strong and prospects were bright. They added that Hollas was continuing its acquisition policy allied to natural growth.

Stewart & Wight up 22%

Stewart & Wight, retail baker and property investor, saw a 22 per cent rise in pre-tax profits to £112,823 for the year to March 31. This compares with the previous year's £92,519 to March 28.

Trading turnover experienced a sharp downturn to £25,940 (£38,272) because the company ceased retail trading in September 1987. There was an extraordinary credit in respect of the sale of two properties of £181,129 (£13,648).

Earnings per £1 share worked through 33 per cent ahead at £2.85p (2.14p) and the proposed single final dividend is raised from last year's 37.5p to 47.5p.

Baker Harris ahead at £3.2m

Baker Harris Saunders-Group, commercial surveyor and estate agency, yesterday revealed a 70 per cent expansion in taxable profits to £3.54m for the year to April 30.

Mr Richard Saunders, chairman, attributed the improved performance to a continuing flow of new business, increased professional work, higher central London rentals and a "significant" contribution from Bailey Posner Hood, the group's West End offshoot.

Turnover was 51 per cent higher at \$8.12m (\$4.07m). Earnings per 10p share rose to 30.2p (13.8p) and a final dividend of 4p makes a total of 8.25p for the year. In the previous year the group paid a dividend of 2p for the six-month period since liquidation in October 1986.

Nestlé offer unconditional

Nestlé, the Swiss food-group, has declared its £2.55bn offer for Rowntree, the British confectionery group, unconditional. By Tuesday, the company had either owned (with valid cover), or had received acceptances in respect of, 123.5m Rowntree shares (63.4 per cent).

Knick expansion

Knick has acquired the operating assets - amusement machines in public houses throughout central and eastern London and in Essex - of Peter Singer (Eastern) for £1.15m.

Knick has also acquired a nursing home in west-Yorkshire and a site in Leeds for a total £1m.

BRITISH STEEL RESULTS.

Another year of increased profits.

YEAR ENDED	24 APRIL 1988	28 MARCH 1987	% INCREASE
TURNOVER	£4116m	£3461m	19
PROFIT FOR THE YEAR	£410m	£178m	130
DELIVERIES	12.1m TONNES	10.3m TONNES	18

The past year has been a momentous one for the British Steel Corporation. The very encouraging improvements which were achieved last year have been maintained and profits have substantially increased.

The present profit position of British Steel is the reward for the radical measures taken over past years to rationalise and restructure the operations of the business. These have benefited increasingly coming through from well directed investment in plant and equipment, which have together given us a more competitive cost base. We have been able to take advantage of the buoyancy of demand during the past year for many of our key products, particularly in the United Kingdom market, where the success of the Government's economic and

financial policies has been reflected in recent growth in the United Kingdom economy, appreciably above the European Community average. Our production has therefore been higher than in several years, backed by consistently good levels of plant performance.

That British Steel has achieved the business success it has is due to the efforts of all who are and have been involved in it. A very important contribution has been made by the great to which we in British Steel have linked pay increases to productivity and to other improvements."

Sir Robert Scholey, Chairman, British Steel.

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Listing Particulars relating to the 7 per cent Debenture Stock 2008 and Supplementary Listing Particulars relating to the above Stock are available in the standard version of the Handbook for Issuers and Public Investors which may be obtained by contacting the Registrar of Companies, (Executive and Public) Housing Corporation, 40-45 Abchurch Lane, London EC4N 3DF and up to and including 11th July, 1988 from the Company Secretary, The Housing Finance Corporation Limited, 40-45 Abchurch Lane, London EC4N 3DF and up to and including 11th July, 1988 from James Capel & Co. Corporation Finance, 6 Devereux Square, London EC2M 4LP.

The Housing Finance Corporation Limited, 8 New Square, Lincoln's Inn, London WC2A 3BP.

7th July, 1988

DP - The Quarterly Report as of 31st March America - 1988 has been published and may be obtained from: Pierson, Holding & Pierson N.V. Herengracht 214, 1016 BS Amsterdam. Tel. + 31 - 20 - 211188

Business Development Managers

Two Acquisition Roles For A Service Industry Leader

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c £28,000, Car

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W. Europe (Flexible Location)

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Reporting to a UK-based Director, the position is focused on the security industry, both electronic systems and manned guarding, and will encompass joint venture agreements as well as acquisitions. The territory covered is France, Spain, Belgium, Holland and Germany. There is considerable flexibility on the base within these countries. Salary will reflect the importance of the position and local conditions. Ref: W11060/FT.

Applicants will be business graduates or MBA's aged 25-35, already working in a strategic planning or business development role. Whilst a background in industrial services would be an advantage, the key requirement is the ability to make sound judgements on the quality of target companies. Therefore excellent financial analysis skills and good all-round business awareness are essential.

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Please send full career and personal details including salary history to:

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The successful candidate will be a key member of the senior management team and will report to the Managing Director. You will be responsible for all aspects of financial and management systems, control and reporting and must demonstrate strong commercial awareness.

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Applicants must have a Business degree, a strong command of English and French, and a high level of computer literacy. At least two years' relevant capital markets experience, particularly in Euronotes/CDs/Commercial Paper/FRNs/Eurobonds is essential. Candidates will also need a strong working relationship with Canada and Canadian corporates ideally developed through time spent there.

Please apply in writing with fully detailed CV to: R. J. Slamon (Ref FT/22), Vine Potterton Limited, 152/153 Fleet Street, London EC4A 3DH. Please state on a separate sheet if there are any companies to which your application should not be forwarded.

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FAX NO. 01-436-9693



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Handwritten note: 10/11/88

July 1988

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In the Finance Department we have an opening for a Treasury Manager to take control of the company's day-to-day Treasury and Credit Control activities. Reporting to the Senior Manager, Financial Administration, and heading up a 5-strong team, responsibilities will include foreign exchange exposure monitoring and hedging; fund management and investment; credit control and liaison between sales teams and banks over non-standard payment terms, letters of credit, guarantees and other international transaction instruments.

Preferably a graduate in your 30's, you must have acquired good knowledge of standard practices in trade and treasury operations within the international sphere through experience in commercial or banking environments. This technical knowledge will need to be complemented by sound man management and presentation skills plus the ability to work to deadlines.

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The attractive salary is supplemented by a benefits package that includes a fully expensed car and relocation assistance if appropriate.

Please write with your cv to: Chris Eves, Personnel Manager, Sony Broadcast Ltd., Belgrave House, Basing View, Basingstoke, Hampshire RG21 2LA. Alternatively call him on 0256 55011 ext 240.

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ADNOC is one of the major oil companies in the Middle East controlling the Exploration, Production and Processing of Oil, Gas and Associated Products in Abu Dhabi and the Marketing of ADNOC's hydrocarbon products.

The Company wishes to recruit experienced candidates for the following positions:

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To direct, co-ordinate, control and supervise all financial activities of the Gas Processing and Pipelines Sector. This includes Management Accounting, General Accounting and Payroll.

The candidate should have a professional accounting qualification ACMA, ACA, ACCA or CPA in addition to BA degree in Accounting or equivalent with a minimum of 10 years experience in accounting and financial work preferably in the Oil/Gas or related industries.

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To establish and maintain a records policies, standards and guidelines manual. Provides technical direction and advice to the Director's Co-ordinators on application of records standards and guidelines, inspects Director's files, lists, indexes and recommend improvements where necessary. Oversees the design and implementation of a central archive facility and recommends ways and means of protecting records against hazards and unauthorized access. Establishes and implements a programme for vital record designations and corporate retention schedules. Maintains awareness on micrographics and record management technologies and advises on their usefulness.

The candidate should have a Bachelor Degree with a minimum of 8 years experience in records management of which at least 2 years in a senior or supervisory position.

The above positions require good knowledge of English.

ADNOC's attractive benefits include a competitive tax-free remuneration; medical care; family accommodation; furniture and allowance; annual leave passage for eligible dependants and educational assistance for eligible children.

Interested candidates are invited to forward their detailed applications together with photocopies of their education and experience certificates, within three weeks from the date hereof, to:

THE HUMAN RESOURCES DIVISION MANAGER
PERSONNEL DIRECTORATE
ABU DHABI NATIONAL OIL COMPANY (ADNOC)
P.O. BOX 899 - ABU DHABI - U.A.E.

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Group finance director

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You will have an appropriate professional qualification and preferably be aged 35 to 45. Your experience should have been gained in manufacturing companies and you will need to be able to demonstrate strengths in systems development and firm financial control.

The remuneration package will be such as to attract a candidate of the highest professional and managerial calibre.

Please write, enclosing a full career résumé, to David Owens Ref: D289. Applications will be acknowledged and forwarded to our client and your covering letter should indicate any organisations whom you would not wish to receive your application.

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Michel DREUIL, notre conseil, étudiera avec soin et en toute confidentialité les dossiers (lettre manuscrite, C.V. et photo) que vous lui adresserez sous la référence 8807/194 au cabinet M.D.A., 104, rue du Faubourg-Saint-Honoré, 75008 Paris.
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Candidates, who should be aged between 25 and 35, should have good qualifications in computer/statistical methods and, preferably, in economics. In addition, they should have previous experience with national or international statistics. Knowledge of English is essential; knowledge of French and/or German would be an advantage.

The Bank offers a good salary and first-class pension and welfare benefits.

Please write, enclosing curriculum vitae, copies of testimonials and recent photograph, to the Personnel Office.

BANK FOR INTERNATIONAL SETTLEMENTS
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Financial Controller

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Knowledge of Spanish is desirable and the successful candidate should possess excellent communication and man-management skills. Experience in the leisure industry would be advantageous.

Interested candidates should contact Rod Bailey on London 01-256 5611 or write to Rochester Ltd, Moor House, London Wall, London EC2Y 5ET.

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International Appointments

THE BANK FOR INTERNATIONAL SETTLEMENTS

an International Institution in Basle, Switzerland, invites applications from

ECONOMISTS

to fill a vacancy in its Monetary and Economic Department.

The position involves work in a Secretariat serving a Committee of senior central bank officials, the preparation of policy-oriented papers relating to issues in international finance, as well as research in that field.

Candidates should be around 30 years old, have good academic records and several years of working experience, preferably in the area of international finance. They must be able to draft clearly and rapidly in English. A working knowledge of French and/or German would be desirable.

Good salary, first-class pension and welfare schemes and many other ancillary benefits.

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COMMODITIES AND AGRICULTURE

Tentative labour pact reached at Yukon mine

By David Owen in Toronto

ZINC USERS, who have been suffering from high prices and metal shortages this year, were yesterday...

On the bright side, Curragh Resources said that, after an all-night bargaining session, it had reached a tentative agreement...

In contrast, Cominco, the Vancouver-based metals group, expects to lose up to 10,000 tonnes of zinc production in the next few months...

About 2,000 tonnes of the shortfall will be caused by a recent mechanical failure in the plant's roasting system...

The remaining losses will accrue from a scheduled maintenance shutdown in July. This will result in a reduction in output...

Meanwhile, a Curragh official said yesterday the United Steelworkers of America union members would vote today on whether to ratify the contract...

The Faro mine, the largest of its kind in Canada, is the cornerstone of the meagre local economy. Its annual output is about 170,000 tonnes...

No concentrate has been shipped from the mine since the strike started but the Curragh official said that employees would start work again tonight if they vote in favour of the new contract terms...

It is understood the memorandum of agreement provides for four consecutive 12-hour work days with four days off, instead of six 12-hour days and three days off under the old contract.

High protein soya futures planned

LONDON'S BALTIĆ Futures Exchange plans to launch a new futures contract in high-protein soyabean by the end of October.

Mr Bill Engelbrecht, the BEF's director of futures markets, said it made sense to launch a futures contract for this grade because high-protein soyabean accounted for between 70 and 80 per cent of UK soyabean usage.

Kenneth Gooding reports on bumper figures from De Beers

Diamond sales soar to record level

DE BEERS, the South African mining company, is on course for a sparkling anniversary year after reporting record rough (uncut) diamond sales for the first half of 1988.

The group said yesterday sales by its London-based Central Sales Organisation (CSO), which controls 80 per cent of the world's rough diamond market, reached \$2,291.1m, the highest six-month total ever recorded by the company.

Sales were 41 per cent or \$641m higher than in the corresponding months of 1987.

This compares with analysts' forecasts of between \$1.8bn and \$1.9bn. "This is a staggeringly good result. It is unreal," commented Mr Peter Miller, analyst with the research group of Yorkton Securities.

Analysts would be up-rating their estimates of De Beers' earnings, he suggested. The group's earnings per share might reach between \$1.85 and \$1.90 compared with \$1.25 for 1987. "I think a hefty dividend rise to go with it," said Mr Miller.

Another analyst said De Beers' diamond account profit could rise to \$250m (\$300m converted at the financial ratio rate) this year compared with \$1.300bn in 1987.

The CSO's previous record six-month sales total was \$1,567.7m in the first half of 1980 at the height of an inflation boom in commodities and much diamond hoarding, particularly by Israeli merchants.

The organisation attributed this year's sales performance so far to two main factors: It cut significantly diamond allocations at the sales - known as "sights" - to the months following the stock markets crash last October, thus giving the trade confidence that any downturn in demand would not lead to a big build-up in stocks.

Heavy retail demand at Christmas in the US, when about 40 per cent of annual world retail diamond sales are made, was followed by increased demand for rough diamonds from the February right onward.

The CSO took advantage of that buoyant demand to boost its prices by an average of 12.5 per cent in May, the second-highest increase in its history.

Dealers said yesterday the diamond market was still very strong and there was a shortage of good-sized gem stones in reasonable quantities for the first time in eight years.

In the early months of this year retail diamond exports have risen sharply in all the key cutting centres. In the January-May period exports from India jumped by 26 per cent compared with the same months of 1987 to \$361m.

World grain forecast cut by 40m tonnes

BY RICHARD MOONEY

THE LONDON-based International Wheat Council has sharply reduced its forecasts for world 1988-89 wheat and coarse grain production in response to the continuing North American drought.

Its wheat crop forecast, as at July 5, is down by 10.3m tonnes from a month earlier at 509.3m tonnes, while the coarse grains figure has been cut by 31.5m tonnes to 765.7m tonnes. Actual production figures for 1987/88 were 513m tonnes and 800m tonnes respectively.

The reduced forecasts are entirely due to the American drought. US wheat production is now projected at 50m tonnes, down from 59.1m in the June report, while Canada's forecast is 2m tonnes lower at 20m tonnes.

The drought has severely curtailed US spring wheat yields, the report says. In most years they account for about a quarter of the harvest but this year the proportion could be down to 15 per cent.

For coarse grain's cut it is entirely attributable to the US, which is now expected to produce only 155m tonnes, 35.5m tonnes down from the June projection. "The autumn could well be lower still if heavy rains fail to arrive soon," the report warns.

The IWC says weather problems have also affected wheat production in China and India, but it leaves the forecasts for those countries unchanged at 88m tonnes and 43m tonnes respectively.

"In other major producing areas," the report says, "prospects are more favourable, with larger crops expected in Western Europe, Eastern Europe, the USSR, Argentina and Australia."

The Soviet Union is expected to produce another large harvest, although the IWC's projection of 215m tonnes remains below the official target of 235m tonnes. If that is achieved imports are likely to fall from 1987-88's 34m tonnes to 26m tonnes, but the report warns that "the Soviet crop is still extremely sensitive to sudden changes in the weather."

South Africa will have to renegotiate some of its long-term export contracts for maize and reduce exports because of drought damage to this year's harvest, the official Maize Board, reports Reuters from Johannesburg.

"The implications are that we have to reduce our export quantities, we have to roll some of our export volumes forward, and we also have to renegotiate the volumes of the crop to be exported this year," said Mr Henrie Davel, the Maize Board's general manager.

"In order to secure our supply position, we will have to negotiate some of our long-term contracts and our export quantities," Mr Davel told state-run radio news in an interview.

Tin Council forced to shut up shop

By our commodities staff

THE LONDON-based International Tin Council has been forced to shut up shop by UK High Court rulings freezing its assets and income.

The freezing of the ITC's administration account was ordered early last month by Mr Justice Millett and this week the order was extended to cover its income - including unpaid contributions from its member states. That followed the withdrawal of the council's claim that its administrative account was immune from attempts by its creditors to obtain payment of money owed to them.

That has left the council unable to pay salaries, day-to-day expenses and legal fees for court proceedings arising from the collapse of its price support operation nearly three years ago.

The ITC money not frozen is being held by solicitors to fight an application for the appointment of a receiver.

Following a special council session a committee was issued in which the ITC said that in these circumstances it would be unable to continue the compilation and publication of statistics and studies on the tin industry.

Staff have been given six months' notice, in accordance with contract conditions, but they have been warned that it may be necessary to terminate the contracts before the end of the year.

Council delegates say it is not yet clear how the ITC will be able to carry on fighting other legal cases arising from the 1985 collapse, which left banks and metal brokers owed an estimated \$900m on sales to the council's buffer stock at artificially high prices.

Plans for research cuts anger farmers

BY BRIDGET BLOOM

BRITISH GOVERNMENT plans to curtail spending on agricultural and horticultural research are causing consternation within the farming and associated industries.

Criticism is being levelled at the Government not only on the amount of the projected cuts but on the manner in which industry is being consulted on their implications.

According to figures given to the horticulture and arable sectors of the industry by Baroness Tringham, Junior Minister of Agriculture, over the last ten days, applied horticultural research is to be cut by up to 65 per cent from the present total of about \$17m a year. Arable crop research cuts of some 33 per cent or \$6m over three years are also proposed.

The cuts are being discussed in a series of sectoral meetings, the latest of which is to be held next Wednesday on livestock and poultry. At last week's meeting on arable crops and horticulture complained that they were given very short notice of the meetings which themselves provided insufficient information for a proper assessment of the implications of the proposed cuts.

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Council delegates say it is not yet clear how the ITC will be able to carry on fighting other legal cases arising from the 1985 collapse, which left banks and metal brokers owed an estimated \$900m on sales to the council's buffer stock at artificially high prices.

But while farming organisations and companies appear to accept that as a reasonable goal, they question whether the Government's methods are particularly fitting. The cuts over only two three-year periods in the long-term interests of the industry as a whole.

The proposed cuts in horticultural research are causing particular concern. Mr Shaun O'Leary, President of the National Farmers Union which also represents horticulture, said that the proposed cuts would make it "impossible to maintain a viable research base" for the industry.

Overall government spending on agricultural research within the UK is £150m of which about half is thought to go on "commissioned" or applied research.

At the Royal Show earlier this week, Mr John MacGregor, Minister of Agriculture, including much basic research and development, would remain publicly funded. He described claims - made by the Institution of Professional Civil Servants - that cuts of some 20m were planned as an exaggeration.

However, ministers do not now deny that substantial cuts are underway, even though they refuse publicly to put an overall figure on the reductions being sought.

This failure to put projected sectoral cuts into their wider context and the apparent "divide and rule" nature of the sectoral meetings with industry, have been particularly criticised by industry representatives.

Falling level of Mississippi slows coal shipments

BY GERARD McCLOSKEY

THE SEVERE drought in the US, which threatens to wreak havoc on this year's grain harvest, is already posing extreme problems on a second front: the movement of coal on the Mississippi River.

The record low levels of the river and of its feeder rivers have already resulted in barge tows running aground and blocking the river, and has forced barge companies to cut the number of barges in each tow to 20 barges from the usual 35 or even 50.

Already barges are being loaded to a shallow draft that is the usual nine feet. Barges journeys that typically take 15 days are now taking double that time.

Last year 7.7m short tons were moved down the river but this year some coal exporters are being forced to find alternative routes. Some are taking coal out through the McDuffie Island Ter-

minal in Mobile while others are seeking to rail the coal to the East Coast ports. Both alternatives are more expensive.

The Mississippi opened up for coal export traffic in recent years because of prohibitive rail rates in the first half of the 1960s. Now the railroads are short of rail cars, partly because of scrapings and partly because cars are being diverted to feed supplies to the Great Lakes region.

Nonetheless, Norfolk Southern said last week that it had decided to refurbish 3,500-4,000 rail cars it had planned to scrap.

Although ships are still loading and will continue to load throughout the summer at the export terminals, the river is entering its traditional dry season and the situation could deteriorate further.

The problems on the river could not come at a worse time for the coal market. Already prices have risen sharply throughout the South African barge lots being offered in Rotterdam at \$38.50 this week compared with a little over \$26 a year ago.

In Australia, mine closures have been followed by a series of strikes - the miners have struck again this week following hard on a two-week stoppage, while Chinese exports have proved extremely disappointing and supplies from Colombia are sold out for the year.

All the signs are that coal prices will go much higher before the year is out. The Australian strikes came after stockpiles had fallen at the end of May to 2.16m tonnes of coking coal and 2.34m tonnes of steam coal compared with 6.44m tonnes and 7.44m tonnes 12 months previously.

South African producers are giving serious consideration to an expansion of capacity, reversing a trend which has seen a move to single-shift coaling at some mines and the closure of coal faces in recent months.

Prices are rising too because of a change in the selling policies of many of the major exporters, notably in the Australian industry. A year ago many were coaling on market basis and a high throughput at the mines. But this year all producers have adopted a far more simple approach of selling at a profit or not at all.

The strength of the Australian dollar - and relatively robust freight rates are also conspiring to push up the delivered price of Australian coal. Australia is the largest exporter of both steam and coking coals. This in turn is sending buyers back to the US for spot purchases for the first time since the first years of the 1980s.

Clearly when demand picks up again after the summer lull the focus will once again be on the US to supply Europe. All the predictions are that the Mississippi will then be far less feasible as a route for coal exports than it is at present - not least because the newly-harvested grain will be coming with red for the limited barge space available.

Most buyers are now joining with the producers in predicting that this will give another twist to today's rising coal price spiral which should see both Australian and US steam coals commanding prices in the mid-\$40s throughout Europe.

Low prices force closure of NZ meat plants

BY DAI HAYWARD IN WELLINGTON

THE NEW Zealand farming industry signalled a further recessionary step this week when the closure of two South Island meat processing plants was announced, putting 1,700 staff out of work.

The decision followed talks between the major processors, companies which have suffered along with New Zealand farmers, a sharp downturn in fortunes in recent years.

The closure of the Islington works in Christchurch, employing 814 people, and the Burnside plant in Dunedin, employing 876, will cost millions of dollars in redundancy payments but, it may not be the end of the industry's misery.

There were indications from the companies involved in the major restructuring, that further plants may also have to close, to try to reduce what has become massive overcapacity in a declining industry.

The three-way restructure sees Waitaki International close the two plants and sell two more to FPCS, a farmer co-operative company. But it will buy three works from Fletcher Challenge, in return for Fletcher Challenge getting a shareholding in Waitaki.

Waitaki is part owned by Goodman Fielder Wattle.

At the heart of the woes are falling prices of a magnitude the producer board compares with the 1930s depression. Returns to farmers have fallen from NZ\$17.50 (£7) per sheep, including a \$10.15 subsidy, five years ago to NZ\$5.80.

Waitaki chairman Mr Pat Goodman said there should have been more co-operation earlier between the major companies involved. Sadly there would be further rationalisation to come.

Fletcher Challenge's chief executive, Mr Hugh Fletcher, said the restructuring was an attempt to find a solution to a difficult problem. Fewer costs and more value for farmers must be achieved, he said.

Mr Jack Scott, president of the meat workers' union, said the closures would not have happened, had the industry been better at marketing its products.

WORLD COMMODITIES PRICES

LONDON MARKETS

Prices on the London Metal Exchange eased back from their high levels yesterday. Nickel fell by \$400 a tonne for cash metal to \$14,850 and by \$405 a tonne to \$14,445 for delivery in three months.

Traders said the tone reflected renewed industrial merchant selling and lending (selling cash and buying forward) on an unresponsive market. As for zinc, traders said early trade buying pushed up three-month prices but commission house selling and liquidation, which has provided resistance to any rise above \$1,176 a tonne (\$282 a tonne) once again resulted in a sharp fall from \$1,225 to the \$1,170 support level.

The record low level of the river and of its feeder rivers have already resulted in barge tows running aground and blocking the river, and has forced barge companies to cut the number of barges in each tow to 20 barges from the usual 35 or even 50.

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Table with columns: Commodity, Close, Previous, High/Low. Includes COCOA, RUBBER, COPPER, COFFEE, ZINC, SUGAR, POTATOES, SOYABEANS, FREIGHT FUTURES.

Table with columns: Commodity, Close, Previous, High/Low. Includes LONDON METAL EXCHANGE, GOLD, SILVER, COTTON, WHEAT, RICE, MAIZE.

Table with columns: Commodity, Close, Previous, High/Low. Includes LONDON METAL EXCHANGE, GOLD, SILVER, COTTON, WHEAT, RICE, MAIZE.

Table with columns: Commodity, Close, Previous, High/Low. Includes CRUDE OIL, HEATING OIL, COCOA, COPPER, POTATOES, SOYABEANS, FREIGHT FUTURES.

Table with columns: Commodity, Close, Previous, High/Low. Includes CRUDE OIL, HEATING OIL, COCOA, COPPER, POTATOES, SOYABEANS, FREIGHT FUTURES.

Table with columns: Commodity, Close, Previous, High/Low. Includes SOYABEANS, MAIZE, WHEAT, RICE.

Table with columns: Commodity, Close, Previous, High/Low. Includes SPOT MARKETS, Gold, Silver, Platinum, Palladium, Aluminium, Copper, Lead, Zinc, Tin, Nickel, Titanium, Rubber, Cotton, Wheat, Rice, Maize, Sugar, Potatoes, Soyabean, Corn, Barley, Oats, Hops, Wool, Lard, Cattle, Pigs, Sheep, Hides, Skins, Bones, Tallow, Butter, Eggs, Beans, Peas, Lentils, Flour, Sugar, Alcohol, Tobacco, Tea, Coffee, Spices, Rubber, Plastics, Textiles, Paper, Glass, Metals, Minerals, Fuels, Oils, Greases, Lubricants, Chemicals, Pharmaceuticals, Electronics, Machinery, Transport, Aerospace, Defence, Space, Nuclear, Biotechnology, Information Technology, Telecommunications, Media, Entertainment, Fashion, Food, Beverages, Pharmaceuticals, Chemicals, Textiles, Paper, Glass, Metals, Minerals, Fuels, Oils, Greases, Lubricants, Chemicals, Pharmaceuticals, Electronics, Machinery, Transport, Aerospace, Defence, Space, Nuclear, Biotechnology, Information Technology, Telecommunications, Media, Entertainment, Fashion, Food, Beverages, Pharmaceuticals, Chemicals, Textiles, 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July 1988

CURRENCIES, MONEY AND CAPITAL MARKETS

FOREIGN EXCHANGES

Dollar runs out of steam

HIGH YIELDING currencies were the subject of increased demand yesterday, as the dollar's recent advance seemed to run out of steam. The dollar was sold in New York on Tuesday, and extended its losses in fairly quiet Tokyo trading. This led to a weak opening for the US currency in Europe, before some sign of recovery was seen. The lack of any move by the US Federal Reserve and Bank of Japan to stop the dollar rising in recent weeks continued to provide underlying support, but not enough to prevent a downward correction. Dealers in Tokyo were divided on whether Tuesday's peak of 138.55 will prove a ceiling for the US currency. Dealers in Frankfurt reported further intervention by the West German Bundesbank, but not on a large scale, with the market already looking to take profits in the dollar, and find an alternative, if temporary, home for funds. It is something of a cliché to say that the market is taking a wait and see attitude, ahead of the US trade figures on July 15. This usually means the market is looking for an excuse to do nothing, but in this case the figures are likely to be significant in deciding whether there has been a fundamental improvement in the US trade position, and whether the dollar's recovery can be sustained.

£ IN NEW YORK

Table with columns for July 6, Last, and Previous. Rows include 5 spot, 1 month, 3 month, 6 month, 12 month.

STERLING INDEX

Table with columns for July 6, Last, and Previous. Rows include 8.30 am, 10.00, 11.00, 12.00, 1.00, 2.00, 3.00, 4.00.

CURRENCY RATES

Table with columns for Currency, Rate, and Change. Rows include Sterling, US Dollar, Swiss Franc, etc.

CURRENCY MOVEMENTS

Table with columns for Currency, Movement, and Change. Rows include Sterling, US Dollar, Swiss Franc, etc.

OTHER CURRENCIES

Table with columns for Currency, Rate, and Change. Rows include Argentina, Australia, Brazil, etc.

MONEY MARKETS

Pressure for base rate rise subsides

STERLING'S FIRMER trend has reduced the pressure for another rise in base rates, at least for the time being. Currency traders suggest that demand for the pound is likely to remain, up until the release of US trade figures next week, so dealers argued yesterday. There was no intervention by the Bank during the morning or afternoon. Interest rates in Frankfurt were mostly firmer, as an expiring sale and repurchase agreement drained DM15.7bn from the system. Short term money was quoted as high as 4.5 p.c. compared with 4.1 p.c. on Tuesday. Commercial banks' minimum reserve holdings with the Bundesbank were boosted by Monday's allocation of DM20bn of fresh funds through the authorities' latest sale and repurchase facility. However the average amount on deposit was likely to decline, dealers argued, because of continued intervention by the Bundesbank in currency markets, buying D-Marks and selling dollars. A further DM13.1bn leaves the market next week as another repurchase agreement matures. Dealers are hoping that the Bundesbank will make a generous allocation at the next sale and repurchase tender to offset this.

The result may not be clear cut however, with economists predicting some deterioration in the May deficit, from the unexpectedly good April figure of \$8.9bn. Most forecasts are in the region of \$11bn to \$12bn. In the meantime speculative money, which has been returning to the dollar, is looking for high yielding currencies to use as parking lots, until the US trade news is announced. Five increases in UK bank base rates since the beginning of June have restored sterling's attraction on interest rate differentials. The pound and other high yielding currencies, such as the Canadian dollar and Australian dollar, most with increased demand yesterday. On Bank of England figures, sterling's exchange rate index rose 0.3 to 75.5. The pound rose 60 points to \$1.7125. It also improved to DM1.125 from DM1.115, to SF1.259 from SF1.245, and to FF10.4975 from FF10.4875, but eased to Y228.75 from Y229.00. The Japanese yen bounced up, recovering after a period when it has been heavily sold against the dollar. Lack of intervention by the Bank of Japan to support the yen, has contrasted with the steady buying of D-Marks against the dollar by the Bundesbank. Until yesterday this had led to a general weakening of the yen against European currencies as well as the dollar. The Bundesbank sold dollars on the open market and at the Frankfurt fixing. Dealers saw the central bank enter the market to sell a small amount of dollars for D-Marks, at around DM1.8210 in the early afternoon. Shortly after, the Bundesbank was again reported as selling dollars for D-Marks at around \$1.8285. This was again not particularly aggressive. Earlier in the day the Bundesbank sold \$13.1m when the dollar was fixed at DM1.8230, compared with DM1.8234 on Tuesday. The dollar recovered slowly to close only slightly weaker in London at DM1.8230 compared with DM1.8235, at Y228.60 against Y184.20, at SF1.2525 compared with SF1.2515, and at FF16.13 against FF16.12. According to the Bank of England the dollar's index fell to 97.5 from 97.8.

EMS EUROPEAN CURRENCY UNIT RATES

Table with columns for Currency, Rate, and Change. Rows include Belgium Franc, French Franc, German Mark, etc.

POUND SPOT - FORWARD AGAINST THE POUND

Table with columns for Term, Rate, and Change. Rows include 1 month, 3 months, 6 months, 12 months.

DOLLAR SPOT - FORWARD AGAINST THE DOLLAR

Table with columns for Term, Rate, and Change. Rows include 1 month, 3 months, 6 months, 12 months.

EURO-CURRENCY INTEREST RATES

Table with columns for Term, Rate, and Change. Rows include Sterling, US Dollar, Swiss Franc, etc.

EXCHANGE CROSS RATES

Table with columns for Currency, Rate, and Change. Rows include £/\$, £/DM, £/FF, etc.

FINANCIAL FUTURES

Gilt prices lose ground

GILT FUTURES finished on a weak note in yesterday's Liffe market. The softer trend came despite a further rise in sterling, and a steady tone to interest rates in the cash market. The absence of any major UK economic data meant that traders were more influenced by chart considerations and technical analysis. From the latter, it was suggested that with long gilt prices breaking above Tuesday's high but finishing below Tuesday's close, prices today were likely to open on a weaker note.

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More concrete factors were also responsible for yesterday's softer close, with dealers reporting one very large sell order in the afternoon, which pushed the long gilt price down 7 basis points in very short time to finish at 94-07 and Tuesday's close of 94-27. Short sterling futures traded quietly for much of the day. Trading volume was down to less than 10,000 lots in the September contract, and there was little inspiration gained from a static cash market. The September price finished unchanged from Tuesday's close at 89-74. US Treasury bonds failed to provide any support, breaking below a key level of 88-05 to touch a low of 88-01. It recovered to finish at 88-05, but this was still down from 88-12 at the start and 88-10 on Tuesday. The dollar's weaker trend so far this week, and proximity of data on US unemployment - due for release tomorrow - encouraged investors to reduce their exposure by liquidating long positions.

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EUROPEAN OPTIONS EXCHANGE

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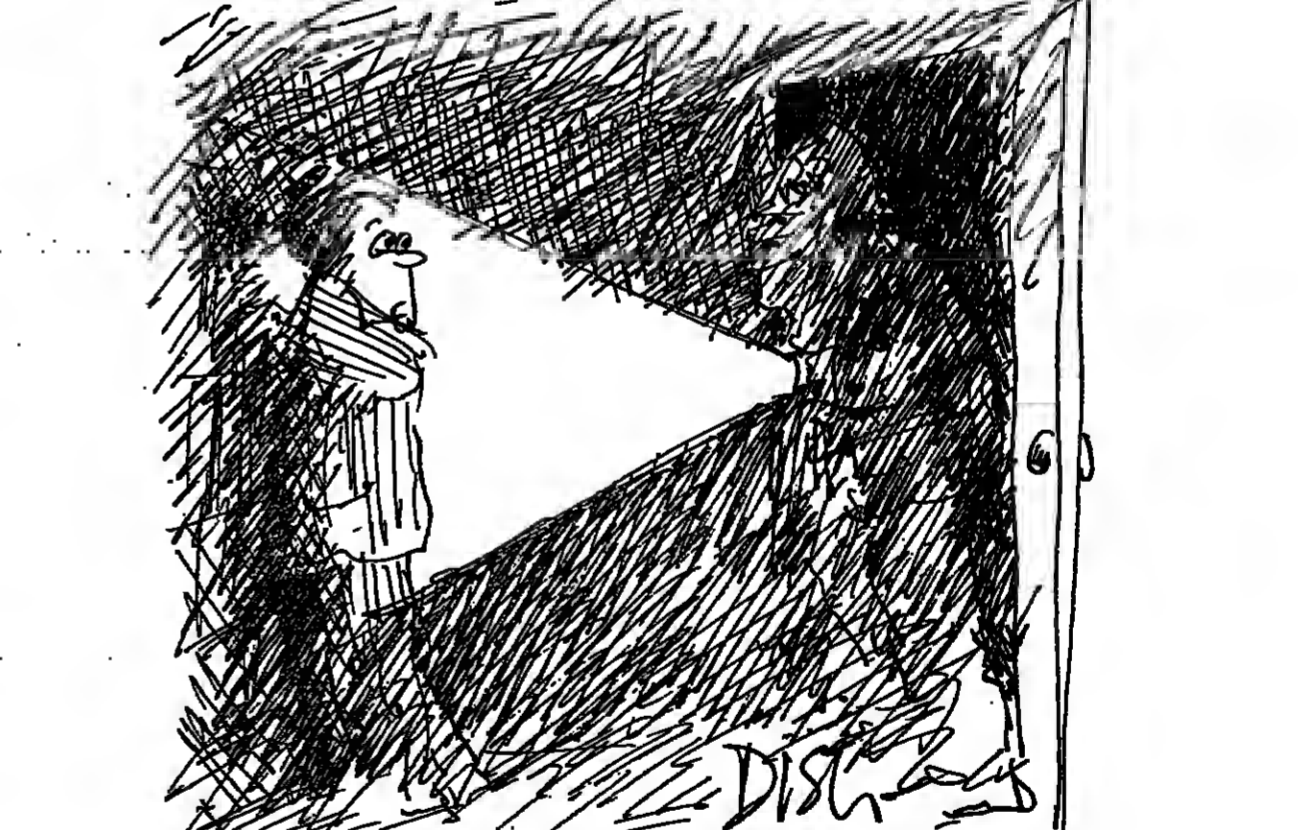
TOTAL VOLUME IN CONTRACTS - 72,022

A=Ask B=Bid C=Call P=Put

BASE LENDING RATES

Table with columns for Bank, Rate, and Change. Rows include ABN Bank, Adon & Company, etc.

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FT UNIT TRUST INFORMATION SERVICE

AUTHORISED UNIT TRUSTS

Table listing various unit trusts such as Abbey Unit Trust, Aetna Unit Trusts, and others, with columns for name, manager, and other details.

Table listing unit trusts including Anderson Drive Unit Trust, Anthony Weller Unit Trust, and others, with columns for name, manager, and other details.

Table listing unit trusts including Brown Shipley & Co Ltd, CIBC Unit Trusts, and others, with columns for name, manager, and other details.

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I.G. INDEX LTD, 9-11 GROSVENOR GARDENS, LONDON SW1W 0BD. Tel: 01-828 7233/5699 Reuters Code: IGIN, IGIO

Table with columns for FT 30, FTSE 100, and WALL STREET, listing various market indices and their values.

JOTTER PAD

FT CROSSWORD No.6,675 SET BY VIXEN. A crossword puzzle grid with numbers 1-25 and corresponding clues.

ACROSS: 1 Rather fat and heartless boy going after fish (6). 4 Dog required for university man's place (6). 8 Like a hundred in hand? Quite right! (7). 9 Check a note on a poet's work (7). 11 Decides mites need adjustment (10). 12 Young women turning over waste material (4). 13 The artist most no models (5). 14 Hint about intention with some hesitation (8). 16 Allows a little entertainment - is lessens tension (6). 18 Commanding gun carrying soldiers (5). 20 The company go for the Scotch! (4). 21 Cracking pace is set by heel, an expert (10). 23 Letter from Greece the board finds incontinent (7). 24 A building worker goes about very quietly, but he drinks heavily (7). 25 The number of the Spanish flat (6). 26 Seen painter backed before the depression (6). DOWN: 2 The pawnbroker having an odious appearance (7). 3 Teams able to get into the lead possibly (4,5).

Solution to Puzzle No.6,674. A grid containing the solved crossword puzzle with words like PHILHARMONICAL, LIBRARY, and RESTAURANT.

City Financial Services & Inv Ltd (1987) Ltd. 151 Jervis Street, London EC2M 6JH. Tel: 01-252 2222

Table listing various unit trusts including City Financial Services, City Financial Services, and others, with columns for name, manager, and other details.

City Financial Services & Inv Ltd (1987) Ltd. 151 Jervis Street, London EC2M 6JH. Tel: 01-252 2222

Table listing various unit trusts including City Financial Services, City Financial Services, and others, with columns for name, manager, and other details.

City Financial Services & Inv Ltd (1987) Ltd. 151 Jervis Street, London EC2M 6JH. Tel: 01-252 2222

Table listing various unit trusts including City Financial Services, City Financial Services, and others, with columns for name, manager, and other details.

GUIDE TO UNIT TRUST PRICING

The data included on the Authorised section of the FT Unit Trust Information Service is intended to improve the service to readers and to conform with new legislation. These represent the market's administrative and other costs which have to be paid by new investors...

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Handwritten text: "July 1988"

FT UNIT TRUST INFORMATION SERVICE

INSURANCES

Main table containing financial data for various insurance and unit trust companies, including names, codes, and prices.

OTHER UK UNIT TRUSTS

Table listing other UK unit trusts with their respective details.

Continued on next page

FT UNIT TRUST INFORMATION SERVICE

Main table containing unit trust information with columns for Name, Price, Yield, and other financial metrics. Includes sections for 'MANAGEMENT SERVICES' and 'OFFSHORE AND OVERSEAS'.

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UNIT TRUST INFORMATION SERVICE

LONDON SHARE SERVICE

Main table containing Unit Trust Information Service data, including columns for fund names, prices, and performance metrics.

Table containing London Share Service data, including columns for fund names, prices, and performance metrics.

OTHER OFFSHORE FUNDS

Table containing data for other offshore funds, including fund names and performance details.

Table containing data for various financial products and services, including bank accounts and investment options.

Money Market Trust Funds

Money Market Bank Accounts

Notes and footnotes at the bottom right of the page, providing additional information and disclaimers.

LONDON SHARE SERVICE

AMERICANS - Contd. Table with columns for Stock, Price, and other financial metrics.

CANADIANS. Table listing Canadian stocks with columns for Stock, Price, and other metrics.

BANKS, HP & LEASING. Table listing bank and leasing stocks with columns for Stock, Price, and other metrics.

BEERS, WINES & SPIRITS. Table listing beverage stocks with columns for Stock, Price, and other metrics.

BUILDING, TIMBER, ROADS. Table listing construction and infrastructure stocks with columns for Stock, Price, and other metrics.

BUILDING, TIMBER, ROADS Contd. Continuation of the construction and infrastructure stocks table.

CHEMICALS, PLASTICS. Table listing chemical and plastic stocks with columns for Stock, Price, and other metrics.

DRAPERY AND STORES. Table listing retail and clothing stocks with columns for Stock, Price, and other metrics.

DRAPERY AND STORES - Contd. Continuation of the retail and clothing stocks table.

ELECTRICALS. Table listing electrical and utility stocks with columns for Stock, Price, and other metrics.

DRAPERY AND STORES. Continuation of the retail and clothing stocks table.

ENGINEERING. Table listing engineering and technology stocks with columns for Stock, Price, and other metrics.

ENGINEERING - Contd. Continuation of the engineering and technology stocks table.

FOOD, GROCERIES, ETC. Table listing food and grocery stocks with columns for Stock, Price, and other metrics.

INDUSTRIALS (Misc.) Table listing miscellaneous industrial stocks with columns for Stock, Price, and other metrics.

INDUSTRIALS (Misc.) - Contd. Continuation of the miscellaneous industrial stocks table.

INDUSTRIALS (Misc.) - Contd. Continuation of the miscellaneous industrial stocks table.

INDUSTRIALS (Misc.) - Contd. Continuation of the miscellaneous industrial stocks table.

INDUSTRIALS (Misc.) - Contd. Continuation of the miscellaneous industrial stocks table.

INDUSTRIALS (Misc.) - Contd. Continuation of the miscellaneous industrial stocks table.

INSURANCES. Table listing insurance stocks with columns for Stock, Price, and other metrics.

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LONDON SHARE SERVICE

Handwritten text: 10/11/88

LEISURE - Contd

Table of share prices for Leisure sector including companies like British Skyways, British Airways, and others.

PAPER, PRINTING, ADVERTISING - Contd

Table of share prices for Paper, Printing, Advertising sector including companies like News International, Newsprint, and others.

TEXTILES - Contd

Table of share prices for Textiles sector including companies like British Textiles, and others.

TRUSTS, FINANCE, LAND - Contd

Table of share prices for Trusts, Finance, Land sector including companies like British Land, and others.

OIL AND GAS - Contd

Table of share prices for Oil and Gas sector including companies like British Petroleum, and others.

MINES - Contd

Table of share prices for Mines sector including companies like Anglo American, and others.

MOTORS, AIRCRAFT TRADES

Table of share prices for Motors, Aircraft Trades sector including companies like British Aerospace, and others.

PROPERTY

Table of share prices for Property sector including companies like British Property, and others.

TOBACCO

Table of share prices for Tobacco sector including companies like British American Tobacco, and others.

TRUSTS, FINANCE, LAND

Table of share prices for Trusts, Finance, Land sector including companies like British Land, and others.

OVERSEAS TRADERS

Table of share prices for Overseas Traders sector including companies like British Overseas Airways, and others.

MISCELLANEOUS

Table of share prices for Miscellaneous sector including companies like British Airways, and others.

Commercial Vehicles

Table of share prices for Commercial Vehicles sector including companies like British Leyland, and others.

COMPONENTS

Table of share prices for Components sector including companies like British Aerospace, and others.

FINANCE, LAND, ETC

Table of share prices for Finance, Land, Etc sector including companies like British Land, and others.

FINANCE, LAND, ETC

Table of share prices for Finance, Land, Etc sector including companies like British Land, and others.

PLANTATIONS

Table of share prices for Plantations sector including companies like British Plantations, and others.

THIRD MARKET

Table of share prices for Third Market sector including companies like British Airways, and others.

Garages and Distributors

Table of share prices for Garages and Distributors sector including companies like British Leyland, and others.

NEWSPAPERS, PUBLISHERS

Table of share prices for Newspapers, Publishers sector including companies like News International, and others.

SHIPPING

Table of share prices for Shipping sector including companies like British Skyways, and others.

DIAMOND AND PLATINUM

Table of share prices for Diamond and Platinum sector including companies like British Diamond, and others.

Central African

Table of share prices for Central African sector including companies like British Airways, and others.

FINANCE

Table of share prices for Finance sector including companies like British Land, and others.

PAPER, PRINTING, ADVERTISING

Table of share prices for Paper, Printing, Advertising sector including companies like News International, and others.

SHOES AND LEATHER

Table of share prices for Shoes and Leather sector including companies like British Leather, and others.

SOUTH AFRICANS

Table of share prices for South Africans sector including companies like Anglo American, and others.

OIL AND GAS

Table of share prices for Oil and Gas sector including companies like British Petroleum, and others.

Central African

Table of share prices for Central African sector including companies like British Airways, and others.

REGIONAL & IRISH STOCKS

Table of share prices for Regional & Irish Stocks sector including companies like British Airways, and others.

TEXTILES

Table of share prices for Textiles sector including companies like British Textiles, and others.

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TEXTILES

Table of share prices for Textiles sector including companies like British Textiles, and others.

Notes and additional information regarding the share prices and market conditions.

WORLD STOCK MARKETS

WORLD STOCK MARKETS

Table with columns for country (Austria, France, Germany, Netherlands, Sweden, Switzerland, South Africa, Australia), date (July 6), and stock prices for various companies.

Table with columns for country (Japan), date (July 6), and stock prices for various companies.

CANADA

Table with columns for stock type (Common, Preferred), company name, and price/percentage change.

OVER-THE-COUNTER

Table with columns for stock type, company name, and price/percentage change.

INDICES

Table with columns for index name (Dow Jones, NYSE, etc.), date, and index value.

CHIEF LONDON PRICE CHANGES YESTERDAY

Table with columns for stock type, company name, and price/percentage change.

TOKYO - Most Active Stocks Wednesday 6 July, 1988

Table with columns for stock type, company name, and price/percentage change.

NEW YORK ACTIVE STOCKS

Table with columns for stock type, company name, and price/percentage change.

Advertisement for Financial Times with text: 'Have your FT. hand delivered in Germany' and '12 ISSUES FREE'.

Dpm prices July 6

NEW YORK STOCK EXCHANGE COMPOSITE PRICES

Main table containing stock prices, organized into columns with headers like '12 Month High', 'Low', 'Stock', 'Div. Yld. %', 'P/E', '52 Week High', 'Low', 'Close', 'Open', 'Change'. Includes a small illustration of a person on a horse in the bottom left corner.

Continued on Page 39

Handwritten text: "Hollyholito"

NYSE COMPOSITE PRICES

Table of NYSE Composite Prices with columns for Stock, High, Low, and Change. Includes sub-sections for 'Continued from previous page' and '32 Stock High Low Stock Div. Yld. % High Low Close Prev. Change Class Prev. Change Class'.

AMEX COMPOSITE PRICES

Table of AMEX Composite Prices with columns for Stock, High, Low, and Change. Includes sub-sections for '32 Stock High Low Stock Div. Yld. % High Low Close Prev. Change Class Prev. Change Class'.

OVER-THE-COUNTER

Table of Over-the-Counter prices with columns for Stock, High, Low, and Change. Includes sub-sections for '32 Stock High Low Stock Div. Yld. % High Low Close Prev. Change Class Prev. Change Class'.

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AMERICA

Consolidation leaves Dow drifting in strong turnover

Wall Street

AFTER ITS surge to post-crash highs on Tuesday, Wall Street consolidated in yesterday's early trading. The Dow Jones Industrial Average drifted aimlessly throughout the morning within a few points of the previous night's close, writes Anatole Kalinsky in New York.

The market opened on a weak note as some investors took profits from Tuesday's big advance and within an hour the Dow had fallen by about 6 points from its closing level. At this stage, the selling pressure was met with renewed buying and prices recovered steadily until lunchtime, in a pattern which bullish traders saw as a repeat of the previous day's healthy performance. However, after peaking at noon about 7 points above its overnight level, the market began to give up its gains.

At 2pm, the Dow was 1.25 down at 2,157.26. Volume on the New York Stock Exchange was a healthy 110m shares, with most of the activity again due to genuine investment, rather than dividend-related trades. The Standard & Poor 500 was down 0.25 at 275.56 and the Dow Transportation Index fell 2.69 to 905.78.

As in the previous few days, investors continued to watch carefully for developments in the bond and currency markets. But they found little cause for alarm in another gentle decline in bond prices and the dollar. The Treasury long bond fell by as much as

1/2 point early in the morning, but later recovered some of its losses after the Federal Reserve announced another round of system repurchase agreements.

By 1pm the hung bond was down 1/4 at 102 1/4, at which it yielded 8.901 per cent. Federal funds were quoted at 7 1/2 per cent, a level which most analysts considered to be a better reflection of the Fed's intentions than the 7 3/4 per cent plus which had prevailed in the money market for the last few days.

In the absence of any new economic indicators, bond market investors continued to express concern about the strength of the economy, following the bullish report from corporate purchasing managers published on Monday. This concern was tempered by the dollar's ability to withstand substantial profit-taking in the foreign exchange markets and the continuing moderation in oil and commodity prices. Forecasts of rain in the mid-Western farm belt helped contribute to another 0.18 point fall in the Commodity Bureau Index, which was quoted at 282.46 at 12.30pm.

Reflecting the market's lack of direction, blue chips were mixed. International Business Machines fell 3/4 to \$129.54 and Digital Equipment was down 3/4 to \$116.74. Fray rose 1/4 to \$54.44 after reporting strong car sales in the last 10 days of June, while General Motors was down 3/4 to \$79.1/4.

The nil stocks, which had been Tuesday's strongest performers, settled into a holding pattern.

with Exxon falling 5/4 to \$45.74, while Chevron advanced 5/4 to \$47.74.

Among the few stocks moved by news announcements was Texas Air, which jumped 3/4 to \$18.5/4. The Transportation Department said Texas Eastern Airlines subsidiary had reached an agreement with its unions to ensure that labour disputes did not interfere with the airline's safety - a pact which could pave the way to a settlement of the company's bitter labour wrangles.

Another special situation stock, Irving Bank, fell 3/4 to \$70 1/4 in response to the marginally sweetened bid from Banca Commerciale Italiana. BCI's new bid, which would add some equity warrants to the existing offer, was unveiled on Tuesday after the market closed and it disappointed speculators who had hoped for a higher cash offer.

Canada

RISING gold, energy issues and lifting Toronto shares in active trading at mid-session.

The composite index gained 11.30 to 3,478.70 as advances outnumbered declines by 316 to 293 in lively turnover of 17.5m shares.

Gold led the advance with Placer Dome advancing 3/4 to C\$17.74 and Echo Bay moving ahead 3/4 to C\$25.74. Lac Minerals, which said it had agreed in principle to sell its Texas oil and gas assets for C\$2.5m, rose 3/4 to C\$14.74.

ASIA

Yen stability drives Nikkei up in near-record trading

Tokyo

THE stabilisation of the yen-dollar exchange rate and the overnight advance on Wall Street spurred heavy demand for large-capitalisation and high-technology stocks in Tokyo yesterday, writes Shigen Nishizaki of Jiji Press.

The Nikkei average jumped 189.43 to 27,766.60 in hectic trading of 2.82m shares, the second largest in history after the 2.83m scored on March 27 last year.

The market indicator started at a low of 27,594.23 and reached the day's high of 27,767.57 shortly before the close. However, declines outpaced advances by 518 to 393, with 141 issues unchanged. Japanese shares shaded lower in London trading, with the new Nikkei 30 index easing 0.40 to 1,761.42 from the Tokyo close.

Investors in Tokyo were encouraged by calm foreign exchange trading, with the dollar at the ¥133 level, and by the post-crash high reached in New York. Businesses and individuals poured funds into giant-capital steel and shipbuilding, pushing them up sharply.

However, the fact that the 10 most active stocks in morning trading were all big-capital issues - accounting for as much as 63 per cent of total transactions - led to caution.

Buying then shifted to high-tech issues, particularly heavy electricals. Recently, high-tech stocks have been held back by institutional selling, but leading brokerage houses now predict they will remain on the most popular list for some time with large-capital stocks.

Shipbuilding saw demand throughout the day. Mitsubishi Heavy Industries led the

active list with 226.3m shares traded, adding ¥16 to ¥960.

Among steels, Nippon Steel, which was second with 214.2m shares, closed up ¥46 to ¥670.

Toshiba advanced ¥30 to ¥990 on the fifth and eighth heaviest trading respectively. Hitachi shot up ¥100 to ¥1,400.

Low-priced, high-tech issues also gained ground, with Fuji Electric climbing ¥26 to ¥873. In high-priced leading issues, Matsushita Electric Industrial finished ¥80 stronger at ¥2,610 and NEC ¥80 up at ¥2,100.

Car makers remained firm, with Nissan Motor up ¥110 to ¥1,140. Dealers bought actively on the bond market, steeply depressing the yield on the bellwether 5.0 per cent government bond, due in December 1997, from Tuesday's 5.005 per cent to 4.930 per cent. But profit-taking increased later as dealers were still uncertain of the yen's future movements and concerned about the Bank of Japan's monetary policy for the immediate future. The yield rose back close to 5.0 per cent, finishing at 4.975 per cent.

Buying continued on the Osaka Securities Exchange and the OSE stock average advanced 115.26 to 27,771.43.

HK\$650, on the view that recent interest rate rises and continued strong demand for credit would feed into earnings.

Australia

DEMAND for resource stocks helped equities to a sharply higher close, extending Tuesday's rally, although afternoon profit-taking left prices off their peaks.

The All Ordinaries index added 17.4 to 1,587.74 with turnover at a moderate 94.5m shares.

Firmest base metal prices and a bullion's rise above the \$438 an ounce level helped miner CRA gain 20 cents to A\$9.30. Western Mining found 12 cents to A\$6.33 on turnover of 1.5m shares.

Bundaberg Sugar saw the most active trade, with 6.2m shares dealt, of which 5.0m were handed in a special sale by Ord Minnett at A\$3.20, prompting speculation that ISL was further reducing its stake.

Singapore

SPECULATIVE selling and selective profit-taking led shares lower in spite of strong finishes in New York and Tokyo, with the Straits Times Industrial Index falling 4.11 to 1,021.25.

The index had risen by 4.82 in early trading, but news that five more Supreme Court judges in Malaysia had been suspended from duty helped trigger some nervous afternoon selling.

TAIWAN share prices scored their biggest single day rise of the year amid optimism that the 13th Kuomintang Congress starting today would usher in further social and political liberalisation. The weighted index jumped 1.59 to 1,310.12, still 77 points below the June 18 record.

MARKET PROFILE

THE HEAVY scaffolding over the Frankfurt stock exchange has come down just as the bourse, which has long been the first among equals of West Germany's eight exchanges, has been consolidating its dominance even further.

With a current market capitalisation of about DM3,550n, Frankfurt now accounts for over 70 per cent of aggregate national stock exchange turnover in bonds and shares. That is up from just over 50 per cent little more than a year ago, and the trend is still rising.

The concentration on Frankfurt stems from a variety of factors, not least its heavy investment in new technology. In particular, the KISS (Kurs Information und Service System) has improved and speeded up share information, while trading conditions on the floor are already looking up with the near-completion of one of the world's largest graphic display boards and a huge graphic display. Meanwhile, bank and broker booths have been renovated, and extra space for services has even been found in the market's old building.

KISS also forms the basis for the Deutscher Aktienindex (DAX), the new real-time index

STOCK MARKET FACT CHART FRANKFURT

Market capitalisation: DM3550n (\$1=DM1.82 £1=DMS.11)
 Number of shares listed: 525
 Top 10 stocks, percentage of market: 48%
 Trading hours: official - 11.30am-1.30pm; there is after hours trading
 Average daily turnover, 1988: DM1.9bn
 Main indices: FAZ, covers 100 shares; Commerzbank, covers 60 shares; DAX, 30 blue chips
 Current level of index (FAZ): 486.17; 1988 high: 486.17 (5/7); 1988 low: 286.40 (2/81)
 Settlement: two days
 Address: Frankfurter Wertpapierbörse, Bismarckstr. 2-4, Postfach 108871, 6000 Frankfurt am Main. Tel: (49) 69-2107-4.

Frankfurt

30 leading West German blue chips listed in Frankfurt, inaugurated on July 1, DAX, which is West Germany's only real-time index to date, may eventually supersede its established rivals. They are the Frankfurter Allgemeine Zeitung (FAZ) Index, which lists 100 shares and is at present the most commonly used index by professionals, and the 60-share Commerzbank index, based on Düsseldorf prices.

DAX is also set to form the basis of a new stock index futures contract on the planned new West German options and futures exchange. But the fact that the KISS system was out of action all day on Tuesday shows that teething problems have not been entirely solved.

Trading is currently paper-based, but preparations are being made for an electronic order routing system.

The Frankfurt bourse trades officially between 11.30 am and 1.30 pm, although off-exchange trading continues well after hours. Off-exchange trading in bonds in particular is believed to be very substantial, although no precise figures are available.

Stock exchange business is dominated by the banks, although there are also independent stockbrokers. Foreign banks have been gaining membership of the exchange, but their role is still limited.

There are actually four different types of markets, although the *amtliche Handel* (official market) is dominant. In May 1987, the *gesetzter Markt* was set up to offer a second-tier market with the same legal safeguards of the main market.

The Frankfurt bourse lists 525 shares, with the top 10 stocks accounting for 48 per cent of market capitalisation. About 75 per cent of the capitalisation is freely tradable.

Average daily turnover in the first five months of this year amounted to about DM1.9bn, according to figures from UK bro-

STOCK MARKET FACT CHART FRANKFURT

kers County NatWest WoodMac. The daily average from June 1987 to May 1988 was DM6.1bn, according to the Frankfurt stock exchange.

There are no limits to foreign holdings in West German companies, although stakes of over 25 per cent must be disclosed, irrespective of ownership. The market comprises mainly bearer shares, although a number of companies - typically insurers - have issued their equity in registered form. Some well-known family companies floated in recent years have also issued their shares only in preference form, with no voting rights for the shareholder.

Settlement, which West German bankers regard with some pride, is a two-day system, and based on book entry.

As for withholding tax, share dividends are taxed at 25 per cent although double taxation treaties reduce the burden. Interest payments on bonds are tax-free, but that privilege is not set to last following a surprise announcement last October, they are due to be taxed at 10 per cent from next year.

A profile of the Finnish market appeared in Tuesday's paper. Milan will be featured tomorrow.

Haig Simonian

EUROPE

Steady dollar encourages overseas demand

FOREIGN demand, spurred by good corporate news, helped push share prices higher, especially in Frankfurt, Paris and Zurich, while the firm dollar added cheer to houses all around Europe, writes Chris Markes of Jiji Press.

FRANKFURT pushed on to its third consecutive year's high this week as the stability of the dollar attracted heavy foreign and domestic funds into the leading blue chips.

The FAZ index rose 6.58 to 486.17, and the real-time DAX index of 30 blue chips gained 21.44 to 1,587.74. It came back from a day's high of 1,501.90 amid some late profit-taking. Technical problems that restricted access to the DAX on Tuesday appeared to have been resolved.

Trading volume was dramatically higher than in recent days, with DM550m worth of West German shares traded nationally. It compared with DM3.2bn on Tuesday. The dollar closed in Frankfurt at DM1.8225 after ending at DM1.8200 on Tuesday.

People have been piling in and buying the market, said one analyst, who is finally reassured of where the dollar is and the fact that the German market is geared to the level of the dollar.

Much of the buying centred on the so-called "Holy Trinity" stocks - Deutsche Bank, Daimler and Siemens - which tend to be most popular with foreigners in a rising market. Investors are now looking for a rise in the FAZ index to the 500 level, where they might then pause to reassess their position, the analyst said.

Recent positive corporate results have been fueling the rise over the past week, and the strength of Wall Street on Tuesday gave investors further confidence.

Daimler showed one of the biggest gains, spurring DM40, or 6 per cent, to DM703. It has been helped by its bullish AGM last week and by expectations it will take a 30 per cent stake in MBB, the aerospace company. Siemens rose DM4.60 to DM428.20 and

Deutsche Bank was up DM17 at DM484.

In the retail sector, Messa gained DM4 to DM249, reporting a fall in 1987 profits but predicting better results this year and next. *Kaufhof*, which reported a 17 per cent rise to first half group sales, added DM3.70 to DM377.20.

Bonds edged higher, with the yield on the 6 1/2 per cent 1998 federal bond at 6.50 per cent after 6.52 per cent on Tuesday.

PARIS continued its upward climb, as corporate news and rumours swirled around the market, spurring domestic and foreign demand for special situation stocks.

Turnover was heavy again in appliance maker Moulinex, the day's most active stock, and drinks group LVMH.

Moulinex rose FF4.80 to FF116.50, with 578,700 shares traded, on a revelation of its earnings potential and amid rumours of a possible acquisition.

LVMH added FF3 to FF2,945 with 181,080 shares changing hands as rumours of a rift between the group's founding families continued.

Car components group Valeo up FF2.10 at FF512, saw 627,400 shares traded, buoyed by a reappraisal of its fundamentals and the conversion of warrants into stock, analysts said.

Food group BSN, announcing the 1998m acquisition of Ile Foods and Lea & Perrins from Hanson of the UK, climbed FF51 to FF494.7. The BFX 50 index rose 3.79 to 365.21.

ZURICH also benefited from strong foreign interest and the firm dollar. The Credit Suisse rose Sfr4.40 to Sfr47.47 in active trading.

Banks continued to catch up after their dull performance most of this year, with interest reported from London. Swiss Bank and Union Bank were the strongest, with the former rising SFr11 to SFr308 and the latter up SFr50 to SFr3,300. Bank Julius Baer bearers gained SFr47.5 to SFr14,150 after announcing a SFr10m convertible bond issue.

Some chemicals benefited from recent analysts' recommendations, with Ciba-Geigy up SFr40 to SFr410 and Roche "baby" up SFr150 to SFr12,450.

AMSTERDAM saw bullish trading again and closed higher, helped by Wall Street's overnight climb and the strengthening of the dollar over the day against the guilder.

Market leader Royal Dutch was helped by the strong oil market, rising Fl 2.90 to Fl 229. Fokker, which said it was discussing with KLM the possible sale of Fokker 50 passenger aircraft, added 30 cents to Fl 23.80, while KLM eased 10 cents to Fl 38.10.

MILAN gained ground in mod-

erate volume, taking its cue from Wall Street, with the MIB index rising 5 to 1,062.

Turnover was estimated at L110bn, and the session saw active trading in Fiat, up Last 19,70. It formed further in after hours trading to reach 19,610.

BRUSSELS was boosted by the overnight rise on Wall Street and the continuing strength of the dollar, closing mixed with a firmer bias. The stock index inched up 4.36 to 5,619.7.

Chemical group Solvay, which said it had sold a majority stake in a Brazilian plastics unit, advanced BFr25 to BFr13,000.

STOCKHOLM was buoyed by gains in New York in moderate turnover, with the AMN index index adding 7.8 to 965.8.

Ericsson's 1 free share added SKr5 to SKr248 after Tuesday's news of a British order for a mobile telephone system, and SKF fell SKr2 to SKr348.

MADRID remained quiet, with the general index up just 0.09 to 286.08, and foreigners apparently more interested in other European markets.

SOUTH AFRICA

THE STEADY billion price helped shares close firm in Johannesburg yesterday, although trading continued thin and uncertain.

The impact of the gold price was slightly offset by a rally in the financial market.

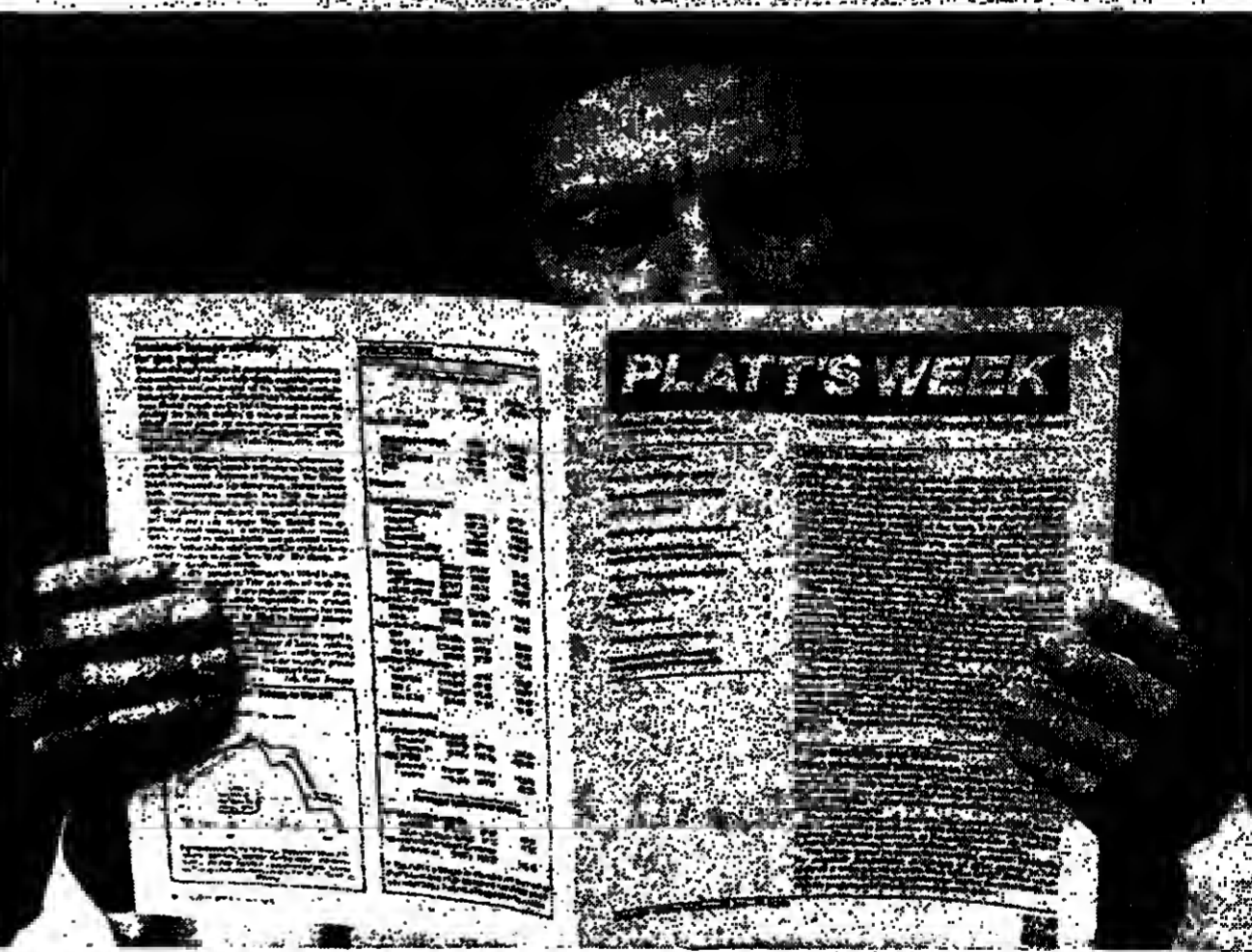
Val Redco ended R11 higher at R51 and mining group Gencor added R1 to R53.50.

FT - ACTUARIES WORLD INDICES

Jointly compiled by the Financial Times, Goldman, Sachs & Co., and Wood Mackenzie & Co. Ltd., in conjunction with the Institute of Actuaries and the Faculty of Actuaries

NATIONAL AND REGIONAL MARKETS	TUESDAY JULY 5 1988				MONDAY JULY 4 1988				DOLLAR INDEX		
	US Dollar Index	Point Change %	Local Currency Index	Crus. Div. Yield	US Dollar Index	Point Change %	Local Currency Index	Crus. Div. Yield	1988 High	1988 Low	Year ago (approx)
Australia (89)	140.14	+0.9	121.75	118.17	3.77	137.46	121.09	116.96	150.35	91.16	139.12
Austria (16)	86.38	+0.7	75.04	81.80	2.54	89.79	75.27	85.23	98.18	83.72	98.89
Belgium (63)	119.2	+1.2	103.57	113.03	4.46	117.75	103.73	112.09	139.89	81.99	121.93
Canada (129)	127.99	+1.4	111.20	112.47	2.99	126.22	111.19	111.64	128.91	107.04	134.43
Denmark (39)	130.85	+1.2	113.68	123.06	2.36	129.30	113.90	122.00	132.72	111.42	125.49
Finland (26)	128.61	-2.2	111.45	117.14	1.47	131.17	115.55	119.94	139.53	104.78	127.47
France (130)	97.55	+1.3	84.75	94.00	3.44	96.32	84.85	93.11	99.62	72.77	110.03
West Germany (100)	77.11	+0.9	66.99	73.10	2.54	76.44	72.70	80.79	80.79	67.78	96.05
Ireland (16)	107.54	-0.3	93.43	107.94	4.36	107.90	93.82	102.82	120.28	84.90	128.21
Italy (102)	136.61	-0.7	117.81	129.76	4.66	134.73	118.69	129.36	141.59	104.60	134.76
Japan (456)	77.22	-0.7	61.88	71.97	7.74	73.74	63.20	72.74	81.74	62.99	94.25
Malaysia (36)	159.50	+1.8	138.66	135.99	0.53	156.74	138.08	154.15	177.27	133.61	133.88
Mexico (13)	150.81	+0.3	131.02	152.44	2.76	152.67	109.84	151.75	182.23	98.58	142.03
Netherlands (38)	165.94	-3.4	144.17	141.57	1.31	171.84	151.36	150.26	180.07	90.07	269.42
New Zealand (21)	104.62	+1.4	90.90	98.15	4.17	103.15	90.87	97.08	110.66	95.23	126.69
Norway (23)	76.25	+1.3	66.24	59.96	5.95	75.25	66.29	59.80	84.42	64.42	99.26
Singapore (66)	120.54	-0.5	104.87	109.24	2.76	125.67	106.60	109.84	132.23	98.58	142.03
South Africa (60)	128.11	-0.7	104.35	92.12	4.77	122.93	106.53	90.89	118.10	158.35	122.97
Spain (43)	151.12	+0.0	131.29	138.93	3.18	151.10	133.10	139.59	164.60	136.70	122.97
Sweden (39)	136.21	+0.4	121.83	129.23	2.41	116.74	102.84	109.27	128.50	98.92	115.22
Switzerland (35)	80.18	+2.7	69.66	75.38	2.27	79.21	69.78	74.79	86.75	75.50	97.25
United Kingdom (326)	131.82	+1.8	114.52	114.52	4.34	129.43	114.02	114.02	141.18	123.09	155.98
USA (584)	112.47	+1.3	97.71	112.47	4.48	110.98	97.76	110.98	112.47	99.19	125.50
Europe (1016)	106.45	+1.2	92.49	97.28	3.69	105.14	92.62	96.89	110.82	97.01	124.49
Pacific Basin (674)	156.72	+1.8	136.16	133.45	0.79	153.98	135.64	137.23	172.26	130.61	133.80
Europe-Pacific (1499)	116.40	+1.6	118.74	118.74	1.47	118.74	118.74	118.74	127.53	120.56	130.12
North America (713)	113.29	+1.3	98.43	112.49	3.45	111.79	98.48	111.04	113.29	99.78	125.98
Europe Ex. UK (690)	90.66	+0.7	78.76	86.37	3.13	89.99	79.27	86.23	92.99	80.27	104.94
Pacific Ex. Japan (218)	122.04	+1.1	106.03	109.22	3.11	120.72	106.35	108.62	123.23	106.35	125.95
World Ex. US (1892)	136.21	+1.6	118.34	118.34	1.74	134.09	118.15	117.77	146.69	120.26	130.68
World Ex. UK (2150)	126.51	+1.5	109.91	116.68	2.91	124.68	109.83	115.53	131.77	111.77	125.95
World Ex. So. Af. (2416)	127.00	+1.5	110.34	116.64	2.31	123.11	110.21	115.54	129.39	113.26	128.43
World Ex. Japan (2072)	111.34	+1.3	96.73	106.99	3.56	109.93	96.84	105.98	112.43	102.00	128.15
The World Index (2476)	126.96	+1.5	110.30	116.47	2.32	125.09	110.19	115.38	132.38	113.37	128.62

Base value: Dec 31, 1986 = 100; Finland: Dec 31, 1987 = 115.037 US \$ Index; 90 791 (Point Sterling) and 94.94 (Local). Copyright: The Financial Times, Goldman, Sachs & Co., Wood Mackenzie & Co. Ltd. 1987. Latest prices were available for this edition.



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New York: Barbara Coleman, 1221 Ave. of the Americas 10020, Telephone: 212/512-4614; Telex: 225577 EMIS UR
 London: Brian Shelley, 34 Dover Street W1J4BR; Telephone: 01493-4451; Telex: 632191 MCGRAW G
 Hong Kong: Ron Sidman, 1205 Admiralty Centre, Telephone: 5-8610118; Telex: 69481 EMIS HK